

Quarterly Report 3

for the three-month and nine-month periods
ended September 30, 2025 and 2024



Table of contents

Management's Discussion & Analysis

To our Shareholders.....	3
Our business.....	5
Business highlights.....	6
Business drivers.....	8
Operational performance indicators.....	10
Historical market prices of main products and raw materials.....	11
Financial overview - 2025.....	12
Business segment review.....	18
Corporate, Recovery and Recycling activities.....	24
Liquidity and capital resources.....	24
Consolidated financial position as of September 30, 2025 and December 31, 2024 and 2023.....	27
2025 fourth quarter outlook.....	29
Capital stock information.....	29
Summary of material accounting policies and critical accounting estimates and judgments.....	31
Controls and procedures.....	31
Risk factors.....	31
Supplemental information on non-IFRS Accounting Standards measures and other financial measures.....	32
Historical financial information.....	39
Appendix - Information for the nine-month periods ended September 30, 2025 and 2024.....	40

Unaudited Condensed Interim Consolidated Financial Statements

Consolidated balance sheets.....	44
Consolidated statements of earnings (loss).....	45
Consolidated statements of comprehensive income (loss).....	45
Consolidated statements of equity.....	46
Consolidated statements of cash flows.....	47
Segmented information.....	48
Notes to condensed interim consolidated financial statements.....	52

FORWARD-LOOKING STATEMENT

The following document is the quarterly financial report and Management's Discussion and Analysis ("MD&A") of the operating results and financial position of Cascades Inc. ("Cascades" or "the Corporation") and should be read in conjunction with the Corporation's Unaudited Condensed Interim Consolidated Financial Statements and accompanying notes for the three-month and nine-month periods ended September 30, 2025 and 2024, together with the most recent Audited Consolidated Financial Statements. Information contained herein includes any significant developments as of November 5, 2025, the date on which the MD&A was approved by the Corporation's Board of Directors. For additional information, readers are referred to the Corporation's Annual Information Form ("AIF"), which is published separately. Additional information relating to the Corporation is also available on the SEDAR+ website at www.sedarplus.ca.

The financial information contained herein, including tabular amounts, is expressed in Canadian dollars, unless otherwise specified, and is prepared unless otherwise stated in accordance with International Financial Reporting Standards as issued by the International Accounting Standards Board (IFRS® Accounting Standards). Unless otherwise specified or if required by the context, the terms "we", "our" and "us" refer to Cascades Inc. and all of its subsidiaries, joint ventures and associates.

This MD&A is intended to provide readers with information that Management believes is necessary to understand Cascades' current results and to assess the Corporation's future prospects. Consequently, certain statements herein, including statements regarding future results and performance, are forward-looking statements within the meaning of securities legislation, based on current expectations. The accuracy of such statements is subject to a number of risks, uncertainties and assumptions that may cause actual results to differ materially from those projected, including, but not limited to, economic conditions generally, decreases in demand for the Corporation's products, the cost and availability of raw materials, changes in the relative values of certain currencies, fluctuations in selling prices and adverse changes in market and industry conditions generally. Cascades disclaims any intention or obligation to update or revise any forward-looking statements, whether as a result of new information, future events or otherwise, except as required under applicable securities legislation. This MD&A also includes price indices, as well as variance and sensitivity analysis that are intended to provide the reader with a better understanding of the trends with respect to our business activities. This information is based on the best estimates available to the Corporation.

MANAGEMENT'S DISCUSSION & ANALYSIS

TO OUR SHAREHOLDERS

FINANCIAL SNAPSHOT

(in millions of Canadian dollars, unless otherwise noted) (unaudited)			
	Q3 2025	Q2 2025	Q3 2024
Sales	1,238	1,187	1,201
Operating income	73	36	36
EBITDA (A) ¹	159	137	140
EBITDA (A) as a percentage of sales ¹	12.8%	11.5%	11.7%
Net earnings (loss)			
As reported	29	(3)	1
Adjusted ¹	39	19	27
Net earnings (loss) per common share (basic) (in Canadian dollars)			
As reported	\$0.29	(\$0.03)	\$0.01
Adjusted ¹	\$0.38	\$0.19	\$0.27
Capital expenditures, net of disposals	30	18	34
Dividends declared per common share (in Canadian dollars)	\$0.12	\$0.12	\$0.12
FINANCIAL POSITION			
Total assets	4,865	4,811	4,864
Net debt ¹	2,023	2,104	2,039
Net debt / EBITDA (A) ratio ¹	3.6x	3.8x	4.3x
Equity attributable to Shareholders	1,707	1,673	1,708
per common share (in Canadian dollars)	\$16.86	\$16.53	\$16.91
Working capital as a percentage of sales ^{1, 2}	9.9%	10.0%	9.2%
KEY INDICATORS			
Total shipments (in '000 of s.t.) ³	562	544	572
US\$/CAN\$ - Average exchange rate	\$0.726	\$0.723	\$0.733

¹ Some information represents non-IFRS Accounting Standards financial measures, other financial measures or non-IFRS Accounting Standards ratios which are not standardized under IFRS Accounting Standards and therefore might not be comparable to similar financial measures disclosed by other corporations. Please refer to the "Supplemental Information on Non-IFRS Accounting Standards Measures and Other Financial Measures" section for a complete reconciliation.

² Percentage of sales = Average quarterly last twelve months (LTM) working capital / LTM sales.

³ Shipments do not take into account the elimination of business sector inter-segment shipments. Shipments include those of paper rolls, corrugated packaging and tissue papers.

SEGMENTED SALES

(in millions of Canadian dollars) (unaudited)	Q3 2025	Q2 2025	Q3 2024
Packaging Products	797	763	773
Tissue Papers	412	392	390
Inter-segment sales, Corporate, Recovery and Recycling activities	29	32	38
Sales	1,238	1,187	1,201

SEGMENTED OPERATING INCOME (LOSS)

(in millions of Canadian dollars) (unaudited)	Q3 2025	Q2 2025	Q3 2024
Packaging Products	73	46	41
Tissue Papers	30	25	24
Corporate, Recovery and Recycling activities	(30)	(35)	(29)
Operating income	73	36	36

SEGMENTED EBITDA (A)¹

(in millions of Canadian dollars) (unaudited)	Q3 2025	Q2 2025	Q3 2024
Packaging Products	136	119	117
Tissue Papers	46	38	43
Corporate, Recovery and Recycling activities	(23)	(20)	(20)
EBITDA (A)¹	159	137	140

The main variances² in EBITDA (A)¹ are shown below:

(in millions of Canadian dollars) (unaudited)	Q3 2025 vs Q2 2025	Q3 2025 vs Q3 2024	2025 vs 2024 (nine months)
Selling price	12	43	140
Operating costs	2	(38)	(68)
Volume and mix	15	(5)	(38)
Raw materials	(7)	19	32
Variances in EBITDA (A)¹	22	19	66

Third quarter consolidated results exceeded our sequential forecast. This was driven by stronger volume, good operational execution, benefits from ongoing profitability initiatives, and favourable raw material and selling price trends. Our packaging business, in particular, had a stronger than expected quarter. This reflected continued positive volume momentum during the quarter, a well executed closure and redistribution of tonnage from the Niagara Falls mill, and a 24% increase in volumes produced at Bear Island, the latter of which achieved 90% of its targeted production ramp up curve in the quarter. As expected, our tissue business similarly had a strong quarter, driven by improvements in volume. At the corporate level, net debt decreased by \$81 million sequentially, and leverage fell to 3.6x from 3.8x at the end of the second quarter.

/s/ Hugues Simon
HUGUES SIMON
President and Chief Executive Officer
November 5, 2025

¹ Please refer to the "Supplemental Information on Non-IFRS Accounting Standards Measures and Other Financial Measures" section for a complete reconciliation.

² For definitions of certain EBITDA (A)¹ variation categories, please refer to the "Financial Overview" section for more details.

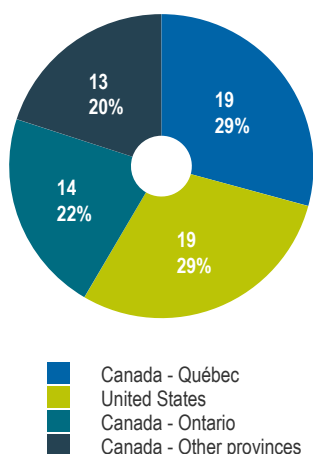
OUR BUSINESS

Cascades Inc. is a paper and packaging company that produces, converts and sells packaging and tissue products composed primarily of recycled fibres. Established in 1964 in Kingsey Falls, Québec, Canada, the Corporation was founded by the Lemaire brothers, who saw the economic and social potential of building a company focused primarily on the sustainable development principles of reusing, recovering and recycling. Sixty years later, Cascades is a multinational business with 65 operating facilities, including 17 Recovery and Recycling facilities which are part of Corporate Activities, and approximately 9,300 employees across Canada and the United States¹. The Corporation operates two business segments:

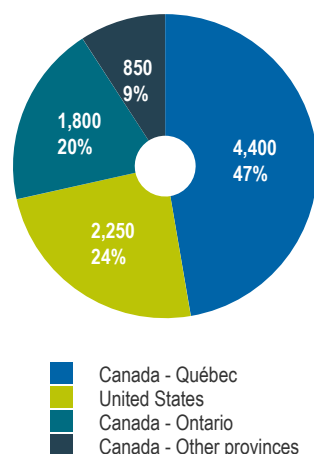
(Business segments) (unaudited)	Number of facilities ¹	Q3 2025 Sales ² (in \$M)	% of sales	Q3 2025 Operating income (in \$M)	Q3 2025 EBITDA (A) ^{2,3} (in \$M)	Q3 2025 EBITDA (A) Margin ^{2,3} (%)	% of EBITDA (A) ³
PACKAGING PRODUCTS	38	797	65.9%	73	136	17.1%	74.7%
TISSUE PAPERS	10	412	34.1%	30	46	11.2%	25.3%

Geographic locations of our facilities⁴ and employees within North America:

Our facilities



Our employees



¹ Including 50% owned joint ventures managed by the Corporation.

² Excluding associates and joint ventures not included in consolidated results. Refer to Note 7 of the 2024 Audited Consolidated Financial Statements for more information on associates and joint ventures.

³ Please refer to the "Supplemental Information on Non-IFRS Accounting Standards Measures and Other Financial Measures" section for a complete reconciliation.

⁴ Excluding sales offices, distribution and transportation hubs, corporate services units and head offices. Including main joint ventures.

BUSINESS HIGHLIGHTS

BUSINESS DEVELOPMENTS

The following transactions should be taken into consideration when reviewing the overall and segmented analysis of the Corporation's 2025 and 2024 results.

ORGANIZATIONAL CHANGES

On October 30, 2024, the Corporation announced organizational changes designed to support its strategic growth by strengthening alignment, increasing agility, improving execution and accelerating decision making within the organization. These changes involve the combination of the Containerboard and Specialty Products activities into a single operational unit. These changes were enacted on November 11, 2024. Since then, additional adjustments were made to our organizational structure and workforce. These changes resulted in a reduction of approximately 100 employees.

These changes resulted in a change of the historical presentation of our segmented information and the table below summarizes the reconciliation of sales and EBITDA (A)¹ for the combined Containerboard and Specialty Products activities into a single operational unit. The information is presented for reference in the transition for the first nine months of 2025.

(in millions of Canadian dollars) (unaudited)	2023					2024				
	Q1	Q2	Q3	Q4	YEAR	Q1	Q2	Q3	Q4	YEAR
Sales										
Containerboard	561	562	593	561	2,277	556	585	610	613	2,364
Specialty Products	161	164	157	160	642	160	167	169	175	671
Inter-segment sales	(7)	(9)	(7)	(8)	(31)	(7)	(7)	(6)	(6)	(26)
Packaging Products segment	715	717	743	713	2,888	709	745	773	782	3,009
EBITDA (A)¹										
Containerboard	126	96	101	67	390	50	60	90	104	304
Specialty Products	27	24	21	19	91	25	26	27	28	106
Packaging Products segment	153	120	122	86	481	75	86	117	132	410

The table below reconciles sales and EBITDA (A)¹ according to the new presentation of the Packaging Products segment:

(in millions of Canadian dollars) (unaudited)	2023					2024					2025			
	Q1	Q2	Q3	Q4	YEAR	Q1	Q2	Q3	Q4	YEAR	Q1	Q2	Q3	YTD ²
Sales														
Corrugated, net of within-sector sales	404	419	427	420	1,670	405	422	427	430	1,684	417	427	444	1,288
Paper rolls	201	189	207	181	778	192	201	220	223	836	218	210	219	647
Other	110	109	109	112	440	112	122	126	129	489	127	126	134	387
Packaging Products segment	715	717	743	713	2,888	709	745	773	782	3,009	762	763	797	2,322
EBITDA (A)¹														
Corrugated and paper rolls	141	111	115	77	444	61	71	101	116	349	96	105	120	321
Other	12	9	7	9	37	14	15	16	16	61	13	14	16	43
Packaging Products segment	153	120	122	86	481	75	86	117	132	410	109	119	136	364

¹ Please refer to the "Supplemental Information on Non-IFRS Accounting Standards Measures and Other Financial Measures" section for a complete reconciliation.

² YTD (year-to-date)

PACKAGING PRODUCTS

- On October 8, 2025, the Corporation announced the sale of Flexible Packaging plant activities for \$31 million, the gain before taxes is estimated at \$21 million subject to closing adjustments as per the sale agreement. The Corporation will retain ownership of the site real estate.
- On July 8, 2025, the Corporation announced an optimization of its packaging production platform by closing its corrugated medium manufacturing plant located in Niagara Falls, NY, United States, effective on August 11, 2025.
- On March 13, 2025, the Corporation announced the closure of its moulded pulp activities in Indiana, effective on April 11, 2025. The decision to cease operations at this plant was influenced by the current market environment, higher operating costs, and significant investment needs. This aligns with our commitment to maximize asset performance.
- On February 13, 2024, the Corporation announced an important repositioning of its Containerboard operating platform. The Trenton, Ontario corrugated medium mill was permanently closed, while the Belleville, Ontario and Newtown, Connecticut converting plants were permanently closed during the second quarter of 2024. The production from these facilities has been moved to other plants with available capacity and more modern equipment. In 2024, the Packaging Products segment received \$30 million from the sale of the assets related to Newtown and Belleville as well as a land parcel in Canada.

TISSUE PAPERS

- In the second quarter of 2025, the Tissue Papers segment received \$23 million from the sale of the assets related to the Waterford and Barnwell facilities, which were closed in prior years.

RECOVERY AND RECYCLING ACTIVITIES

- On February 4, 2025, the Corporation announced the closure of its Recovery and Recycling site in Lachine, Québec, effective on April 11, 2025.

SIGNIFICANT FACTS

2025

- On July 31, 2025, the Corporation entered into an agreement with its lenders to amend and extend the maturity of its existing revolving credit facility from July 2027 to July 2029. The financial conditions remained unchanged.
- On July 29, 2025, a class action lawsuit was filed against the Corporation and several other North American manufacturers of containerboard in the United States District Court for the Northern District of Illinois (Chicago). The claim alleges a conspiracy to fix the prices of containerboard products in violation of Sections 1 & 3 of the Sherman Act. The action is brought on behalf of "all persons who purchased Containerboard Products directly from one or more Defendants within the United States and its territories from November 1, 2020 until the present". The Corporation refutes all accusations. As of the reporting period, there is insufficient information to reasonably estimate the potential financial impact, if any, of this litigation.
- On June 13, 2025, the Corporation's subsidiary, Greenpac, signed an amendment to the credit agreement with the banking syndicate securing the revolving credit facility, increasing the authorized limit to US\$250 million and extending the maturity from December 2027 to June 2028. The revolving credit facility bears interest at a variable rate based on the level of leverage ratio of the subsidiary. The financial conditions remained unchanged. Transaction fees amounting to less than a million dollars were capitalized in other assets.
- On May 28, 2025, the Corporation announced that it had priced its private placement in the amount of US\$400 million (\$547 million) aggregate principal at 6.75% Senior Notes due July 15, 2030 (the "Notes"). The Notes were issued at a price of 100% of their principal amount. The closing of the offering of the Notes occurred on June 11, 2025. The Corporation used the proceeds from the offering to redeem all of its outstanding Senior Notes due January 15, 2026 in the amount of US\$206 million (\$281 million) aggregate principal and to repay a portion of the borrowings outstanding under its revolving credit facility and to pay related transaction fees and expenses of \$6 million. The Corporation also wrote off \$1 million unamortized financing expenses related to these notes.
- On January 15, 2025, the Corporation repaid its \$175 million unsecured senior notes with its revolving credit facility. On April 12, 2024, the Corporation entered into a \$175 million delayed draw unsecured term loan credit facility to manage upcoming maturities and this facility was converted into a delayed draw unsecured term loan credit facility of US\$121 million on January 31, 2025. On January 31, 2025, US\$25 million (\$36 million) were borrowed from the facility. This facility will mature on December 31, 2026 and bears interest at a variable rate.

2024

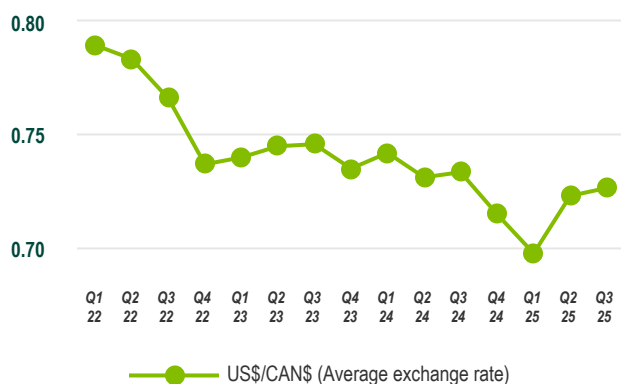
- On December 23, 2024, the Corporation's subsidiary, Greenpac, entered into an agreement with its lenders to extend the maturity of its existing revolving credit facility from September 2026 to December 2027. The financial conditions remained unchanged.
- On February 9, 2024, the Corporation entered into an agreement with its lenders to amend and extend the maturity of its existing revolving credit facility from July 2026 to July 2027. The financial conditions remained unchanged.

BUSINESS DRIVERS

Cascades' results may be impacted by fluctuations in the following areas:

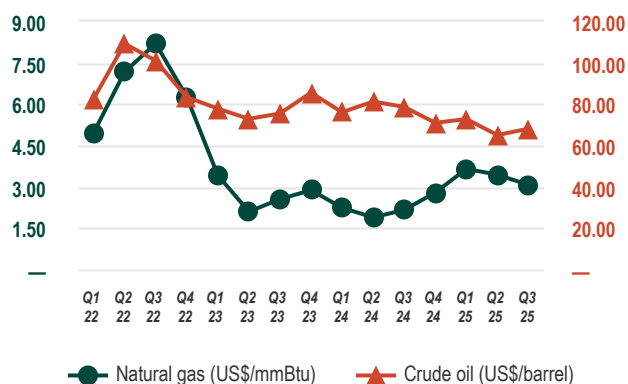
EXCHANGE RATES¹

Sequentially, the average exchange rate of the Canadian dollar was stable compared to the US dollar in the third quarter of 2025. On a year-over-year basis, the average exchange rate of the Canadian dollar decreased by 1% compared to the US dollar.



ENERGY COSTS¹

During the third quarter of 2025, the average price of natural gas decreased by 11% sequentially and increased by 42% compared to the same period last year. In the case of crude oil, the average price was 5% higher sequentially and 13% lower year-over-year.



(unaudited)	2023					2024					2025			
	Q1	Q2	Q3	Q4	YEAR	Q1	Q2	Q3	Q4	YEAR	Q1	Q2	Q3	YTD ²
US\$/CAN\$ (Average exchange rate)	\$0.740	\$0.745	\$0.746	\$0.735	\$0.741	\$0.742	\$0.731	\$0.733	\$0.714	\$0.730	\$0.697	\$0.723	\$0.726	\$0.715
US\$/CAN\$ (End of the period exchange rate)	\$0.740	\$0.755	\$0.737	\$0.755	\$0.755	\$0.739	\$0.731	\$0.740	\$0.695	\$0.695	\$0.695	\$0.735	\$0.719	\$0.719
Natural Gas Henry Hub (US\$/mmBtu)	\$3.42	\$2.10	\$2.55	\$2.88	\$2.74	\$2.24	\$1.89	\$2.16	\$2.79	\$2.27	\$3.65	\$3.44	\$3.07	\$3.39
Crude oil (US\$/barrel)	\$77.85	\$72.87	\$75.49	\$85.54	\$77.94	\$76.07	\$81.26	\$78.66	\$70.96	\$76.74	\$72.79	\$65.04	\$68.12	\$68.65

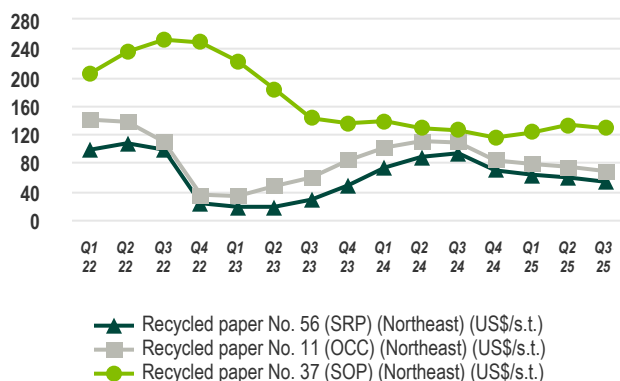
¹ Source: Bloomberg

² YTD (year-to-date)

RAW MATERIALS

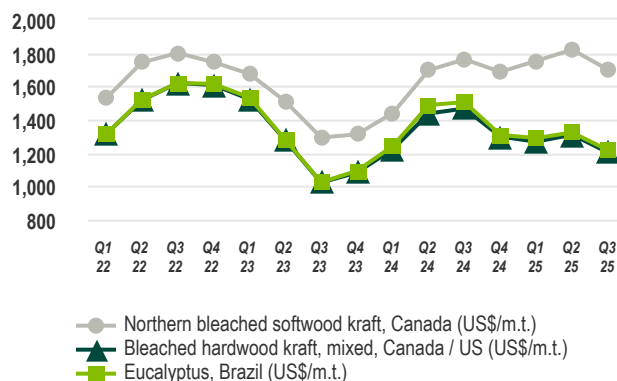
Reference prices - recycled fibre costs in North America¹

During the third quarter of 2025, the recycled paper No. 56 (sorted residential papers, SRP) index price decreased by 10% sequentially and decreased by 43% year-over-year while the brown recycled grade paper No. 11 (old corrugated containers, OCC) index price decreased by 8% sequentially and decreased by 37% year-over-year. The white recycled paper grade No. 37 (sorted office papers, SOP) index price decreased by 4% sequentially and increased by 2% year-over-year.



Reference prices - virgin pulp in North America¹

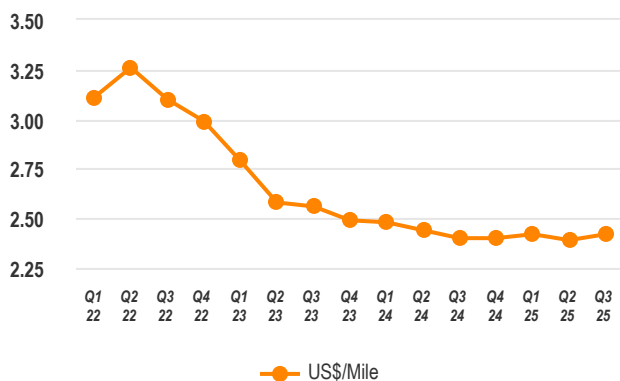
During the third quarter of 2025, the reference price for NBSK, NBHK and eucalyptus decreased by 7%, 8% and 8%, respectively, on a sequential basis and decreased by 4%, 18% and 19%, respectively, year-over-year.



FREIGHT

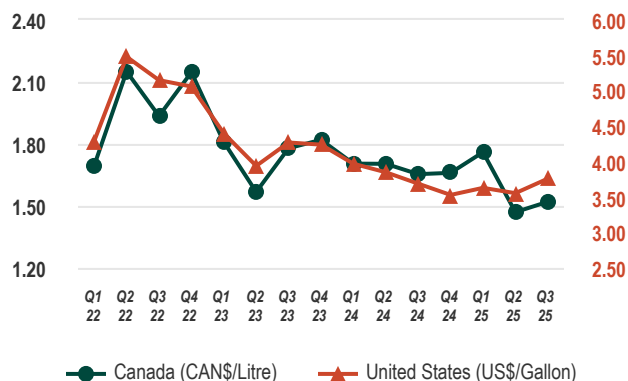
US national van rates²

During the third quarter of 2025, the average national van rate increased by 1% sequentially and increased by 1% year-over-year.



Diesel³

During the third quarter of 2025, the average price of diesel increased by 3% in Canada and by 6% in the United States, respectively, on a sequential basis and decreased by 8% in Canada and increased by 2% in the United States, year-over-year.



(unaudited)	2023				YEAR	2024				YEAR	2025			
	Q1	Q2	Q3	Q4		Q1	Q2	Q3	Q4		Q1	Q2	Q3	YTD ⁴
US national van rates (US\$/Mile)	\$2.79	\$2.58	\$2.56	\$2.49	\$2.61	\$2.48	\$2.44	\$2.40	\$2.40	\$2.43	\$2.42	\$2.39	\$2.42	\$2.41
Diesel Canada (CAN\$/Litre)	\$1.81	\$1.57	\$1.78	\$1.82	\$1.74	\$1.70	\$1.70	\$1.65	\$1.66	\$1.68	\$1.76	\$1.47	\$1.52	\$1.58
Diesel United States (US\$/Gallon)	\$4.40	\$3.94	\$4.27	\$4.24	\$4.21	\$3.97	\$3.85	\$3.69	\$3.53	\$3.76	\$3.63	\$3.56	\$3.76	\$3.65

¹ Source: RISI, excluding mixed papers

² Source: DAT Freight and analytics

³ Sources: In Canada: Canada Natural Resources. In the United States: Energy Information Administration

⁴ YTD (year-to-date)

OPERATIONAL PERFORMANCE INDICATORS

We use several operational performance indicators to monitor our action plan and analyze the progress we are making toward achieving our long-term objectives. The total shipments, the integration rate and the manufacturing capacity utilization rate for the Packaging Products segment have been restated to conform with the current year's presentation. These indicators are as follows:

	2023					2024					2025				LTM ⁶
(unaudited)	Q1	Q2	Q3	Q4	YEAR	Q1	Q2	Q3	Q4	YEAR	Q1	Q2	Q3	YTD ⁷	
OPERATIONAL															
Total shipments (in '000 short tons (s.t.)) ¹															
Packaging Products	412	427	458	428	1,725	441	444	450	442	1,777	421	424	434	1,279	1,721
Tissue Papers	124	134	134	121	513	115	122	122	121	480	110	120	128	358	479
Total	536	561	592	549	2,238	556	566	572	563	2,257	531	544	562	1,637	2,200
Integration rate ²															
Packaging Products	48%	49%	49%	53%	50%	51%	50%	51%	50%	51%	51%	51%	51%	51%	51%
Tissue Papers	84%	83%	87%	94%	87%	94%	94%	94%	94%	94%	94%	94%	94%	94%	94%
Manufacturing capacity utilization rate ³															
Packaging Products	92%	93%	91%	84%	90%	94%	88%	91%	88%	90%	86%	86%	92%	88%	88%
Tissue Papers	81%	86%	92%	96%	89%	95%	93%	93%	98%	95%	93%	91%	98%	94%	95%
FINANCIAL															
Working capital															
In millions of CAN\$, at the end of the period ⁴	487	514	512	318		460	474	460	406		529	508	449		
As a percentage of sales ^{4, 5}	10.6%	10.6%	10.3%	9.9%		9.8%	9.5%	9.2%	9.6%		9.8%	10.0%	9.9%		

¹ Shipments do not take into account the elimination of business sector inter-segment shipments. Shipments include those of paper rolls, corrugated packaging and tissue papers.

² Defined as: Percentage of manufacturing shipments transferred to our converting operations in all of Cascades' segments. Greenpac's firm purchase agreements with partners are included for the Packaging Products segment.

³ Defined as: Manufacturing internal and external shipments/practical capacity. Calculated according to Bear Island's capacity ramp-up plan.

⁴ Some information represents non-IFRS Accounting Standards financial measures, other financial measures or non-IFRS Accounting Standards ratios which are not standardized under IFRS Accounting Standards and therefore might not be comparable to similar financial measures disclosed by other corporations. Please refer to the "Supplemental Information on Non-IFRS Accounting Standards Measures and Other Financial Measures" section for a complete reconciliation.

⁵ Percentage of sales = Average quarterly last twelve months (LTM) working capital / LTM sales.

⁶ LTM (last twelve months)

⁷ YTD (year-to-date)

HISTORICAL MARKET PRICES OF MAIN PRODUCTS AND RAW MATERIALS

	2023	2024				2025			Q3 2025 vs. Q3 2024		Q3 2025 vs. Q2 2025		
	YEAR	Q1	Q2	Q3	Q4	YEAR	Q1	Q2	Q3	Change	%	Change	%
These indexes should only be used as trend indicators. They may differ from our actual selling prices and purchasing costs. (unaudited)													
Selling prices (average)													
PACKAGING PRODUCTS (US\$/short ton)													
Linerboard 42-lb. unbleached kraft, Eastern US (open market)	850	852	878	905	905	885	932	945	945	40	4%	—	—%
Corrugating medium 26-lb. semichemical, Eastern US (open market)	727	735	768	795	795	773	822	835	835	40	5%	—	—%
Uncoated recycled boxboard - bending chip,20 pt. (series B)	1,038	1,020	1,040	1,063	1,070	1,048	1,070	1,093	1,110	47	4%	17	2%
TISSUE PAPERS (US\$/short ton)													
Parent rolls, recycled fibres (transaction)	1,222	1,194	1,188	1,180	1,150	1,178	1,132	1,131	1,126	(54)	(5%)	(5)	—%
Parent rolls, virgin fibres (transaction)	1,465	1,449	1,530	1,544	1,487	1,503	1,459	1,476	1,451	(93)	(6%)	(25)	(2%)
Raw material prices (average)													
RECYCLED PAPER													
North America (US\$/short ton)													
Sorted residential papers, No. 56 (SRP - Northeast average)	28	73	88	93	69	80	63	59	53	(40)	(43%)	(6)	(10%)
Old corrugated containers, No. 11 (OCC - Northeast average)	55	101	110	108	83	100	78	74	68	(40)	(37%)	(6)	(8%)
Sorted office papers, No. 37 (SOP - Northeast average)	170	138	128	125	115	127	122	133	128	3	2%	(5)	(4%)
VIRGIN PULP (US\$/metric ton)													
Northern bleached softwood kraft, Canada	1,448	1,440	1,697	1,762	1,687	1,646	1,753	1,820	1,700	(62)	(4%)	(120)	(7%)
Bleached hardwood kraft, mixed, Canada/US	1,227	1,223	1,437	1,467	1,298	1,356	1,268	1,310	1,203	(264)	(18%)	(107)	(8%)
Eucalyptus, Brazil	1,233	1,242	1,488	1,505	1,308	1,386	1,290	1,323	1,217	(288)	(19%)	(106)	(8%)

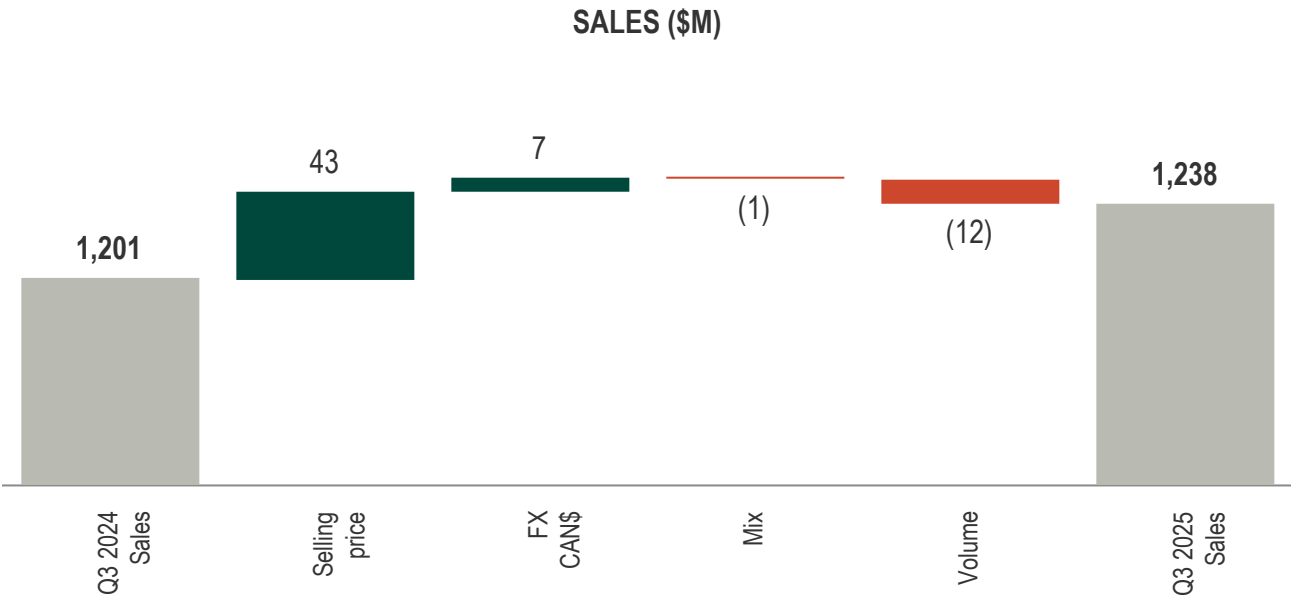
Sources: RISI and Cascades

FINANCIAL OVERVIEW - 2025

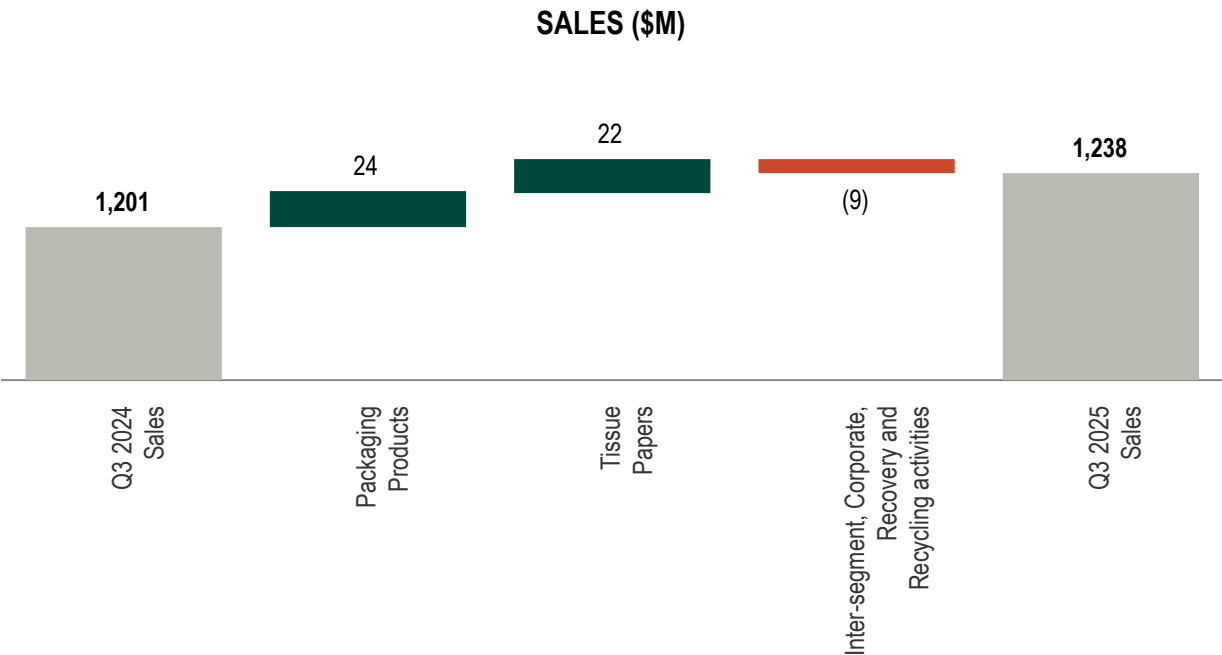
SALES

Sales of \$1,238 million increased by \$37 million, or 3%, in the third quarter of 2025 compared to \$1,201 million in the same period of 2024. Sales levels benefited from higher selling prices and from a favourable foreign exchange rate in all segments as well as higher volumes in the Tissue Papers segment. However, these benefits were partially offset by lower volumes in the Packaging Products segment.

The main variances in sales in the third quarter of 2025, compared to the same period of 2024, are shown below:
(in millions of Canadian dollars)

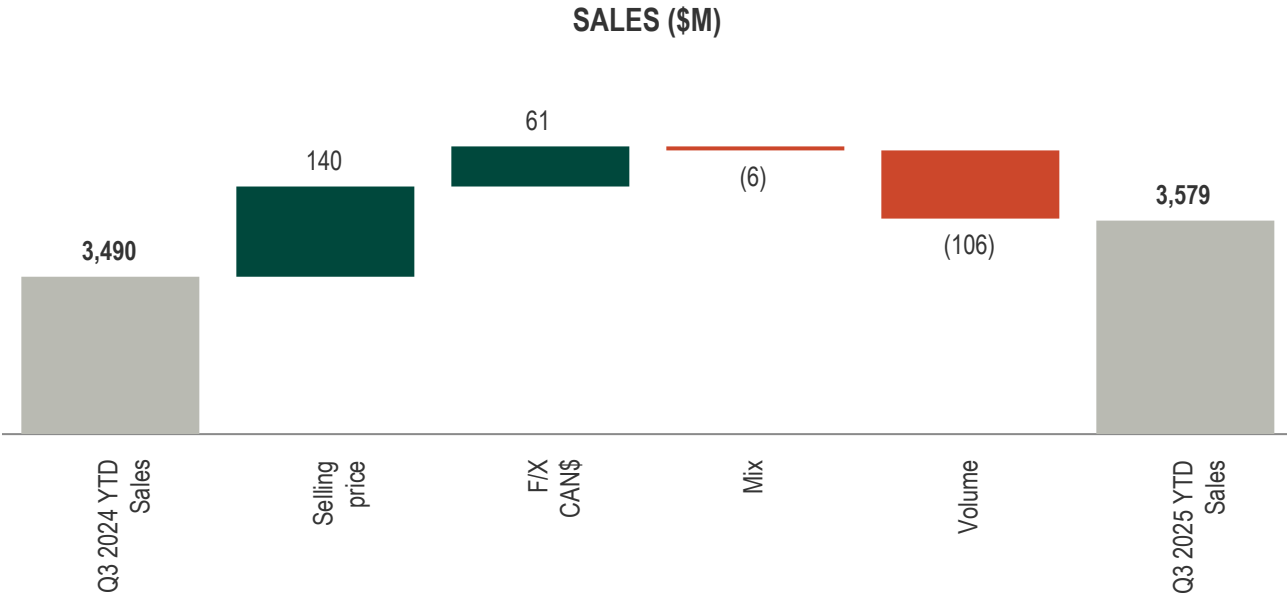


The reconciliation of sales by segment in the third quarter of 2025, compared to the same period of 2024, is shown below:
(in millions of Canadian dollars)

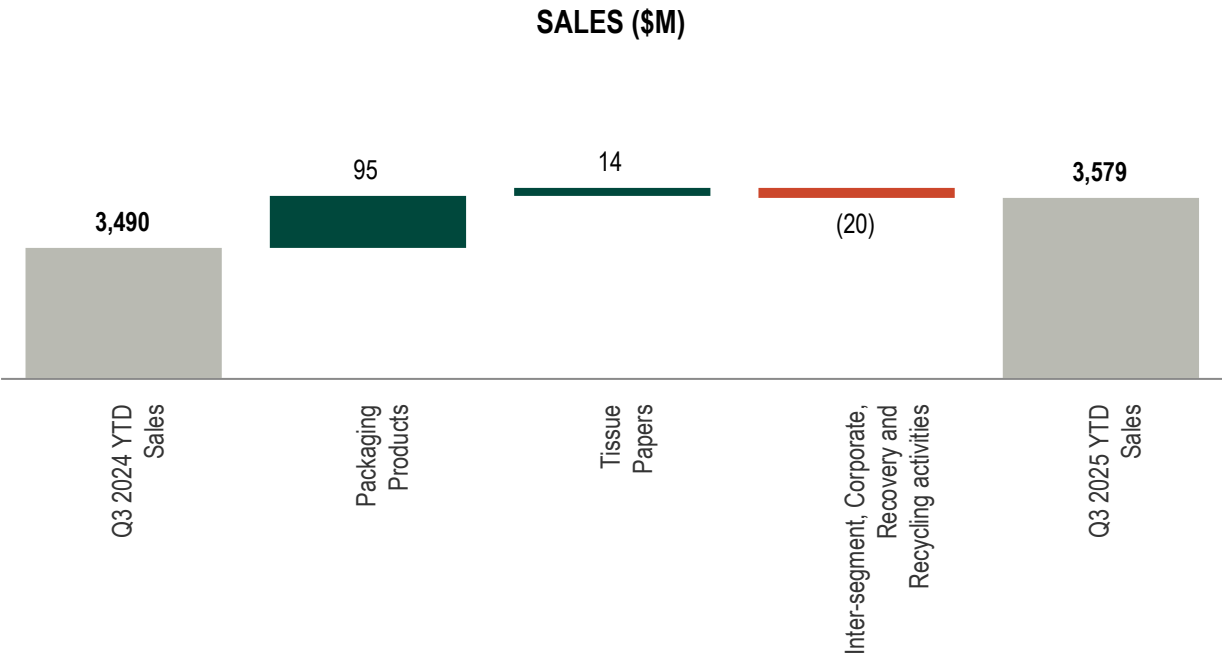


For the nine-month period ended September 30, 2025, consolidated sales totaled \$3,579 million, an increase of \$89 million, or 3%, compared to \$3,490 million in the same period of 2024. Sales levels benefited from higher selling prices in the Packaging Products segment and from a favourable foreign exchange rate in all segments. However, these benefits were partially offset by lower volumes in the Packaging Products and Tissue Papers segments.

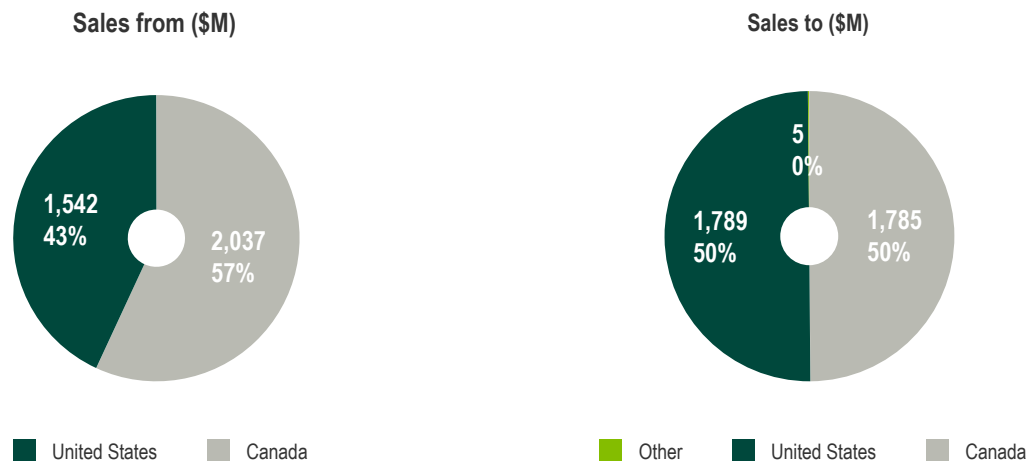
The main variances in sales in the first nine months of 2025, compared to the same period of 2024, are shown below:
(in millions of Canadian dollars)



The reconciliation of sales by segment in the first nine months of 2025, compared to the same period of 2024, is shown below:
(in millions of Canadian dollars)



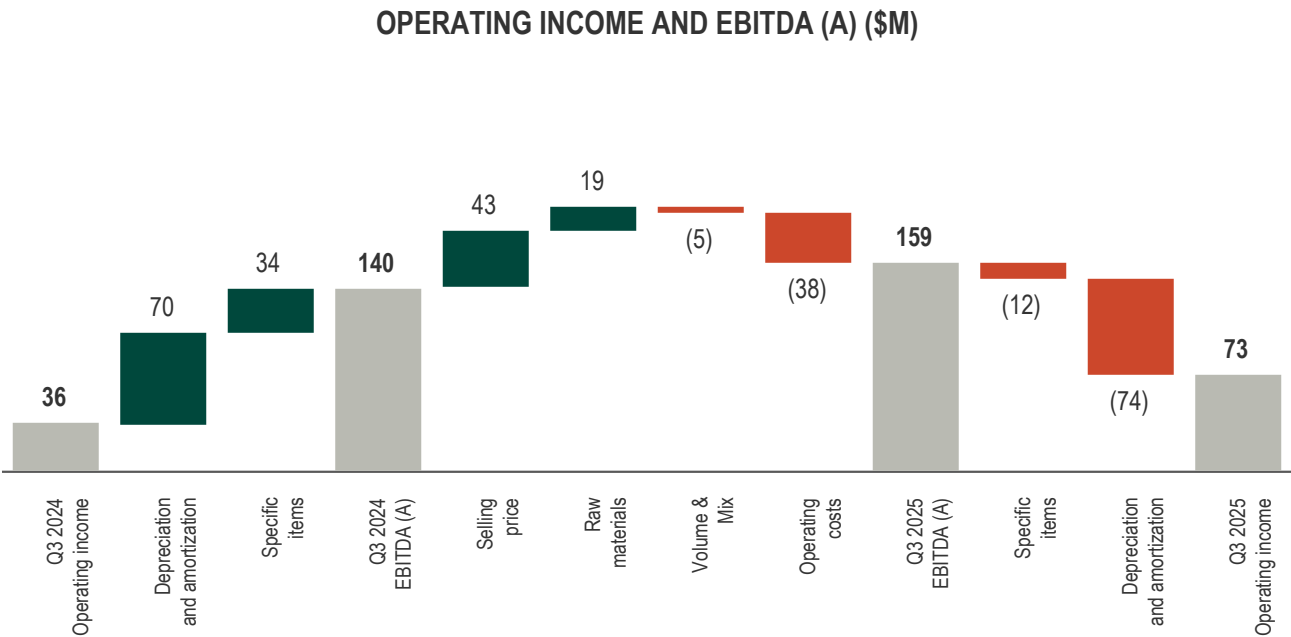
Sales, in the first nine months of 2025, by geographic segment are as follows:
 For further details, please refer to Note 9 of the Unaudited Condensed Interim Consolidated Financial Statements for the three-month and nine-month periods ended September 30, 2025 and 2024.
 (in millions of Canadian dollars)



OPERATING INCOME AND EBITDA (A)¹

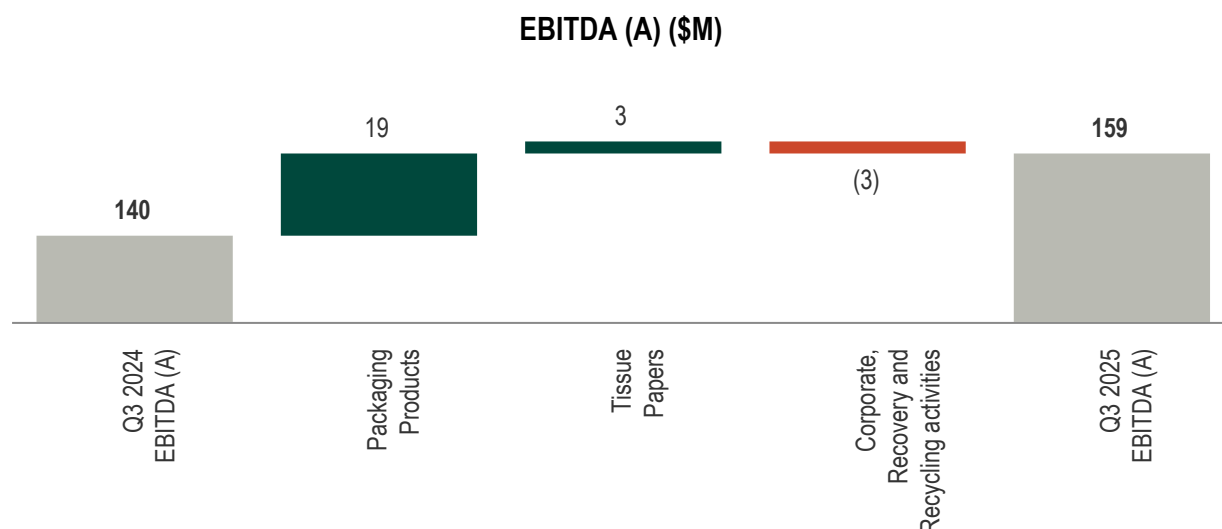
For the three-month period ended September 30, 2025, the Corporation recorded an operating income of \$73 million, compared to an operating income of \$36 million in the same period of 2024. The Corporation recorded an EBITDA (A)¹ of \$159 million in the third quarter of 2025, compared to \$140 million in the same period of 2024. The EBITDA (A)¹ of the Packaging Products and the Tissue Papers segments was higher by \$19 million and by \$3 million, respectively. On a consolidated basis, the positive impact of higher selling prices, higher volumes in the Tissue Papers segment and lower raw material costs was partially offset by the negative impact of lower volumes in the Packaging Products segment combined with increased operating costs.

The main variances in operating income and in EBITDA (A)¹ in the third quarter of 2025, compared to the same period of 2024, are shown below:
 (in millions of Canadian dollars)



¹ Please refer to the "Supplemental Information on Non-IFRS Accounting Standards Measures and Other Financial Measures" section for a complete reconciliation.

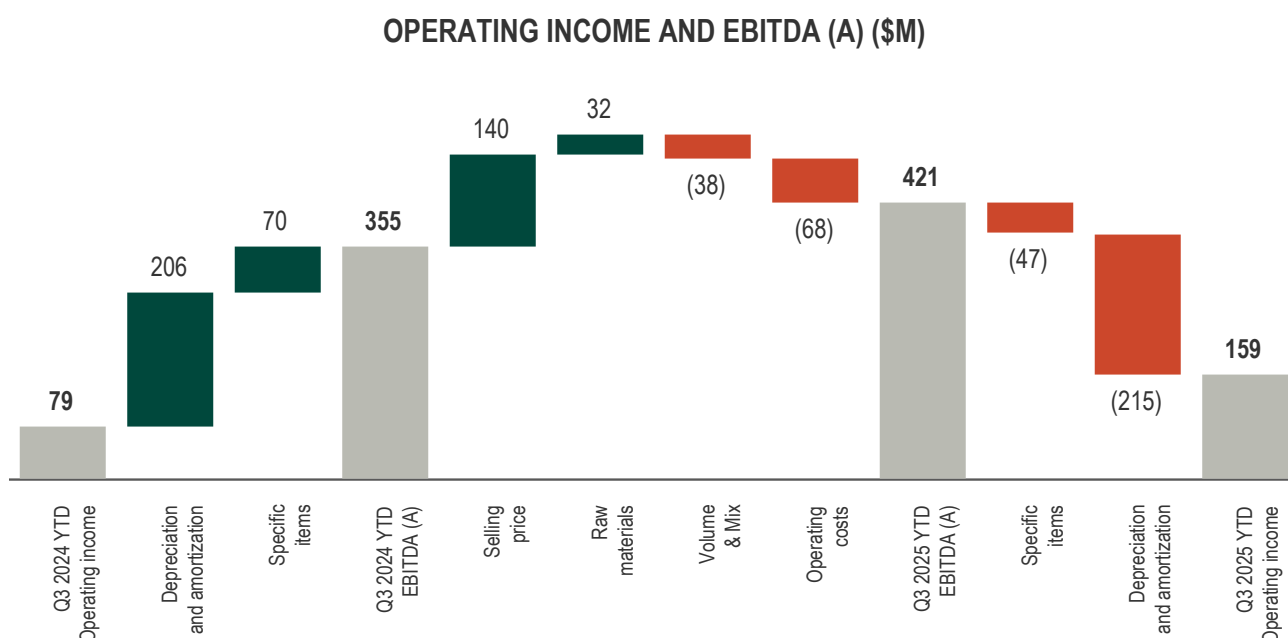
The reconciliation of EBITDA (A)¹ by segment in the third quarter of 2025, compared to the same period of 2024, is shown below:
(in millions of Canadian dollars)



For the nine-month period ended September 30, 2025, the Corporation recorded an operating income of \$159 million, compared to an operating income of \$79 million in the same period of 2024. The operating income variance is explained by stronger operational performance and the specific items loss of \$47 million in the first nine months of 2025, compared to the specific items loss of \$70 million in the same period of 2024. For more details on specific items, please refer to the “Segmented Information” section of the Unaudited Condensed Interim Consolidated Financial Statements for the three-month and nine-month periods ended September 30, 2025 and 2024.

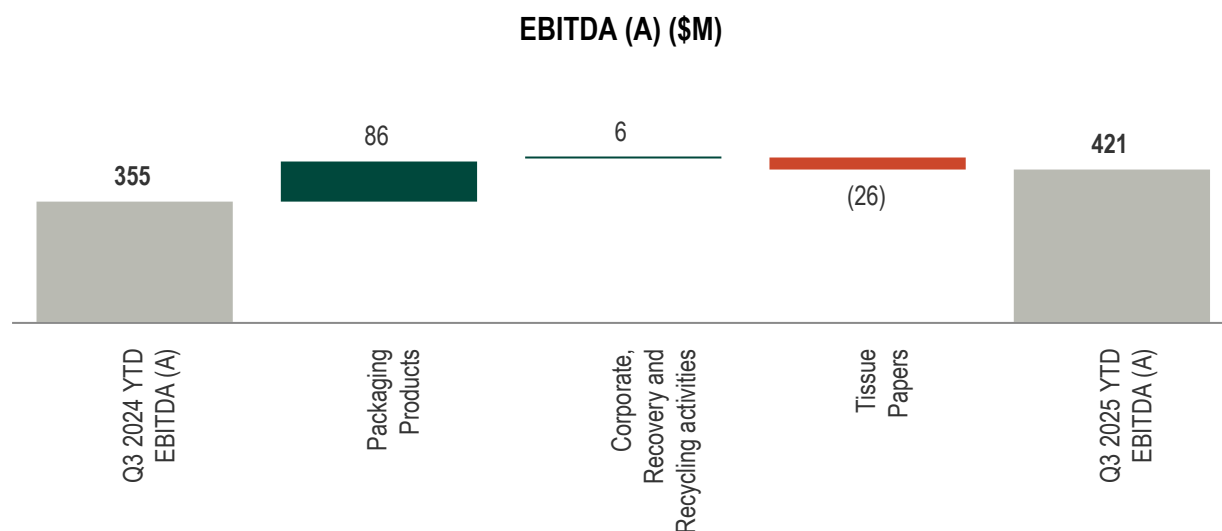
The Corporation recorded an EBITDA (A)¹ of \$421 million in the first nine months of 2025, compared to \$355 million in the same period of 2024. The EBITDA (A)¹ of the Packaging Products segment was higher by \$86 million, while the Tissue Papers segment contribution was lower by \$26 million. On a consolidated basis, the positive impact of higher selling prices and lower raw material costs was partially offset by the negative impact of lower volumes combined with increased operating costs.

The main variances in operating income and in EBITDA (A)¹ in the first nine months of 2025, compared to the same period of 2024, are shown below:
(in millions of Canadian dollars)



¹ Please refer to the “Supplemental Information on Non-IFRS Accounting Standards Measures and Other Financial Measures” section for a complete reconciliation.

The reconciliation of EBITDA (A)¹ by segment in the first nine months of 2025, compared to the same period of 2024, is shown below:
(in millions of Canadian dollars)



Raw materials (EBITDA (A)¹)	<i>The impacts of these estimated costs are based on production costs per unit shipped externally or inter-segment, which are affected by yield, product mix changes, inbound freight costs and purchase and transfer prices. In addition to market pulp and recycled fibre, these costs include purchases of external boards and parent rolls for the converting sector, and other raw materials such as plastic and wood chips.</i>
F/X CAN\$ (EBITDA (A)¹)	<i>The estimated impact of the exchange rate is based on the Corporation's Canadian export sales less purchases, denominated in US\$, affected by exchange rate fluctuations and the conversion of our non-Canadian subsidiaries EBITDA (A)¹ into CAN\$. It also includes the impact of exchange rate fluctuations in currencies other than the CAN\$ on working capital items and the cash position of the Corporation's Canadian units, as well as our hedging transactions. The F/X CAN\$ is included in operating costs in the EBITDA (A)¹ charts. It excludes indirect sensitivity (please refer to the "Sensitivity Table" section of our 2024 Annual Report for further details).</i>
Operating costs (EBITDA (A)¹)	<i>These costs include the impact of variable and fixed costs based on production costs per unit shipped externally, which are affected by downtime and efficiency.</i>
Recovery and Recycling activities (Sales and EBITDA (A)¹)	<i>While this sub-segment is integrated into the other segments of the Corporation, all variations in the results of Recovery and Recycling activities are included for the volume in the charts of sales and for raw materials in the EBITDA (A)¹ charts.</i>

The analysis of sales and EBITDA (A)¹ variances by segment is shown in each business segment review (please refer to "Business Segment Review" for more details).

DEPRECIATION AND AMORTIZATION

The depreciation and amortization expense increased by \$9 million to \$215 million in the first nine months of 2025 (\$74 million in the third quarter), compared to \$206 million in the same period of 2024 (\$70 million in the third quarter). This increase reflected the depreciation of the Canadian dollar, which increased the depreciation expense by \$3 million in the first nine months of 2025 (less than a million dollars in the third quarter), along with the commissioning of new investments and continuous assessment and revision of the useful life of assets.

FINANCING EXPENSE

(in millions of Canadian dollars) (unaudited)	For the 3-month periods ended September 30,		For the 9-month periods ended September 30,	
	2025	2024	2025	2024
Interest on long-term debt, including lease obligations interest (2025 - \$9 million for the 9-month period (\$3 million for the 3-month period); 2024 - \$8 million for the 9-month period (\$3 million for the 3-month period))	33	34	95	97
Amortization of financing expenses	—	1	2	3
Other interest and banking fees	1	—	4	5
Interest expense on employee future benefits	1	—	2	2
Loss on repurchase of long-term debt	—	—	1	—
Unrealized loss (gain) on interest rate hedge instruments	—	2	—	1
Foreign exchange loss (gain) on long-term debt and financial instruments	—	(1)	—	—
	35	36	104	108

¹ Please refer to the "Supplemental Information on Non-IFRS Accounting Standards Measures and Other Financial Measures" section for a complete reconciliation.

The financing expense was \$104 million in the first nine months of 2025 (\$35 million in the third quarter), compared to \$108 million in the same period of 2024 (\$36 million in the third quarter), a decrease of \$4 million.

The use of various elements of the Corporation's debt structure resulted in a variance of \$2 million for interest on long-term debt, mainly due to the decrease in the variable interest rate and lower usage of the revolving facility. This decrease was partially offset by the depreciation of the Canadian dollar, which increased the financing expense by \$2 million in the first nine months of 2025 (an increase of less than a million dollars in the third quarter) compared to the same period last year, and additional unfavourable impact from the higher fixed interest rate on the recent refinancing of our new 2030 Senior Notes.

In the first nine months of 2025, the Corporation recorded a loss on repurchase of long-term debt of \$1 million. The Corporation also recorded an unrealized loss on interest rate hedge instruments of less than a million dollars in the first nine months of 2025 (unrealized gain of less than a million dollars in the third quarter), compared to an unrealized loss of \$1 million in the same period of 2024 (unrealized loss of \$2 million in the third quarter).

The variance was also affected by a foreign exchange loss on long-term debt and financial instruments. In the first nine months of 2025, the Corporation had an effective hedge related to a hedging item, represented by the designated portion of the US denominated Canadian long-term debt and related financial instruments, over the US net investment. In the first nine months of 2024, the Corporation recorded a loss of less than a million dollars (gain of \$1 million in the third quarter).

The average interest rate on our revolving credit facility decreased to 4.82% as of September 30, 2025 compared to 6.92% at the same period in 2024. As of September 30, 2025, 33% of the Corporation's total long-term debt was at a variable rate and 67% was at a fixed rate (35% and 65%, respectively, as of December 31, 2024). As of September 30, 2025, the Corporation's consolidated debt denominated in US dollars totaled US\$1,353 million (US\$1,252 million as of December 31, 2024).

SHARE OF RESULTS OF ASSOCIATES AND JOINT VENTURES

Share of results of associates and joint ventures amounted to \$11 million in the first nine months of 2025 (\$5 million in the third quarter), compared to \$14 million in the same period of 2024 (\$5 million in the third quarter).

PROVISION FOR (RECOVERY OF) INCOME TAXES

In the first nine months of 2025, the Corporation recorded a provision for income taxes of \$16 million (provision for income taxes of \$8 million in the third quarter), compared to a recovery of income taxes of \$8 million in the same period of 2024 (recovery of income taxes of \$1 million in the third quarter).

Greenpac, which is a limited liability company (LLC), and its partners agreed to account for it as a disregarded entity for tax purposes. As a result, income taxes associated with Greenpac's net earnings are proportionately recorded by each partner based on its respective share in the LLC, and no income tax provision is included in Greenpac's net earnings. Therefore, even though Greenpac's results are fully consolidated in the Corporation's results, only 92% of pre-tax book income is considered for tax provision purposes.

The effective tax rate and income taxes are affected by the results of certain subsidiaries and joint ventures located in countries where the income tax rates are different from those in Canada, in particular, the United States. The normal effective tax rate is expected to be in the range of 21% to 27%. The weighted-average applicable tax rate was 24% in the first nine months of 2025.

NET EARNINGS (LOSS)

For the three-month period ended September 30, 2025, the Corporation posted net earnings of \$29 million, or \$0.29 per common share, compared to net earnings of \$1 million, or \$0.01 per common share, in the same period of 2024. On an adjusted basis¹, the Corporation posted net earnings of \$39 million in the third quarter of 2025, or \$0.38 per common share, compared to net earnings of \$27 million, or \$0.27 per common share, in the same period of 2024.

For the nine-month period ended September 30, 2025, the Corporation posted net earnings of \$33 million, or \$0.33 per common share, compared to a net loss of \$(18) million, or \$(0.18) per common share, in the same period of 2024. On an adjusted basis¹, the Corporation posted net earnings of \$71 million in the first nine months of 2025, or \$0.70 per common share, compared to net earnings of \$35 million, or \$0.35 per common share, in the same period of 2024.

¹ Please refer to the "Supplemental Information on Non-IFRS Accounting Standards Measures and Other Financial Measures" section for a complete reconciliation.

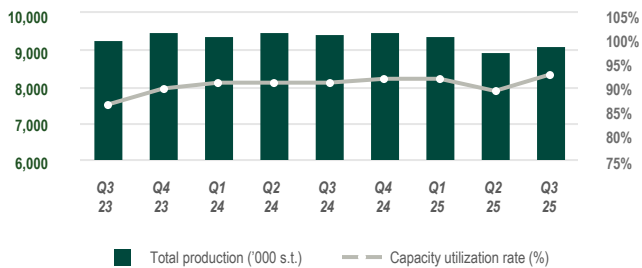
BUSINESS SEGMENT REVIEW

PACKAGING PRODUCTS

Our Industry

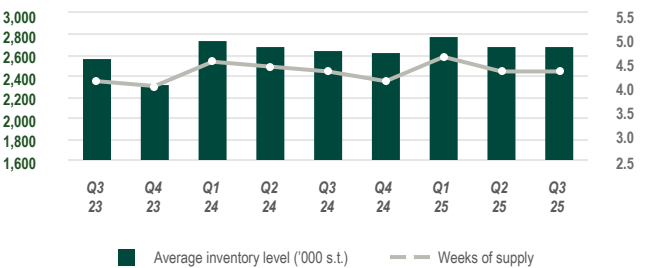
US containerboard industry production and capacity utilization rate¹

During the third quarter of 2025, total US containerboard production amounted to 9.1 million short tons, a sequential increase of 2% and a year-over-year decrease of 3%. The industry recorded an average capacity utilization rate of 92% during the quarter.



US containerboard inventories at box plants and mills²

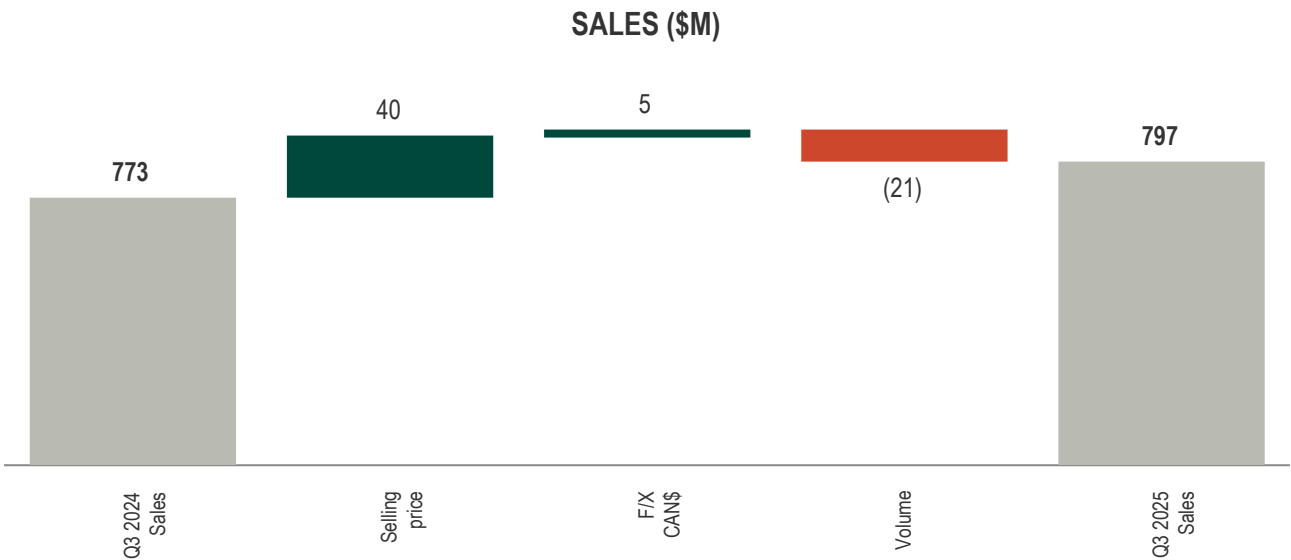
The average inventory level decreased by 1% sequentially and increased by 1% year-over-year during the third quarter of 2025. Inventory levels stood at approximately 2.7 million short tons at the end of September 2025, representing 4.3 weeks of supply.



1 Source: RISI
2 Source: Fibre Box Association

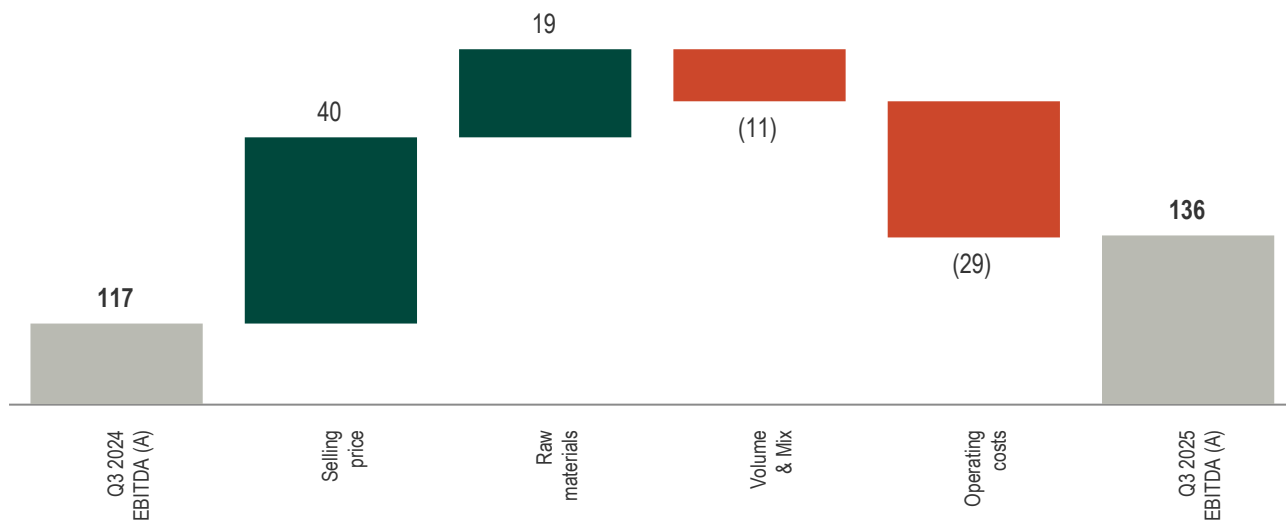
Our Performance

The main variances¹ in sales and EBITDA (A)² for the Packaging Products segment in the third quarter of 2025, compared to the same period of 2024, are shown below:
(in millions of Canadian dollars)

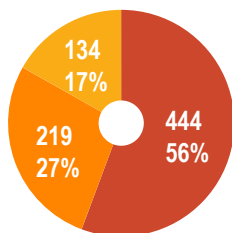


1 For definitions of certain sales and EBITDA (A)² variation categories, please refer to the "Financial Overview" section for more details.
2 Please refer to the "Supplemental Information on Non-IFRS Accounting Standards Measures and Other Financial Measures" section for a complete reconciliation.

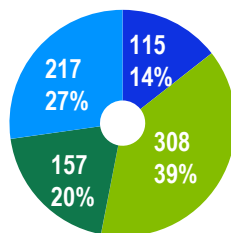
EBITDA (A) (\$M)



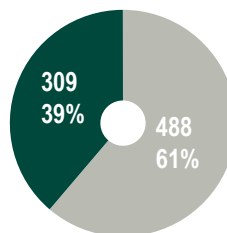
Sales
by product
category
(\$M)



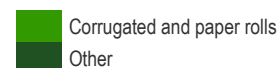
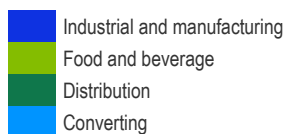
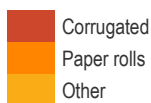
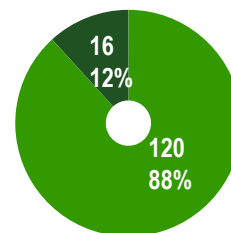
Sales
by
market
(\$M)



Sales
by country
(from)
(\$M)



EBITDA (A)
by product
category
(\$M)



Sales by product category:

Corrugated: Converted linerboard and corrugating medium products

Paper rolls: Linerboard, corrugated medium and uncoated recycled boxboard

Other: Plastics, moulded pulp and distribution of packaging products

Sales by market:

Industrial and manufacturing: Manufacturers of durable and non-durable goods other than food and beverage

Food and beverage: Food retailers, food processors and produce growers

Distribution: Distributors and e-commerce retailers

Converting: Paper roll converters

Please refer to the "Supplemental Information on Non-IFRS Accounting Standards Measures and Other Financial Measures" section for a complete reconciliation.

Q3 2024	Q3 2025	Change in %
Corrugated and paper roll shipments ² ('000 s.t.)		
450	434	-4%
Corrugated and paper roll average selling price (CAN\$/unit)		
1,438	1,525	6%
Sales (\$M)		
773	797	3%
EBITDA (A) ¹ (\$M)		
117	136	16%
% of sales		
15%	17%	
Depreciation and amortization (\$M)		
44	48	9%
Payments for property, plant and equipment (\$M)		
15	18	20%

¹ Please refer to the "Supplemental Information on Non-IFRS Accounting Standards Measures and Other Financial Measures" section for a complete reconciliation.

² Shipments do not take into account the elimination of business sector inter-segment shipments.

³ Defined as: Percentage of manufacturing shipments transferred to our converting operations in all of Cascades' segments. Greenpac's firm purchase agreements with partners are included.

⁴ Canadian and United States Industry data weighted based on the Corporation capacity per country.

Shipments decreased by 16,000 s.t., or 4%, in the third quarter of 2025 compared to the same period of 2024.

This reflected an 8,000 s.t., or 3%, decrease in paper roll shipments compared to the same period of 2024, mainly attributable to lower demand which contributed to the permanent closure of a facility during the third quarter of 2025. The mill integration rate³ was stable at 51%. Including sales to partners, the integration rate increased year-over-year by 2% to 68%. The manufacturing utilization rate increased by 1% to 92%.

Shipments of corrugated products decreased by 8,000 s.t., or 4%, compared to the same period of 2024. Corrugated shipment volumes totaled 3.5 billion square feet, representing a decrease of 5% year-over-year that reflects softer demand in most of our markets. This compares to a 2.2% weighted⁴ decrease for the industry, reflecting a 0.7% increase in Canada and a 4.0% decrease in the United States.

The average selling price increased by 6% in the third quarter of 2025 compared to the same period of 2024. This reflects a 3% increase for paper rolls and an 8% increase for corrugated products. This was driven by selling price increases implemented during the second quarter of 2025 as well as a favourable customer mix, notably in corrugated products.

Sales increased by \$24 million, or 3%, in the third quarter of 2025 compared to the same period of 2024. This reflects the positive impacts of \$40 million from higher average selling prices and \$5 million from the 1% average depreciation of the Canadian dollar compared to the US dollar. These benefits were partially offset by \$21 million from lower volumes.

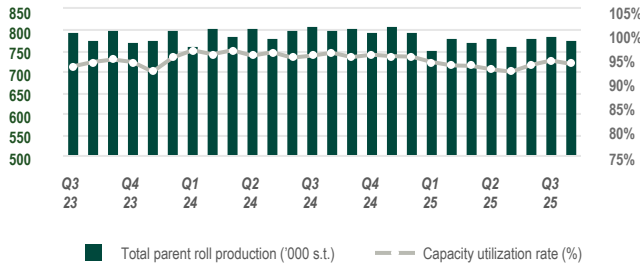
EBITDA (A)¹ increased by \$19 million, or 16%, in the third quarter of 2025 compared to the same period of 2024. This was largely driven by a \$40 million benefit from higher average selling prices. Lower raw material costs also contributed \$23 million, the benefits of which were partially offset by higher input costs of \$4 million in our distribution activities. Results similarly reflect a negative impact of \$29 million from higher operational costs that stem from a lower operating rate, higher energy costs and repair and maintenance, as well as a lower volume impact of \$11 million.

TISSUE PAPERS

Our Industry

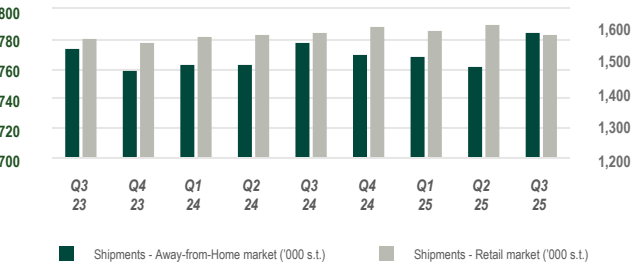
US tissue paper industry production (parent rolls) and capacity utilization rate¹

During the third quarter of 2025, parent roll production amounted to 2.4 million tons, a sequential increase of 1% and decrease of 3% compared to the same period last year. The average capacity utilization rate for the quarter stood at 94%, up 1% sequentially and down 2% compared to the third quarter of 2024.



US tissue paper industry converted product shipments¹

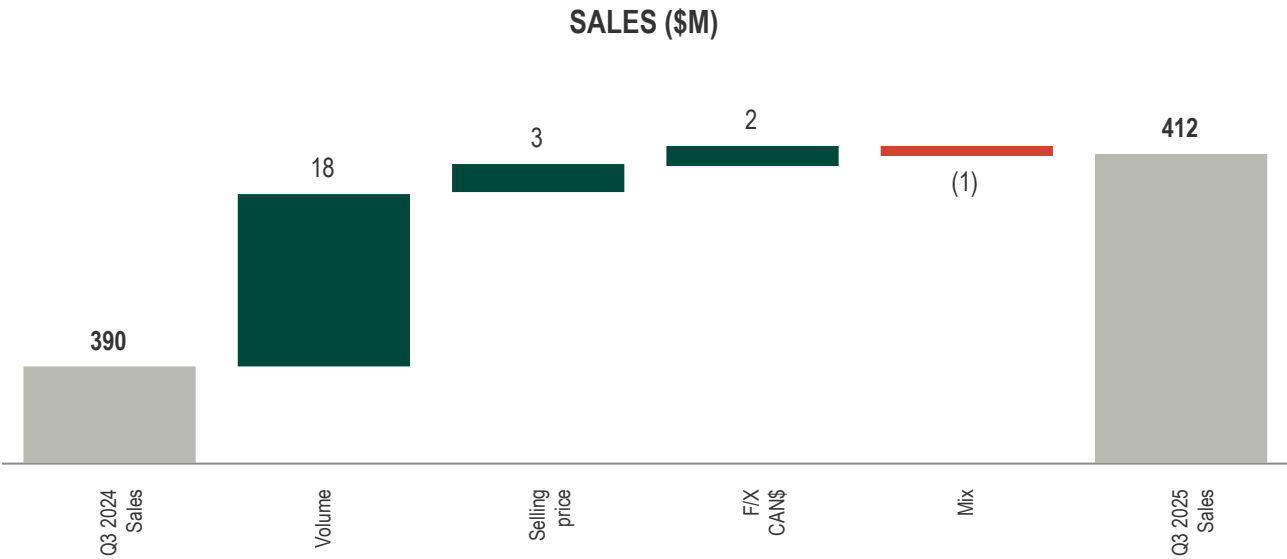
Shipments in the Away-from-Home market increased by 3% sequentially and increased by 1% year-over-year in the third quarter of 2025. Shipments in the Retail market decreased by 2% compared to the previous quarter and were stable compared to the same period of 2024.



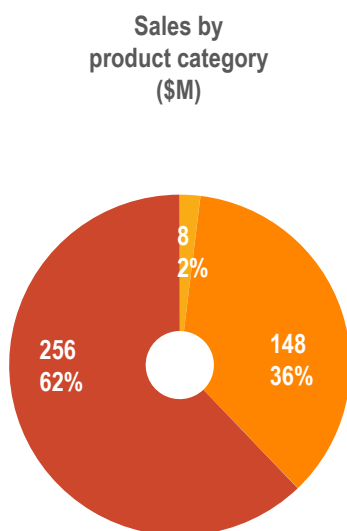
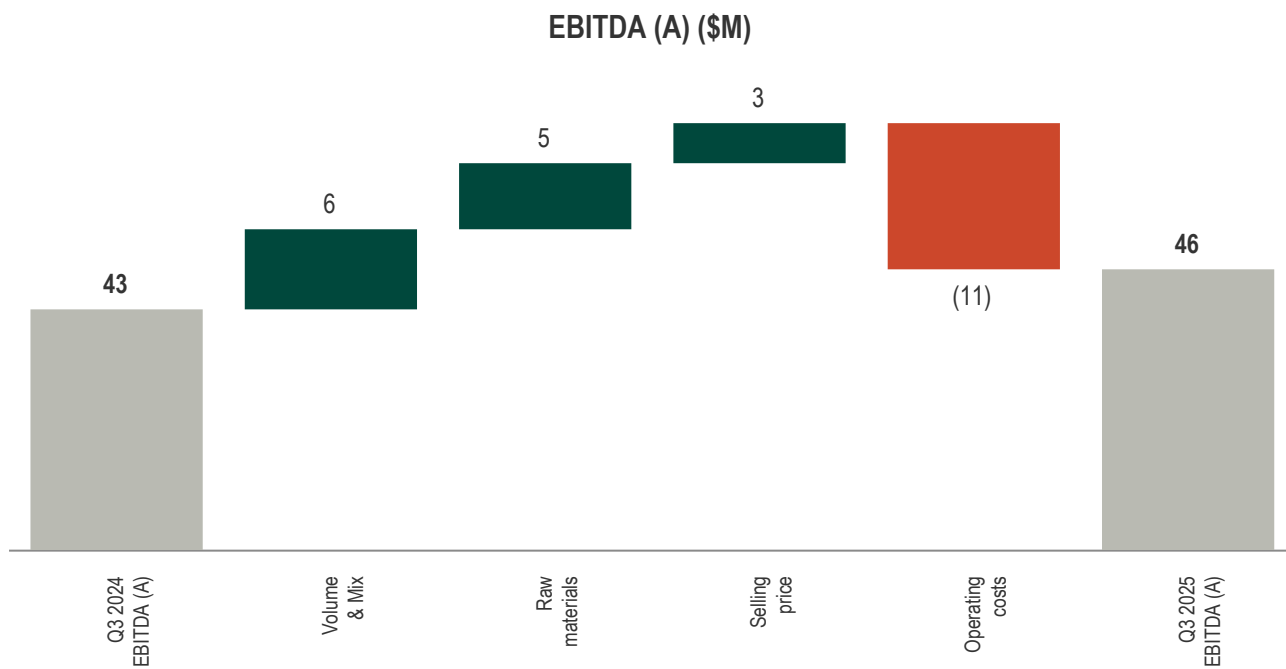
1 Source: RISI

Our Performance

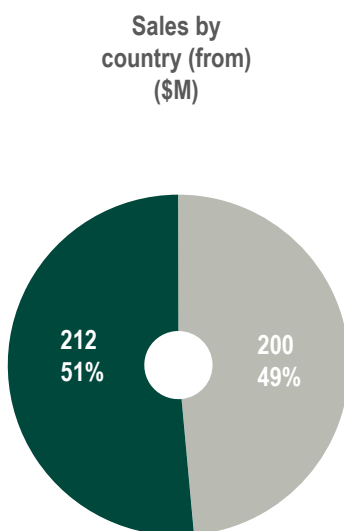
The main variances¹ in sales and EBITDA (A)² for the Tissue Papers segment in the third quarter of 2025, compared to the same period of 2024, are shown below:
(in millions of Canadian dollars)



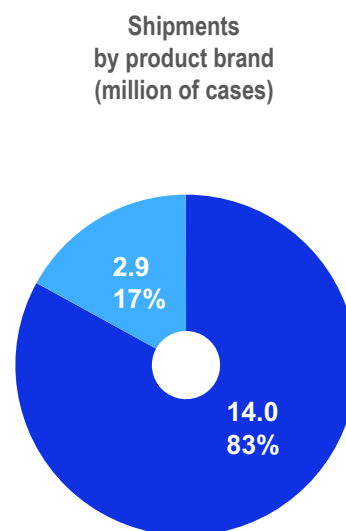
1 For definitions of certain sales and EBITDA (A)² variation categories, please refer to the "Financial Overview" section for more details.
2 Please refer to the "Supplemental Information on Non-IFRS Accounting Standards Measures and Other Financial Measures" section for a complete reconciliation.



■ Parent rolls
■ Away-from-Home
■ Consumer Products



■ United States
■ Canada



■ Private label
■ Brand

Please refer to the "Supplemental Information on Non-IFRS Accounting Standards Measures and Other Financial Measures" section for a complete reconciliation.

Q3 2024	Q3 2025	Change in %
Shipments ² ('000 s.t.)		
122	128	5%
Average selling price (CAN\$/unit)		
3,210	3,242	1%
Sales (\$M)		
390	412	6%
EBITDA (A) ¹ (\$M)		
43	46	7%
% of sales		
11%	11%	
Depreciation and amortization (\$M)		
16	16	—%
Payments for property, plant and equipment (\$M)		
11	8	-27%

¹ Please refer to the "Supplemental Information on Non-IFRS Accounting Standards Measures and Other Financial Measures" section for a complete reconciliation.

² Shipments do not take into account the elimination of business sector inter-segment shipments.

Shipments increased by 6,000 s.t., or 5%, in the third quarter of 2025 compared to 2024.

Converted product shipments increased by 5,000 s.t., or 4%, on a year-over-year basis. This increase was mainly driven by higher volumes in both the Consumer Products (+7%) and in the Away-from-Home (+1%) markets, reflecting the gradual expansion of business activities with strategic customers. In terms of cases, shipments increased by 0.9 million, or 6%, to a total of 16.9 million cases in the third quarter of 2025. Parent roll shipments increased by 1,000 s.t. in the third quarter of 2025 compared to the same period of 2024 and the integration rate remained stable at 94%.

The increase in the average selling price reflected price increases in both converted markets and a beneficial impact from the depreciation of the Canadian dollar compared to the US dollar. These positive impacts were slightly offset by a less favourable product category mix.

Sales increased by \$22 million, or 6%, in the third quarter of 2025 compared to the same period of 2024. This increase reflects benefits of \$17 million associated with mix and volumes, \$2 million from the depreciation of the Canadian dollar and \$3 million from the net impact of our average selling price increases partially offset by a less favourable product category mix.

EBITDA (A)¹ increased by \$3 million, or 7%, in the third quarter of 2025 compared to the same period of 2024. This increase reflects positive benefits of \$6 million from higher volumes, \$3 million from higher average selling prices and \$5 million from lower raw material costs. These were partially offset by \$11 million from higher operating costs and higher transportation costs. Operating costs were higher largely as a result of planned shutdowns, proactive maintenance, and inflationary pressures. These actions were intentionally scheduled to enhance line efficiency and support the successful execution of our retail tissue realignment strategy that will position the tissue business for stronger performance moving forward.

CORPORATE, RECOVERY AND RECYCLING ACTIVITIES

Corporate, Recovery and Recycling activities recorded an EBITDA (A)¹ of \$(64) million in the first nine months of 2025 (\$23) million in the third quarter), compared to \$(70) million in the same period of 2024 (\$20) million in the third quarter). Corporate activities recorded a decrease in operating costs and a favourable foreign exchange variance of \$4 million in the first nine months of 2025 (unfavourable foreign exchange variance of \$1 million in the third quarter). Following the change of the Corporation's Chief Executive Officer in June 2024, a one-time compensation expense of \$5 million was recorded in the results of the second quarter of 2024.

STOCK-BASED COMPENSATION EXPENSE

The stock-based compensation expense recognized in Corporate activities amounted to \$4 million in the first nine months of 2025 (\$3 million in the third quarter), compared to \$6 million in the same period of 2024 (\$3 million in the third quarter). For more details on stock-based compensation, please refer to Note 20 of the 2024 Audited Consolidated Financial Statements.

LIQUIDITY AND CAPITAL RESOURCES

CASH FLOWS FROM OPERATING ACTIVITIES

Cash flows from operating activities are shown in the following table:

(in millions of Canadian dollars) (unaudited)	For the 3-month periods ended September 30,		For the 9-month periods ended September 30,	
	2025	2024	2025	2024
Operating activities				
Net earnings (loss) attributable to Shareholders for the period	29	1	33	(18)
Adjustments for:				
Financing expense	35	36	104	108
Depreciation and amortization	74	70	215	206
Impairment charges	—	7	24	9
Other loss (gain)	10	24	15	27
Restructuring costs	6	5	12	38
Unrealized gain on derivative financial instruments	(4)	(2)	(4)	(4)
Provision for (recovery of) income taxes	8	(1)	16	(8)
Share of results of associates and joint ventures	(5)	(5)	(11)	(14)
Net earnings attributable to non-controlling interests	6	5	17	11
Net financing expense paid	(33)	(48)	(107)	(113)
Net income taxes paid	(2)	(1)	(9)	(4)
Dividends received	19	—	26	9
Payments, net of provisions, for charges and other liabilities	(27)	(15)	(78)	(61)
	116	76	253	186
Changes in non-cash working capital components	65	26	(57)	(68)
Cash flows from operating activities	181	102	196	118

Cash flows from operating activities, excluding changes in non-cash working capital components, stood at \$253 million in the first nine months of 2025 (\$116 million in the third quarter), compared to \$186 million in the same period of 2024 (\$76 million in the third quarter). This cash flow measurement is relevant to the Corporation's ability to pursue its capital expenditure program and reduce its indebtedness.

Cash flows from operating activities generated \$196 million in liquidity in the first nine months of 2025 (\$181 million generated in the third quarter), compared to \$118 million generated in the same period of 2024 (\$102 million generated in the third quarter). This increase was driven by higher operating results and dividends received which were offset by higher payments for charges and other liabilities and lower working capital requirements compared to 2024. The Corporation paid \$107 million in financing expense in the first nine months of 2025 (\$33 million in the third quarter), compared to \$113 million in the same period of 2024 (\$48 million in the third quarter). The Corporation also paid \$9 million in income taxes in the first nine months of 2025 (\$2 million paid in the third quarter), compared to \$4 million paid in the same period of 2024 (\$1 million paid in the third quarter). Payments, net of provisions, for charges and other liabilities include mainly payments for severances, restructuring costs, pensions and post-retirement benefits.

¹ Please refer to the "Supplemental Information on Non-IFRS Accounting Standards Measures and Other Financial Measures" section for a complete reconciliation.

Changes in non-cash working capital components used \$57 million in liquidity in the first nine months of 2025 (\$65 million generated in the third quarter), compared to \$68 million used in the same period of 2024 (\$26 million generated in the third quarter). The decrease in working capital and use of liquidity in 2025, compared to the same period of 2024, are explained by higher accounts receivable as a result of recent selling price increases, higher volume at the end of the third quarter and contractual customer contract rebate payments, that were more than offset by improved inventory and accounts payable management. As of September 30, 2025, the average quarterly LTM working capital as a percentage of LTM sales¹ stood at 9.9% compared to 9.6% as of December 31, 2024.

INVESTING ACTIVITIES

Investing activities are shown in the following table:

(in millions of Canadian dollars) (unaudited)	For the 3-month periods ended September 30,		For the 9-month periods ended September 30,	
	2025	2024	2025	2024
Investing activities				
Payments for property, plant and equipment (Note 6)	(30)	(35)	(110)	(116)
Proceeds from disposals of property, plant and equipment	—	1	26	18
Change in intangible and other assets	(1)	—	—	(20)
Cash flows from investing activities	(31)	(34)	(84)	(118)

Investing activities used \$84 million in liquidity in the first nine months of 2025 (\$31 million used in the third quarter), compared to \$118 million used in the same period of 2024 (\$34 million used in the third quarter).

PAYMENTS FOR PROPERTY, PLANT AND EQUIPMENT

(in millions of Canadian dollars) (unaudited)	For the 3-month periods ended September 30,		For the 9-month periods ended September 30,	
	2025	2024	2025	2024
Total additions during the period	38	53	134	169
Variation of payments of acquisitions for property, plant and equipment included in "Trade and other payables"	1	1	19	20
Right-of-use assets acquisitions (non-cash)	(9)	(19)	(43)	(73)
Payments for property, plant and equipment (Note 6)	30	35	110	116
Proceeds from disposals of property, plant and equipment	—	(1)	(26)	(18)
Payments for property, plant and equipment net of proceeds from disposals	30	34	84	98

New capital expenditure projects, including right-of-use assets, by segment in the first nine months of 2025 were as follows:
(in millions of Canadian dollars)



No major capital projects were initiated in the first nine months of 2025. Additions relate to smaller projects and to maintenance capital expenditures.

¹ Please refer to the "Supplemental Information on Non-IFRS Accounting Standards Measures and Other Financial Measures" section for a complete reconciliation.

In the Packaging Products segment, a legal claim of \$15 million was paid in the second quarter of 2025. The claim pertains to the construction of the Bear Island plant that was capitalized in "Property, plant and equipment" for the works under dispute. For further details, please refer to Note 6 of the Unaudited Condensed Interim Consolidated Financial Statements for the three-month and nine-month periods ended September 30, 2025 and 2024.

PROCEEDS FROM DISPOSALS OF PROPERTY, PLANT AND EQUIPMENT

The main disposals of property, plant and equipment are as follows:

In the second quarter of 2025, the Tissue Papers segment received \$23 million from the sale of assets related to previously closed plants in the United States.

In the second quarter of 2024, the Packaging Products segment received \$15 million from the sale of assets related to a previously closed plant in the United States.

RIGHT-OF-USE ASSETS ACQUISITIONS

In the first nine months of 2025, lease contract additions included contracts signed during the year for new assets or for the replacement of assets, renewals or modifications of existing contracts, and reassessments related to changes in the probability of exercising renewal options. Of these investments, \$22 million was allocated to buildings, \$21 million to automotive equipment, and less than a million dollars to equipment or IT equipment (\$56 million, \$15 million and \$2 million, respectively, in the same period of 2024).

CHANGE IN INTANGIBLE AND OTHER ASSETS

In the second quarter of 2024, the Corporation acquired US\$15 million (\$21 million) of non-participating fixed interest bearing preferred shares of a converting paper company. The preferred shares are redeemable at the issuer's option and the interest is payable starting in May 2027. The preferred shares meet the definition of a financial asset and are measured at amortized cost. For further details, please refer to Note 10 of the 2024 Audited Consolidated Financial Statements.

FINANCING ACTIVITIES

Financing activities are shown in the following table:

(in millions of Canadian dollars) (unaudited)	For the 3-month periods ended September 30,		For the 9-month periods ended September 30,	
	2025	2024	2025	2024
Financing activities				
Bank loans and advances	(2)	4	(9)	7
Change in credit facilities	(38)	(22)	(146)	63
Change in credit facilities without recourse to the Corporation	(28)	(6)	93	12
Issuance of unsecured senior notes, net of related expenses	—	—	541	—
Repurchase of unsecured senior notes	—	—	(456)	—
Increase in delayed draw unsecured term loan credit facility	—	—	36	—
Payments of other long-term debt, including lease obligations (2025 - \$59 million for the 9-month period (\$20 million for the 3-month period); 2024 - \$50 million for the 9-month period (\$15 million for the 3-month period))	(21)	(17)	(61)	(54)
Issuance of common shares upon exercise of stock options	—	—	2	2
Dividends paid to non-controlling interests	(3)	(4)	(30)	(12)
Acquisition of non-controlling interests	—	—	—	(3)
Dividends paid to the Corporation's Shareholders	(12)	(12)	(36)	(36)
Cash flows from financing activities	(104)	(57)	(66)	(21)

Financing activities used \$66 million in total liquidity in the first nine months of 2025 (\$104 million used in the third quarter), compared to \$21 million used in the same period of 2024 (\$57 million used in the third quarter), including \$36 million in dividend payments to the Corporation's Shareholders in the first nine months of 2025 and of 2024.

CHANGE IN CREDIT FACILITIES WITHOUT RECOURSE TO THE CORPORATION

On June 13, 2025, the Corporation's subsidiary, Greenpac, signed an amendment to the credit agreement with the banking syndicate securing the revolving credit facility, increasing the authorized limit to US\$250 million and extending the maturity from December 2027 to June 2028. The revolving credit facility bears interest at a variable rate based on the level of leverage ratio of the subsidiary. The financial conditions remained unchanged. Transaction fees amounting to less than a million dollars were capitalized in other assets. After the closing, Greenpac increased its drawing under this facility to pay a dividend of US\$100 million (\$137 million) to its shareholders, including Cascades Inc. for an amount of US\$86 million (\$118 million).

ISSUANCE OF UNSECURED SENIOR NOTES, REPURCHASE OF UNSECURED SENIOR NOTES AND INCREASE IN DELAYED DRAW UNSECURED TERM LOAN CREDIT FACILITY

On January 15, 2025, the Corporation repaid its \$175 million unsecured senior notes with its revolving credit facility and on January 31, 2025, US\$25 million (\$36 million) were drawn on the delayed draw unsecured term loan credit facility.

On May 28, 2025, the Corporation announced that it had priced its private placement in the amount of US\$400 million (\$547 million) aggregate principal at 6.75% Senior Notes due July 15, 2030 (the "Notes"). The Notes were issued at a price of 100% of their principal amount. The closing of the offering of the Notes occurred on June 11, 2025. The Corporation used the proceeds from the offering to redeem all of its outstanding Senior Notes due January 15, 2026 in the amount of US\$206 million (\$281 million) aggregate principal and to repay a portion of the borrowings outstanding under its revolving credit facility and to pay related transaction fees and expenses of \$6 million. The Corporation also wrote off \$1 million unamortized financing expenses related to these notes.

Issuance proceed was used as follows:

(in millions of Canadian dollars) (unaudited)	2025
Issuance of unsecured senior notes of US\$400 million	547
Transaction fees	(6)
Repurchase of unsecured senior notes of US\$206 million	(281)
Decrease of credit facility	260

PAYMENTS OF OTHER LONG-TERM DEBT

The Corporation repaid lease obligations of \$59 million in the first nine months of 2025 (\$20 million in the third quarter), compared to \$50 million in the same period of 2024 (\$15 million in the third quarter).

ISSUANCE OF COMMON SHARES UPON EXERCISE OF STOCK OPTIONS AND REDEMPTION OF COMMON SHARES

The Corporation issued 266,269 common shares at an average price of \$7.73 as a result of the exercise of stock options in the first nine months of 2025, which represents an aggregate amount of \$2 million (in the same period of 2024 - \$2 million for 292,670 common shares issued at an average price of \$6.22).

The Corporation purchased no common shares for cancellation in the first nine months of 2025 (in the same period of 2024 - nil).

DIVIDENDS PAID TO NON-CONTROLLING INTERESTS AND ACQUISITION OF NON-CONTROLLING INTERESTS

Dividends paid to non-controlling interests in Greenpac and Falcon Packaging amounted to \$30 million in the first nine months of 2025 (\$12 million in the same period of 2024). In the first nine months of 2024, the Corporation also increased its participation in Falcon Packaging for a contribution of \$3 million.

CONSOLIDATED FINANCIAL POSITION

AS OF SEPTEMBER 30, 2025 AND DECEMBER 31, 2024 AND 2023

The Corporation's financial position and ratios are as follows:

(in millions of Canadian dollars, unless otherwise noted) (unaudited)	September 30, 2025	December 31, 2024	December 31, 2023
Cash and cash equivalents	73	27	54
Total assets	4,865	5,000	4,772
Total debt ¹	2,096	2,123	1,936
Net debt ¹	2,023	2,096	1,882
Equity attributable to Shareholders	1,707	1,724	1,739
Non-controlling interests	32	47	42
Total equity	1,739	1,771	1,781
Total equity and net debt ¹	3,762	3,867	3,663
Ratio of net debt / (total equity and net debt) ¹	53.8%	54.2%	51.4%
Shareholders' equity per common share (in Canadian dollars)	\$16.86	\$17.07	\$17.27

¹ Some information represents non-IFRS Accounting Standards financial measures, other financial measures or non-IFRS Accounting Standards ratios which are not standardized under IFRS Accounting Standards and therefore might not be comparable to similar financial measures disclosed by other corporations. Please refer to the "Supplemental Information on Non-IFRS Accounting Standards Measures and Other Financial Measures" section for a complete reconciliation.

The following table reflects the Corporation's secured debt rating/corporate rating/unsecured debt rating:

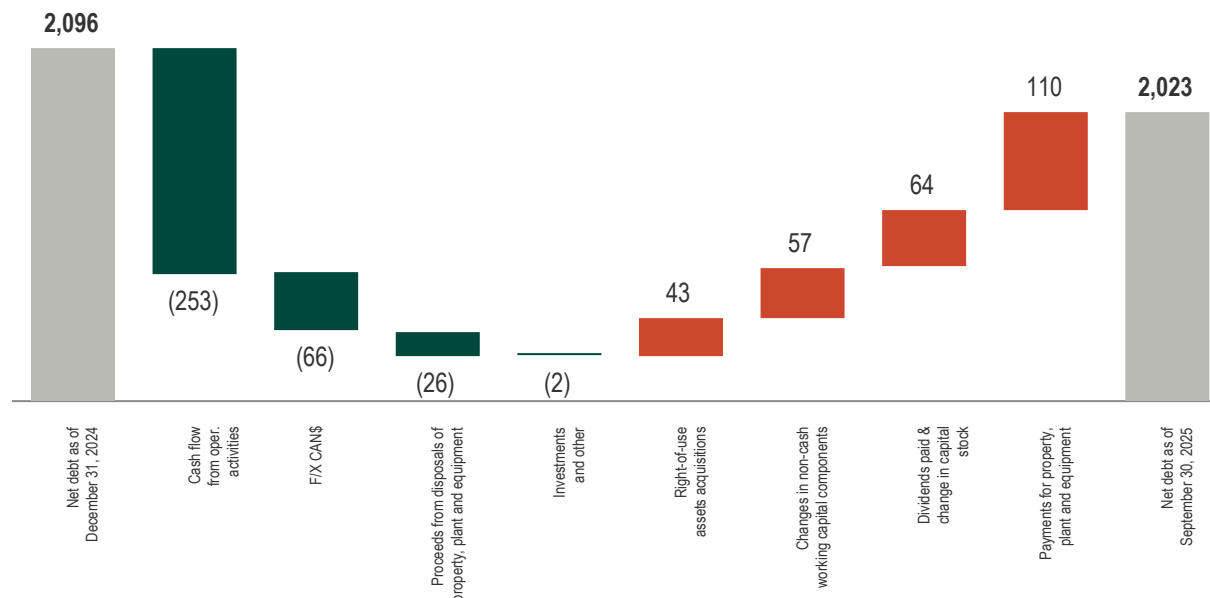
Credit rating (outlook)	MOODY'S	STANDARD & POOR'S
December 31, 2024	Baa3/Ba2/Ba3 (stable)	BB+/BB-/BB- (stable)
September 30, 2025	Baa3/Ba2/Ba3 (stable)	BB+/BB-/BB- (negative)

During the second quarter of 2025, Standard & Poor's revised the Corporation's outlook to negative from stable on weaker credit metrics amid macroeconomic uncertainty and reaffirmed all of its ratings.

NET DEBT¹ RECONCILIATION

The variance in the net debt¹ (total debt¹ less cash and cash equivalents) in the first nine months of 2025 is shown below, with the applicable financial ratios included:

(in millions of Canadian dollars)

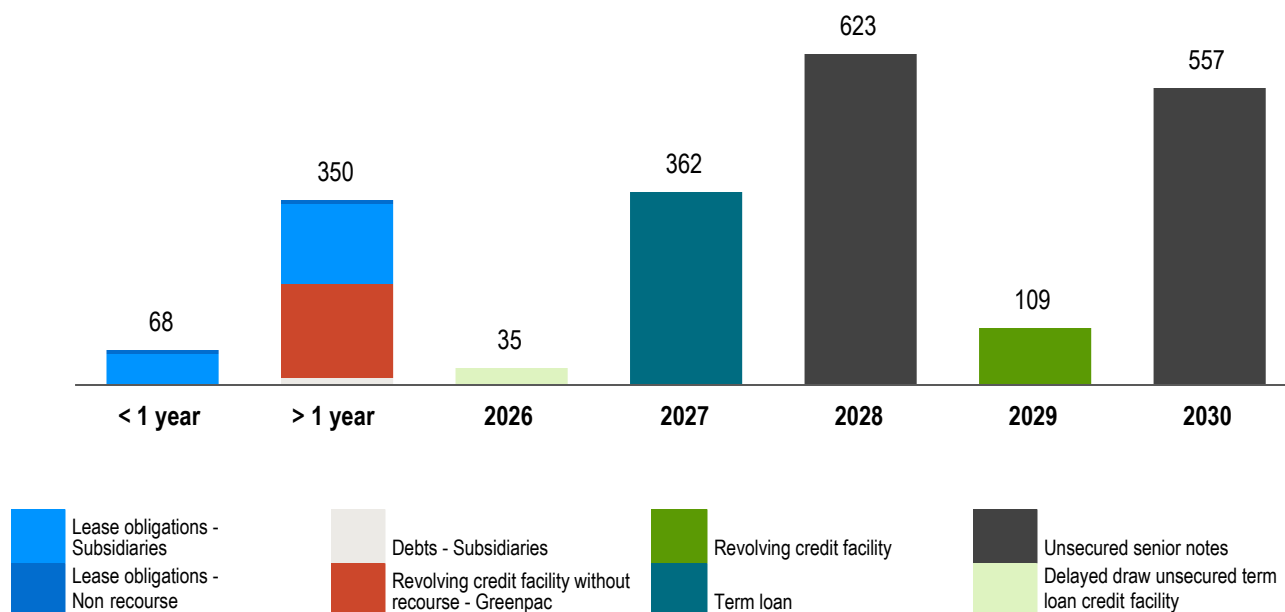


501	EBITDA (A) ¹ (last twelve months) (\$M)	567
4.2x	Net debt / EBITDA (A) ratio ¹	3.6x

Liquidity available through the Corporation's credit facilities, cash and cash equivalent balance and the anticipated cash flow generated by its operating activities will provide sufficient funds to meet our financial obligations and fulfill our capital expenditure program for the next twelve months. Capital expenditures for 2025 are forecasted to be approximately \$140 million, however the investments are subject to operational priorities and liquidity availability. As of September 30, 2025, the Corporation had \$630 million (net of letters of credit in the amount of \$11 million) available on its \$750 million credit facility (excluding the credit facility of our subsidiary Greenpac). Cash and cash equivalents as of September 30, 2025 consisted of \$58 million in the parent company and restricted subsidiaries (as defined in the credit agreement) and \$15 million in unrestricted subsidiaries.

¹ Please refer to the "Supplemental Information on Non-IFRS Accounting Standards Measures and Other Financial Measures" section for a complete reconciliation.

The maturities of the long-term debt are shown in the following table (excluding cash and cash equivalent, bank loan and unamortized financing expenses):
(in millions of Canadian dollars)



On July 31, 2025, the Corporation entered into an agreement with its lenders to amend and extend the maturity of its existing revolving credit facility from July 2027 to July 2029. The financial conditions remained unchanged.

2025 FOURTH QUARTER OUTLOOK

We are expecting fourth quarter performance to be stable sequentially on a consolidated basis. Notwithstanding favourable raw material and selling price trends and a continuation of good demand levels in October, we remain cautious in packaging. To this end, we are forecasting lower sequential results for this business, driven by our current expectation that volume will decrease in seasonally softer December. For tissue, we expect the momentum of sequentially stronger results to continue in the fourth quarter, driven by lower maintenance and favourable raw material costs.

CAPITAL STOCK INFORMATION

STOCK MARKET TRANSACTIONS

Cascades' common shares are traded on the Toronto Stock Exchange (TSX) under the ticker symbol "CAS". From January 1, 2025 to September 30, 2025, Cascades' common share price fluctuated between \$8.35 and \$13.25. During the same period, 43.0 million Cascades common shares were traded on the Toronto Stock Exchange. On September 30, 2025, Cascades' common shares closed at \$9.64. This compares with a closing price of \$10.43 on the same closing day last year.

COMMON SHARES OUTSTANDING

As of September 30, 2025, the Corporation's issued and outstanding capital stock consisted of 101,257,276 common shares (100,991,007 as of December 31, 2024) and 4,315,905 issued and outstanding stock options (3,852,520 as of December 31, 2024). In 2025, the Corporation purchased no common shares for cancellation, while 266,269 stock options were exercised, 744,205 stock options were granted and 14,551 stock options were forfeited.

On November 5, 2025, issued and outstanding capital stock consisted of 101,257,276 common shares and 4,315,905 stock options.

NORMAL COURSE ISSUER BID PROGRAM

The Corporation has not renewed its normal course issuer bid program since its expiry on March 18, 2023.

DIVIDEND POLICY

On November 5, 2025, Cascades' Board of Directors declared a quarterly dividend of \$0.12 per common share to be paid on December 4, 2025 to Shareholders of record at the close of business on November 20, 2025. On November 5, 2025, the dividend yield was 4.3%.

TSX ticker symbol: CAS	2023				2024				2025		
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3
Common shares outstanding (in millions) ¹	100.4	100.7	100.7	100.7	100.7	101.0	101.0	101.0	101.1	101.3	101.3
Closing price (in Canadian dollars) ¹	\$10.99	\$11.69	\$12.27	\$12.73	\$9.89	\$9.03	\$10.43	\$11.91	\$9.70	\$8.91	\$9.64
Average daily volume ²	225,154	139,265	121,774	119,877	291,595	194,531	222,776	172,779	238,196	287,706	159,769
Dividend yield ¹	4.4%	4.1%	3.9%	3.8%	4.9%	5.3%	4.6%	4.0%	4.9%	5.4%	5.0%

¹ On the last day of the quarter

² Average daily volume on the Toronto Stock Exchange

CASCADES' COMMON SHARE PRICE FOR THE PERIOD FROM JANUARY 1, 2023 TO SEPTEMBER 30, 2025

(in Canadian dollars)



SUMMARY OF MATERIAL ACCOUNTING POLICIES AND CRITICAL ACCOUNTING ESTIMATES AND JUDGMENTS

For all the details for this section, please refer to the notes to the Unaudited Condensed Interim Consolidated Financial Statements.

CONTROLS AND PROCEDURES

EVALUATION OF EFFECTIVENESS OF DISCLOSURE CONTROLS AND PROCEDURES AND INTERNAL CONTROLS OVER FINANCIAL REPORTING

The Corporation's President and Chief Executive Officer and its Vice-President and Chief Financial Officer have designed, or caused to be designed under their supervision, disclosure controls and procedures (DC&P) and internal controls over financial reporting (ICFR), as defined in National Instrument 52-109, "Certification of Disclosure in Issuer's Annual and Interim Filings".

The purpose of internal controls over financial reporting (ICFR) is to provide reasonable assurance regarding the reliability of the Corporation's financial reporting and the preparation of financial statements in accordance with IFRS Accounting Standards. The President and Chief Executive Officer and the Vice-President and Chief Financial Officer certify disclosures in annual and interim filings under Regulation 52-109 using the internal control framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO).

During the three-month period ended September 30, 2025, there were no changes in the Corporation's ICFR that materially affected or were reasonably likely to materially affect the Corporation's ICFR.

RISK FACTORS

In the normal course of business, the Corporation is exposed to certain market risks, including risks ensuing from changes in selling prices for its principal products, raw material costs, interest rates and foreign currency exchange rates, all of which impact the Corporation's financial position, operating results and cash flows. The Corporation manages its exposure to these and other market risks through regular operating and financing activities and, on a limited basis, through the use of derivative financial instruments. The Corporation uses these derivative financial instruments as risk management tools, not for speculative investment purposes.

Pages 37 to 46 of our Annual Report for the year ended December 31, 2024 contain a discussion of the key areas of the Corporation's business risks and uncertainties and its mitigating strategies. This information on the Corporation's business risks and risk management remains substantially unchanged. Please refer to our 2024 Annual Report for further details.

SUPPLEMENTAL INFORMATION ON NON-IFRS ACCOUNTING STANDARDS MEASURES AND OTHER FINANCIAL MEASURES

SPECIFIC ITEMS

The Corporation incurs some specific items that adversely or positively affect its operating results. We believe it is useful for readers to be aware of these items as they provide additional information to measure performance, compare the Corporation's results between periods, and assess operating results and liquidity, notwithstanding these specific items. Management believes these specific items are not necessarily reflective of the Corporation's underlying business operations in measuring and comparing its performance and analyzing future trends. Our definition of specific items may differ from that of other corporations and some of these items may arise in the future and may reduce the Corporation's available cash.

They include, but are not limited to, charges for (reversals of) impairment of assets, restructuring gains or costs, loss on refinancing and repurchase of long-term debt, some deferred tax asset provisions or reversals, premiums paid on repurchase of long-term debt, gains or losses on the acquisition or sale of a business unit, gains or losses on the share of results of associates and joint ventures, unrealized gains or losses on derivative financial instruments that do not qualify for hedge accounting, unrealized gains or losses on interest rate hedge instruments and option fair value revaluation, foreign exchange gains or losses on long-term debt and financial instruments, fair value revaluation gains or losses on investments, specific items of discontinued operations and other significant items of an unusual, non-cash or non-recurring nature.

RECONCILIATION AND USES OF NON-IFRS ACCOUNTING STANDARDS MEASURES AND OTHER FINANCIAL MEASURES

To provide more information for evaluating the Corporation's performance, the financial information included in this analysis contains certain data that are not performance measures under IFRS Accounting Standards ("non-IFRS Accounting Standards measures"), which are also calculated on an adjusted basis to exclude specific items. We believe that providing certain key performance and capital measures, as well as non-IFRS Accounting Standards measures, is useful to both Management and investors, as they provide additional information to measure the performance and financial position of the Corporation. This also increases the transparency and clarity of the financial information. The following non-IFRS Accounting Standards measures and other financial measures are used in our financial disclosures:

Non-IFRS Accounting Standards measures

- Adjusted earnings before interest, taxes, depreciation and amortization or EBITDA (A): represents the operating income (as published in the Consolidated Statements of Earnings (Loss) of the Consolidated Financial Statements) before depreciation and amortization excluding specific items. Measure used to assess recurring operating performance and the contribution of each segment on a comparable basis.
- Adjusted net earnings: Measure used to assess the Corporation's consolidated financial performance on a comparable basis.
- Adjusted cash flow: Measure used to assess the Corporation's capacity to generate cash flows to meet financial obligations and/or discretionary items such as share repurchases, dividend increases and strategic investments.
- Free cash flow: Measure used to calculate the excess cash the Corporation generates by subtracting capital expenditures (excluding strategic projects) from the EBITDA (A).
- Working capital: Measure used to assess the short-term liquidity of the Corporation.

Other financial measures

- Total debt: Measure used to calculate all the Corporation's debt, including long-term debt and bank loans. Often put in relation to equity to calculate the debt-to-equity ratio.
- Net debt: Measure used to calculate the Corporation's total debt less cash and cash equivalents. Often put in relation to EBITDA (A) to calculate the net debt to EBITDA (A) ratio.

Non-IFRS Accounting Standards ratios

- Net debt to EBITDA (A) ratio: Ratio used to assess the Corporation's ability to pay its debt and evaluate financial leverage.
- EBITDA (A) margin: Ratio used to assess operating performance and the contribution of each segment on a comparable basis calculated as a percentage of sales.
- Adjusted net earnings per common share: Ratio used to assess the Corporation's consolidated financial performance on a comparable basis.
- Ratio of net debt / (total equity and net debt): Ratio used to evaluate the Corporation's financial leverage and the risk to Shareholders.
- Working capital as a percentage of sales: Ratio used to assess the Corporation's operating liquidity performance.
- Adjusted cash flow per common share: Ratio used to assess the Corporation's financial flexibility.

- Free cash flow ratio: Ratio used to measure the liquidity and efficiency of how much more cash the Corporation generates than it uses to run the business by subtracting capital expenditures (excluding strategic projects) from the EBITDA (A) calculated as a percentage of sales.

Non-IFRS Accounting Standards measures and other financial measures are mainly derived from the consolidated financial statements, but do not have the meanings prescribed by IFRS Accounting Standards. These measures have limitations as an analytical tool and should not be considered on their own or as a substitute for an analysis of our results as reported under IFRS Accounting Standards. In addition, our definitions of non-IFRS Accounting Standards measures and other financial measures may differ from those of other corporations. Any such modification or reformulation may be significant.

In the fourth quarter of 2024, the Corporation announced organizational changes designed to support its strategic growth. These changes involve the combination of the Containerboard and Specialty Products activities into a single operational unit. Since January 2025, the Corporation's operations are managed in two segments: Packaging Products and Tissue Papers. The comparative figures have been restated to conform with the current year's presentation.

The chief operating decision-maker (CODM) assesses the performance of each reportable segment based on sales and earnings before interest, taxes, depreciation and amortization, adjusted to exclude specific items (EBITDA (A)). The CODM considers EBITDA (A) to be the best performance measure of the Corporation's activities.

EBITDA (A) by business segment is reconciled to IFRS Accounting Standards measure, namely operating income (loss), and is shown in the following table:

For the 3-month period ended September 30, 2025				
	Packaging Products	Tissue Papers	Corporate, Recovery and Recycling activities	Consolidated
(in millions of Canadian dollars) (unaudited)				
Operating income (loss)	73	30	(30)	73
Depreciation and amortization	48	16	10	74
Other loss	10	—	—	10
Restructuring costs	5	—	1	6
Unrealized gain on derivative financial instruments	—	—	(4)	(4)
EBITDA (A)	136	46	(23)	159
Supply chain and logistic and Wage and employee benefits expenses included in operating income (loss)	619	345	49	1,013

For the 3-month period ended September 30, 2024				
	Packaging Products	Tissue Papers	Corporate, Recovery and Recycling activities	Consolidated
(in millions of Canadian dollars) (unaudited)				
Operating income (loss)	41	24	(29)	36
Depreciation and amortization	44	16	10	70
Impairment charges	4	3	—	7
Other loss	24	—	—	24
Restructuring costs	5	—	—	5
Unrealized gain on derivative financial instruments	(1)	—	(1)	(2)
EBITDA (A)	117	43	(20)	140
Supply chain and logistic and Wage and employee benefits expenses included in operating income (loss)	621	325	57	1,003

For the 9-month period ended September 30, 2025				
(in millions of Canadian dollars) (unaudited)	Packaging Products	Tissue Papers	Corporate, Recovery and Recycling activities	Consolidated
Operating income (loss)	179	79	(99)	159
Depreciation and amortization	143	43	29	215
Impairment charges	23	—	1	24
Other loss (gain)	16	(1)	—	15
Restructuring costs	6	—	6	12
Unrealized gain on derivative financial instruments	(3)	—	(1)	(4)
EBITDA (A)	364	121	(64)	421
Supply chain and logistic and Wage and employee benefits expenses included in operating income (loss)	1,816	980	153	2,949

For the 9-month period ended September 30, 2024				
(in millions of Canadian dollars) (unaudited)	Packaging Products	Tissue Papers	Corporate, Recovery and Recycling activities	Consolidated
Operating income (loss)	87	93	(101)	79
Depreciation and amortization	131	42	33	206
Impairment charges	6	3	—	9
Other loss	27	—	—	27
Restructuring costs	28	9	1	38
Unrealized gain on derivative financial instruments	(1)	—	(3)	(4)
EBITDA (A)	278	147	(70)	355
Supply chain and logistic and Wage and employee benefits expenses included in operating income (loss)	1,827	942	166	2,935

The following table reconciles net earnings (loss) and net earnings (loss) per common share, as reported, with adjusted net earnings and adjusted net earnings per common share:

(in millions of Canadian dollars, except per common share amounts and number of common shares) (unaudited)	NET EARNINGS (LOSS)				NET EARNINGS (LOSS) PER COMMON SHARE ¹			
	For the 3-month periods ended September 30,		For the 9-month periods ended September 30,		For the 3-month periods ended September 30,		For the 9-month periods ended September 30,	
	2025	2024	2025	2024	2025	2024	2025	2024
As reported	29	1	33	(18)	\$0.29	\$0.01	\$0.33	(\$0.18)
Specific items:								
Impairment charges	—	7	24	9	—	\$0.06	\$0.18	\$0.07
Other loss (gain)	10	24	15	27	\$0.07	\$0.18	\$0.11	\$0.20
Restructuring costs	6	5	12	38	\$0.05	\$0.03	\$0.09	\$0.28
Unrealized gain on derivative financial instruments	(4)	(2)	(4)	(4)	(\$0.03)	(\$0.01)	(\$0.03)	(\$0.03)
Loss on repurchase of long-term debt	—	—	1	—	—	—	\$0.01	—
Unrealized loss (gain) on interest rate hedge instruments	—	2	—	1	—	\$0.01	—	\$0.01
Foreign exchange loss (gain) on long-term debt and financial instruments	—	(1)	—	—	—	(\$0.01)	—	—
Tax effect on specific items, other tax adjustments and attributable to non-controlling interests ¹	(2)	(9)	(10)	(18)	—	—	\$0.01	—
	10	26	38	53	\$0.09	\$0.26	\$0.37	\$0.53
Adjusted	39	27	71	35	\$0.38	\$0.27	\$0.70	\$0.35
Weighted average basic number of common shares outstanding					101,257,276	100,988,040	101,135,376	100,824,800

¹ Specific amounts per common share are calculated on an after-tax basis and are net of the portion attributable to non-controlling interests. Per common share amounts in line item "Tax effect on specific items, other tax adjustments and attributable to non-controlling interests" only include the effect of tax adjustments. Please refer to the "Provision for (recovery of) income taxes" section for more details.

The following table reconciles cash flow from operating activities with EBITDA (A):

(in millions of Canadian dollars) (unaudited)	For the 3-month periods ended September 30,		For the 9-month periods ended September 30,	
	2025	2024	2025	2024
Cash flow from operating activities	181	102	196	118
Changes in non-cash working capital components	(65)	(26)	57	68
Net income taxes paid	2	1	9	4
Net financing expense paid	33	48	107	113
Payments, net of provisions, for charges and other liabilities, net of dividends received	8	15	52	52
EBITDA (A)	159	140	421	355

The following table reconciles cash flow from operating activities with cash flow from operating activities (excluding changes in non-cash working capital components) and adjusted cash flow from operating activities. It also reconciles adjusted cash flow from operating activities to adjusted cash flow generated, which is also calculated on a per common share basis:

(in millions of Canadian dollars, except per common share amounts or as otherwise noted) (unaudited)	For the 3-month periods ended September 30,		For the 9-month periods ended September 30,	
	2025	2024	2025	2024
Cash flow from operating activities	181	102	196	118
Changes in non-cash working capital components	(65)	(26)	57	68
Cash flow from operating activities (excluding changes in non-cash working capital components)	116	76	253	186
Restructuring costs paid	21	10	47	41
Adjusted cash flow from operating activities	137	86	300	227
Payments for property, plant and equipment	(30)	(35)	(110)	(116)
Change in intangible and other assets	(1)	—	—	(20)
Lease obligation payments	(20)	(15)	(59)	(50)
Proceeds from disposals of property, plant and equipment	—	1	26	18
	86	37	157	59
Dividends paid to non-controlling interests	(3)	(4)	(30)	(12)
Dividends paid to the Corporation's Shareholders	(12)	(12)	(36)	(36)
Adjusted cash flow generated	71	21	91	11
Adjusted cash flow generated per common share (in Canadian dollars)	\$0.70	\$0.21	\$0.90	\$0.11
Weighted average basic number of common shares outstanding	101,257,276	100,988,040	101,135,376	100,824,800

The following table reconciles payments for property, plant and equipment, excluding strategic projects and free cash flow. It also provides these two metrics as a percentage of sales:

(in millions of Canadian dollars) (unaudited)	September 30, 2025 (LTM) ³	December 31, 2024	September 30, 2024 (LTM) ³
Sales¹	4,790	4,701	4,628
EBITDA (A)¹	567	501	477
Payments for property, plant and equipment ¹	155	161	163
Less: strategic projects included above ²	—	—	(9)
Payments for property, plant and equipment, excluding strategic projects	155	161	154
Free cash flow: EBITDA (A) less payments for property, plant and equipment, excluding strategic projects	412	340	323
Free cash flow / Sales	8.6%	7.2%	7.0%
Payments for property, plant and equipment, excluding strategic projects / Sales	3.2%	3.4%	3.3%

¹ Please refer to the "Historical Financial Information" section for a complete reconciliation.

² Strategic projects include the investment in the Bear Island construction project until December 31, 2023.

³ LTM (last twelve months)

The following table reconciles working capital as reported:

(in millions of Canadian dollars) (unaudited)	September 30, 2025	December 31, 2024	December 31, 2023
Accounts receivable	502	469	453
Inventories	648	685	568
Trade and other payables	(701)	(748)	(703)
Working capital	449	406	318

The following table reconciles total debt and net debt with the ratio of net debt to adjusted earnings before interest, taxes, depreciation and amortization (EBITDA (A)):

(in millions of Canadian dollars, except ratios) (unaudited)	September 30, 2025	December 31, 2024	December 31, 2023
Long-term debt	2,027	1,871	1,869
Current portion of unsecured senior notes	—	175	—
Current portion of long-term debt	68	67	67
Bank loans and advances	1	10	—
Total debt	2,096	2,123	1,936
Less: Cash and cash equivalents	(73)	(27)	(54)
Net debt as reported	2,023	2,096	1,882
Last twelve months EBITDA (A)	567	501	558
Net debt / EBITDA (A) ratio	3.6x	4.2x	3.4x

SPECIFIC ITEMS

The Corporation incurred the following specific items in the first nine months of 2025 and of 2024:

IMPAIRMENT CHARGES

2025

In the second quarter, the Packaging Products segment recorded an impairment charge of \$17 million on spare parts and \$6 million on equipment related to the closure of a plant in the United States. The recoverable amount of the assets is nil based on the market approach reflecting an orderly transaction between market participants.

In the first quarter, the Recovery and Recycling activities recorded an impairment charge of \$1 million on some equipment related to a closed recovery facility in Québec, Canada.

2024

In the first quarter, the Packaging Products segment recorded an additional impairment charge of \$2 million on inventories related to the closure of a plant in Ontario, Canada.

In the third quarter, the Packaging Products segment also recorded an impairment charge of \$4 million on some equipment related to a decision to discontinue product lines in Canada and in the United States.

In the third quarter, the Tissue Papers segment recorded an impairment charge of \$3 million on some equipment related to a decision to discontinue a product line in Canada.

OTHER LOSS (GAIN)

2025

In the first nine months, the Packaging Products segment recorded a provision of \$6 million payable to the claimant for administration fees, compensation and expenses of the arbitrators related to a dispute pertaining to the construction of the Bear Island plant. For further details, please refer to Note 6 of the Unaudited Condensed Interim Consolidated Financial Statements for the three-month and nine-month periods ended September 30, 2025 and 2024.

In the third quarter, the Packaging Products segment also recorded an additional environmental cost of \$10 million related to the closure of a plant in Ontario, Canada in 2024. For further details, please refer to Note 6 of the Unaudited Condensed Interim Consolidated Financial Statements for the three-month and nine-month periods ended September 30, 2025 and 2024.

In the second quarter, the Tissue Papers segment recorded a \$1 million gain from the sale of some assets related to previously closed plants in the United States.

2024

In the first nine months, the Packaging Products segment recorded an additional environmental cost of \$28 million (\$24 million in the third quarter) related to the closure of a plant in Ontario, Canada. For further details, please refer to Note 6 of the Unaudited Condensed Interim Consolidated Financial Statements for the three-month and nine-month periods ended September 30, 2025 and 2024.

In the second quarter, the Packaging Products segment also recorded a \$1 million gain from the sale of some assets related to a previously closed plant in the United States.

RESTRUCTURING COSTS

2025

In the first nine months, the Packaging Products segment recorded severances totaling \$6 million (\$5 million in the third quarter) related to closed plants in the United States.

In the first nine months, the Corporate activities recorded costs totaling \$6 million (\$1 million in the third quarter) related to organizational changes.

2024

In the first nine months, the Packaging Products segment recorded costs totaling \$28 million (\$5 million in the third quarter) related to closed plants in Canada and in the United States, severances and the redeployment of equipment within the network.

In the first nine months, the Tissue Papers segment recorded costs totaling \$9 million related to the closures of the plants in the United States and the redeployment of equipment within the network.

In the first quarter, the Recovery and Recycling activities recorded costs totaling \$1 million related to the non-renewal of a service contract in Canada.

UNREALIZED GAIN ON DERIVATIVE FINANCIAL INSTRUMENTS

The Corporation is exposed to commodity price risk on steam and natural gas. The Corporation uses derivative commodity contracts to help manage its production costs. The Corporation may designate these derivatives as cash flow hedges of anticipated purchases of energy. Gains or losses from these derivative financial instruments designated as hedges are recorded in "Accumulated other comprehensive income", net of related income taxes, and are reclassified to earnings as adjustments to "Supply chain and logistic" in the same period, as the respective hedged item affects earnings.

(in millions of Canadian dollars) (unaudited)	For the 3-month periods ended September 30,		For the 9-month periods ended September 30,	
	2025	2024	2025	2024
Packaging Products segment				
Steam contract embedded derivatives related to our Niagara Falls containerboard complex	—	(1)	(3)	(1)
Corporate activities				
Financial hedging contracts for natural gas purchases.	(4)	(1)	(1)	(3)
Unrealized gain on derivative financial instruments	(4)	(2)	(4)	(4)

LOSS ON REPURCHASE OF LONG-TERM DEBT

In the second quarter of 2025, the Corporation redeemed US\$206 million (\$281 million) of its 2026 unsecured senior notes and wrote off \$1 million of unamortized financing expenses related to these notes.

UNREALIZED LOSS (GAIN) ON INTEREST RATE HEDGE INSTRUMENTS

The Corporation's interest rate risk arises from long-term borrowings. Borrowings issued at variable rates expose the Corporation to cash flow interest rate risk. When appropriate, the Corporation analyzes its interest rate risk exposure and considers hedging. The fair value of the outstanding interest rate hedge instruments is as follows:

(in millions of Canadian dollars) (unaudited)	For the 3-month periods ended September 30,		For the 9-month periods ended September 30,	
	2025	2024	2025	2024
Unrealized loss (gain) on interest rate hedge instruments	—	2	—	1

FOREIGN EXCHANGE LOSS (GAIN) ON LONG-TERM DEBT AND FINANCIAL INSTRUMENTS

The foreign exchange loss (gain) on long-term debt and financial instruments is composed of foreign exchange forward contracts not designated for hedge accounting. In the first nine months of 2025, the Corporation had an effective hedge related to a hedging item, represented by the designated portion of the US denominated Canadian long-term debt and related financial instruments, over the US net investment.

(in millions of Canadian dollars) (unaudited)	For the 3-month periods ended September 30,		For the 9-month periods ended September 30,	
	2025	2024	2025	2024
Foreign exchange loss (gain) on long-term debt and financial instruments	—	(1)	—	—

SPECIFIC ITEMS INCLUDED IN PROVISION FOR (RECOVERY OF) INCOME TAXES

In the first quarter of 2025, the Corporation recorded \$1 million in specific items related to its recovery of income taxes as a result of the expected changes to applicable effective state tax rates following the closure of a plant in the United States.

HISTORICAL FINANCIAL INFORMATION

	2023					2024					2025				LTM ²
(in millions of Canadian dollars, unless otherwise noted) (unaudited)	Q1	Q2	Q3	Q4	YEAR	Q1	Q2	Q3	Q4	YEAR	Q1	Q2	Q3	YTD ³	
Sales															
Packaging Products	715	717	743	713	2,888	709	745	773	782	3,009	762	763	797	2,322	3,104
Tissue Papers	387	416	422	390	1,615	367	397	390	394	1,548	364	392	412	1,168	1,562
Inter-segment sales, Corporate, Recovery and Recycling activities	32	35	33	35	135	33	38	38	35	144	28	32	29	89	124
Total	1,134	1,168	1,198	1,138	4,638	1,109	1,180	1,201	1,211	4,701	1,154	1,187	1,238	3,579	4,790
Operating income (loss)	(80)	64	80	(24)	40	9	34	36	16	95	50	36	73	159	175
EBITDA (A)¹															
Packaging Products	153	120	122	86	481	75	86	117	132	410	109	119	136	364	496
Tissue Papers	16	44	61	61	182	50	54	43	45	192	37	38	46	121	166
Corporate, Recovery and Recycling activities	(35)	(23)	(22)	(25)	(105)	(22)	(28)	(20)	(31)	(101)	(21)	(20)	(23)	(64)	(95)
Total	134	141	161	122	558	103	112	140	146	501	125	137	159	421	567
Margin (EBITDA (A) / Sales) (%)¹															
Packaging Products	21.4%	16.7%	16.4%	12.1%	16.7%	10.6%	11.5%	15.1%	16.9%	13.6%	14.3%	15.6%	17.1%	15.7%	16.0%
Tissue Papers	4.1%	10.6%	14.5%	15.6%	11.3%	13.6%	13.6%	11.0%	11.4%	12.4%	10.2%	9.7%	11.2%	10.4%	10.6%
Total	11.8%	12.1%	13.4%	10.7%	12.0%	9.3%	9.5%	11.7%	12.1%	10.7%	10.8%	11.5%	12.8%	11.8%	11.8%
Net earnings (loss)	(75)	22	34	(57)	(76)	(20)	1	1	(13)	(31)	7	(3)	29	33	20
Adjusted ¹	33	26	45	5	109	—	8	27	25	60	13	19	39	71	96
Net earnings (loss) per common share (in Canadian dollars)															
Basic	(\$0.75)	\$0.22	\$0.34	(\$0.57)	(\$0.76)	(\$0.20)	\$0.01	\$0.01	(\$0.13)	(\$0.31)	\$0.07	(\$0.03)	\$0.29	\$0.33	\$0.20
Diluted	(\$0.75)	\$0.22	\$0.34	(\$0.57)	(\$0.76)	(\$0.20)	\$0.01	\$0.01	(\$0.13)	(\$0.31)	\$0.07	(\$0.03)	\$0.29	\$0.33	\$0.20
Basic, adjusted ¹	\$0.32	\$0.27	\$0.44	\$0.05	\$1.08	\$—	\$0.08	\$0.27	\$0.25	\$0.60	\$0.13	\$0.19	\$0.38	\$0.70	\$0.95
Cash flow from operating activities (excluding changes in non-cash working capital components)	89	117	100	91	397	32	78	76	109	295	45	92	116	253	362
Payments for property, plant and equipment	(140)	(104)	(59)	(47)	(350)	(41)	(40)	(35)	(45)	(161)	(36)	(44)	(30)	(110)	(155)
Net debt¹	2,070	2,076	2,088	1,882	1,882	2,020	2,093	2,039	2,096	2,096	2,216	2,104	2,023	2,023	
Net debt / EBITDA (A) (LTM) ratio¹	4.6x	4.1x	3.8x	3.4x	3.4x	3.8x	4.2x	4.3x	4.2x	4.2x	4.2x	3.8x	3.6x	3.6x	

¹ Please refer to the "Supplemental Information on Non-IFRS Accounting Standards Measures and Other Financial Measures" section for a complete reconciliation.

² LTM (last twelve months)

³ YTD (year-to-date)

APPENDIX

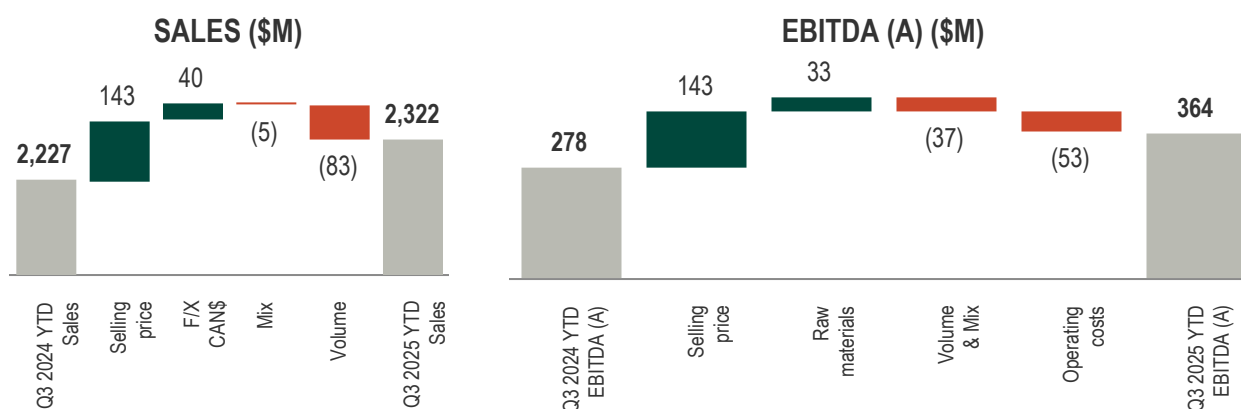
INFORMATION FOR THE NINE-MONTH PERIODS ENDED SEPTEMBER 30, 2025 AND 2024

BUSINESS SEGMENT REVIEW

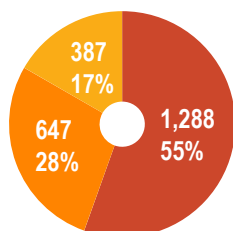
PACKAGING PRODUCTS

Our Performance (Q3 2024 YTD vs. Q3 2025 YTD)

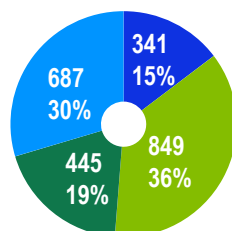
The main variances¹ in sales and EBITDA (A)² for the Packaging Products segment in the first nine months of 2025, compared to the same period of 2024, are shown below:
(in millions of Canadian dollars)



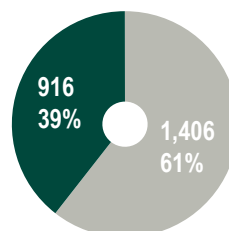
Sales by product category (\$M)



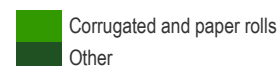
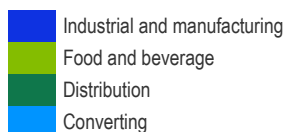
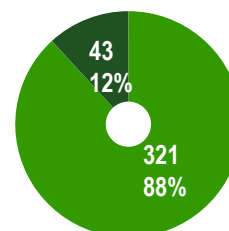
Sales by market (\$M)



Sales by country (from) (\$M)



EBITDA (A) by product category (\$M)



Sales by product category:

Corrugated: Converted linerboard and corrugating medium products

Paper rolls: Linerboard, corrugated medium and uncoated recycled boxboard

Other: Plastics, moulded pulp and distribution of packaging products

Sales by market:

Industrial and manufacturing: Manufacturers of durable and non-durable goods other than food and beverage

Food and beverage: Food retailers, food processors and produce growers

Distribution: Distributors and e-commerce retailers

Converting: Paper roll converters

¹ For definitions of certain sales and EBITDA (A)² variation categories, please refer to the "Financial Overview" section for more details.

² Please refer to the "Supplemental Information on Non-IFRS Accounting Standards Measures and Other Financial Measures" section for a complete reconciliation.

Q3 2024 YTD	Q3 2025 YTD	Change in %
Corrugated and paper roll shipments ² ('000 s.t.)		
1,335	1,279	-4%
Corrugated and paper roll average selling price (CAN\$/unit)		
1,399	1,512	8%
Sales (\$M)		
2,227	2,322	4%
EBITDA (A) ¹ (\$M)		
278	364	31%
% of sales		
12%	16%	
Depreciation and amortization (\$M)		
131	143	9%
Payments for property, plant and equipment (\$M)		
51	56	10%

¹ Please refer to the "Supplemental Information on Non-IFRS Accounting Standards Measures and Other Financial Measures" section for a complete reconciliation.

² Shipments do not take into account the elimination of business sector inter-segment shipments.

³ Defined as: Percentage of manufacturing shipments transferred to our converting operations in all of Cascades' segments. Greenpac's firm purchase agreements with partners are included.

⁴ Canadian and United States Industry data weighted based on the Corporation capacity per country.

Total shipments decreased by 56,000 s.t., or 4%, in 2025 compared to 2024.

Parent roll shipments decreased by 26,000 s.t., or 4%, in 2025 compared to 2024, mainly attributable to additional unplanned maintenance downtime and strong demand in 2024. Lower demand has led to a permanent closure of one of our facility during the third quarter of 2025. The mill integration³ rate was stable at 51%. Including sales to partners, the integration rate was 69% in 2025, an increase of 2% from 2024. The manufacturing utilization rate decreased by 3% to 88%. This decrease was partially attributable to softer demand in the first half of the year and external steam supply issues at our Greenpac and Niagara Falls complex in the second quarter.

Shipments from converting activities decreased by 30,000 s.t., or 5%, compared to 2024. In square feet, volume decreased by 5% from 11.0 billion in 2024 to 10.4 billion in 2025 reflecting two plant closures over the course of 2024 and stronger demand last year. This compares to a 1.4% weighted⁴ decrease for the industry, reflecting a 1.3% increase in Canada and a 3.0% decrease in the United States.

The average selling price increased by 8% in 2025, reflecting a 9% increase for parent rolls and an 8% increase for converted products. This reflects the positive impact of increases that were implemented in 2024 and during the second quarter of 2025, as well as a favourable customer mix. In addition, the impact of the 3% average depreciation of the Canadian dollar over the US dollar also contributed to the average selling price increase.

Sales increased by \$95 million, or 4%, in 2025 compared to 2024. Higher selling prices and the depreciation of the Canadian dollar compared to the US dollar added \$143 million and \$40 million to sales, respectively. These positive impacts were offset by lower volume and mix for both parent rolls and converted products, which subtracted \$83 million and \$5 million from sales, respectively.

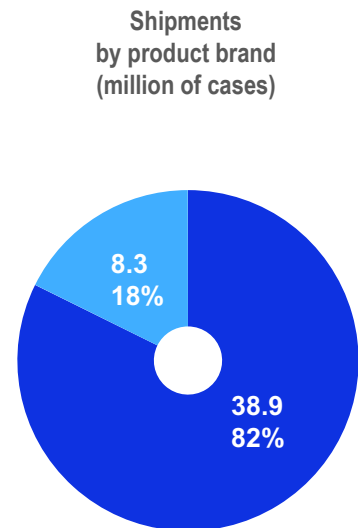
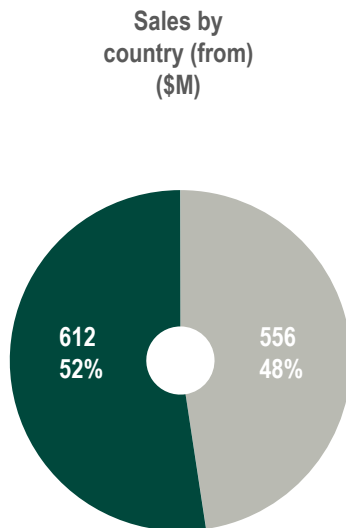
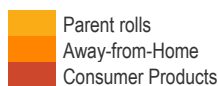
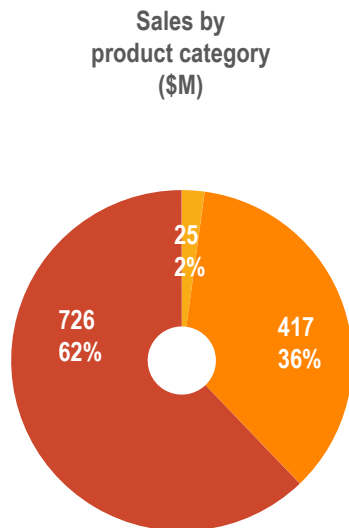
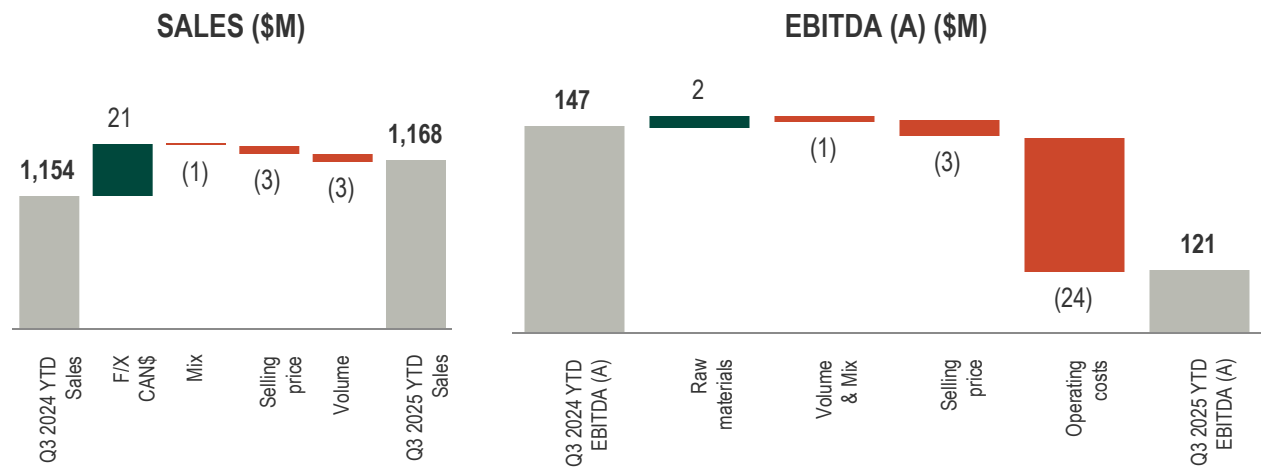
EBITDA (A)¹ increased by \$86 million, or 31%, in 2025 compared to 2024. This increase was largely driven by a \$143 million benefit from higher selling prices. Lower raw material costs also contributed \$53 million to manufacturing activities but was partially offset by higher input costs of \$20 million in our distribution activities. These impacts were partially offset by a negative impact of \$53 million from higher production costs, stemming from a lower operating rate, higher energy costs and repair and maintenance. In addition, lower volume had a negative impact of \$37 million on results.

BUSINESS SEGMENT REVIEW

TISSUE PAPERS

Our Performance (Q3 2024 YTD vs. Q3 2025 YTD)

The main variances¹ in sales and EBITDA (A)² for the Tissue Papers segment in the first nine months of 2025, compared to the same period of 2024, are shown below:
(in millions of Canadian dollars)



¹ For definitions of certain sales and EBITDA (A)² variation categories, please refer to the "Financial Overview" section for more details.

² Please refer to the "Supplemental Information on Non-IFRS Accounting Standards Measures and Other Financial Measures" section for a complete reconciliation.

Q3 2024 YTD	Q3 2025 YTD	Change in %
Shipments ² ('000 s.t.) 359	358	—%
Average selling price (CAN\$/unit) 3,218	3,265	1%
Sales (\$M) 1,154	1,168	1%
EBITDA (A) ¹ (\$M) 147 % of sales 13%	121 10%	-18%
Depreciation and amortization (\$M) 42	43	2%
Payments for property, plant and equipment (\$M) 25	28	12%

¹ Please refer to the "Supplemental Information on Non-IFRS Accounting Standards Measures and Other Financial Measures" section for a complete reconciliation.

² Shipments do not take into account the elimination of business sector inter-segment shipments.

Shipments decreased by 1,000 s.t., or 0%, in 2025 compared to 2024.

Converted product shipments decreased by 1,000 s.t., or 0%. This reflects a 1% increase in Consumer Products market and 2% decrease for Away-from-Home market, mainly due to our customer and product portfolio realignment in the second quarter and market uncertainty in the first quarter. These were offset by the integration of additional business with strategic customers in the third quarter. In terms of cases, 2025 shipments remained stable at 47.2 million cases. Parent roll shipments remained stable in 2025 compared to 2024. The integration rate was also stable at 94% during the period compared to 2024.

The 1% increase in the average selling price was primarily due to the depreciation of the Canadian dollar compared to the US dollar and price increases in both converting markets. These benefits were offset by an unfavourable customer and product category mix.

Sales increased by \$14 million, or 1%, in 2025 compared to 2024. This increase was primarily driven by a \$21 million positive impact from favourable exchange rates. However, this was partially offset by a \$4 million decline due to lower volume and market mix and a \$3 million unfavourable impact related to pricing. While price increases contributed positively, they were more than offset by an unfavourable customer and product mix.

EBITDA (A)¹ decreased by \$26 million, or 18%, in 2025 compared to 2024. This decrease reflects negative impacts of \$1 million stemming from lower volume, \$3 million from lower average selling prices and \$28 million from higher operating costs. The additional costs incurred this year were primarily driven by inflation and major planned repairs, which were undertaken to increase output capacity for our strategic realignment. These impacts were partially offset by a \$4 million positive impact from transportation costs due to our network optimization and \$2 million from lower raw material costs.

CONSOLIDATED BALANCE SHEETS

(in millions of Canadian dollars) (unaudited)	NOTE	September 30, 2025	December 31, 2024
Assets			
Current assets			
Cash and cash equivalents		73	27
Accounts receivable		502	469
Current income tax assets		12	4
Inventories		648	685
Current portion of financial assets	7	7	1
		1,242	1,186
Long-term assets			
Investments in associates and joint ventures		81	97
Property, plant and equipment		2,674	2,847
Intangible assets with finite useful life		33	41
Financial assets	7	5	—
Other assets		110	105
Deferred income tax assets		225	220
Goodwill and other intangible assets with indefinite useful life		495	504
		4,865	5,000
Liabilities and Equity			
Current liabilities			
Bank loans and advances		1	10
Trade and other payables		701	748
Current income tax liabilities		4	2
Current portion of unsecured senior notes	5	—	175
Current portion of long-term debt	5	68	67
Current portion of provisions for charges	6	18	42
Current portion of financial liabilities and other liabilities	7	22	43
		814	1,087
Long-term liabilities			
Long-term debt	5	2,027	1,871
Provisions for charges	6	59	58
Financial liabilities	7	10	—
Other liabilities		74	80
Deferred income tax liabilities		142	133
		3,126	3,229
Equity			
Capital stock	8	618	616
Contributed surplus		17	16
Retained earnings		1,020	1,019
Accumulated other comprehensive income		52	73
Equity attributable to Shareholders		1,707	1,724
Non-controlling interests		32	47
Total equity		1,739	1,771
		4,865	5,000

The accompanying notes are an integral part of these Unaudited Condensed Interim Consolidated Financial Statements.

CONSOLIDATED STATEMENTS OF EARNINGS (LOSS)

(in millions of Canadian dollars, except per common share amounts and number of common shares) (unaudited)	NOTE	For the 3-month periods ended September 30,		For the 9-month periods ended September 30,	
		2025	2024	2025	2024
Sales	9	1,238	1,201	3,579	3,490
Supply chain and logistic		744	736	2,125	2,126
Wages and employee benefits expenses		269	267	824	809
Depreciation and amortization		74	70	215	206
Maintenance and repair		62	58	193	180
Other operational costs		4	—	16	20
Impairment charges		—	7	24	9
Other loss (gain)		10	24	15	27
Restructuring costs		6	5	12	38
Unrealized gain on derivative financial instruments		(4)	(2)	(4)	(4)
Operating income		73	36	159	79
Financing expense	10	35	36	104	108
Share of results of associates and joint ventures		(5)	(5)	(11)	(14)
Earnings (loss) before income taxes		43	5	66	(15)
Provision for (recovery of) income taxes		8	(1)	16	(8)
Net earnings (loss) including non-controlling interests for the period		35	6	50	(7)
Net earnings attributable to non-controlling interests		6	5	17	11
Net earnings (loss) attributable to Shareholders for the period		29	1	33	(18)
Net earnings (loss) per common share					
Basic		\$0.29	\$0.01	\$0.33	(\$0.18)
Diluted		\$0.29	\$0.01	\$0.33	(\$0.18)
Weighted average basic number of common shares outstanding		101,257,276	100,988,040	101,135,376	100,824,800
Weighted average number of diluted common shares		101,338,740	101,042,159	101,309,725	101,042,799

The accompanying notes are an integral part of these Unaudited Condensed Interim Consolidated Financial Statements.

CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (LOSS)

(in millions of Canadian dollars) (unaudited)	For the 3-month periods ended September 30,		For the 9-month periods ended September 30,	
	2025	2024	2025	2024
Net earnings (loss) including non-controlling interests for the period	35	6	50	(7)
Other comprehensive income (loss)				
Items that may be reclassified subsequently to earnings				
Translation adjustments				
Change in foreign currency translation of foreign subsidiaries	24	(14)	(80)	24
Change in foreign currency translation related to net investment hedging activities	(13)	6	61	(9)
Cash flow hedges				
Change in fair value of commodity derivative financial instruments	(1)	1	(1)	1
Recovery of (provision for) income taxes	2	(1)	(3)	1
	12	(8)	(23)	17
Items that are not released to earnings				
Actuarial gain (loss) on employee future benefits	6	(4)	5	7
Recovery of (provision for) income taxes	(1)	1	(1)	(2)
	5	(3)	4	5
Other comprehensive income (loss)	17	(11)	(19)	22
Comprehensive income (loss) including non-controlling interests for the period	52	(5)	31	15
Comprehensive income attributable to non-controlling interests for the period	6	5	15	12
Comprehensive income (loss) attributable to Shareholders for the period	46	(10)	16	3

The accompanying notes are an integral part of these Unaudited Condensed Interim Consolidated Financial Statements.

CONSOLIDATED STATEMENTS OF EQUITY

For the 9-month period ended September 30, 2025

(in millions of Canadian dollars) (unaudited)	CAPITAL STOCK	CONTRIBUTED SURPLUS	RETAINED EARNINGS	ACCUMULATED OTHER COMPREHENSIVE INCOME	TOTAL EQUITY ATTRIBUTABLE TO SHAREHOLDERS	NON- CONTROLLING INTERESTS	TOTAL EQUITY
Balance - Beginning of period	616	16	1,019	73	1,724	47	1,771
Comprehensive income (loss)							
Net earnings	—	—	33	—	33	17	50
Other comprehensive income (loss)	—	—	4	(21)	(17)	(2)	(19)
Dividends	—	—	37	(21)	16	15	31
Stock options expense	—	—	(36)	—	(36)	(30)	(66)
Issuance of common shares upon exercise of stock options	—	1	—	—	1	—	1
Issuance of common shares upon exercise of stock options	2	—	—	—	2	—	2
Balance - End of period	618	17	1,020	52	1,707	32	1,739

For the 9-month period ended September 30, 2024

(in millions of Canadian dollars) (unaudited)	CAPITAL STOCK	CONTRIBUTED SURPLUS	RETAINED EARNINGS	ACCUMULATED OTHER COMPREHENSIVE INCOME	TOTAL EQUITY ATTRIBUTABLE TO SHAREHOLDERS	NON- CONTROLLING INTERESTS	TOTAL EQUITY
Balance - Beginning of period	613	15	1,096	15	1,739	42	1,781
Comprehensive income (loss)							
Net earnings (loss)	—	—	(18)	—	(18)	11	(7)
Other comprehensive income	—	—	5	16	21	1	22
Dividends	—	—	(13)	16	3	12	15
Stock options expense	—	—	(36)	—	(36)	(12)	(48)
Issuance of common shares upon exercise of stock options	—	2	—	—	2	—	2
Issuance of common shares upon exercise of stock options	3	(1)	—	—	2	—	2
Acquisition of non-controlling interests	—	—	(2)	—	(2)	—	(2)
Balance - End of period	616	16	1,045	31	1,708	42	1,750

The accompanying notes are an integral part of these Unaudited Condensed Interim Consolidated Financial Statements.

CONSOLIDATED STATEMENTS OF CASH FLOWS

(in millions of Canadian dollars) (unaudited)	NOTE	For the 3-month periods ended September 30,		For the 9-month periods ended September 30,	
		2025	2024	2025	2024
Operating activities					
Net earnings (loss) attributable to Shareholders for the period		29	1	33	(18)
Adjustments for:					
Financing expense	10	35	36	104	108
Depreciation and amortization		74	70	215	206
Impairment charges		—	7	24	9
Other loss (gain)		10	24	15	27
Restructuring costs		6	5	12	38
Unrealized gain on derivative financial instruments		(4)	(2)	(4)	(4)
Provision for (recovery of) income taxes		8	(1)	16	(8)
Share of results of associates and joint ventures		(5)	(5)	(11)	(14)
Net earnings attributable to non-controlling interests		6	5	17	11
Net financing expense paid		(33)	(48)	(107)	(113)
Net income taxes paid		(2)	(1)	(9)	(4)
Dividends received		19	—	26	9
Payments, net of provisions, for charges and other liabilities		(27)	(15)	(78)	(61)
		116	76	253	186
Changes in non-cash working capital components	10	65	26	(57)	(68)
		181	102	196	118
Investing activities					
Payments for property, plant and equipment	6	(30)	(35)	(110)	(116)
Proceeds from disposals of property, plant and equipment		—	1	26	18
Change in intangible and other assets		(1)	—	—	(20)
		(31)	(34)	(84)	(118)
Financing activities					
Bank loans and advances		(2)	4	(9)	7
Change in credit facilities	5	(38)	(22)	(146)	63
Change in credit facilities without recourse to the Corporation	5	(28)	(6)	93	12
Issuance of unsecured senior notes, net of related expenses	5	—	—	541	—
Repurchase of unsecured senior notes	5	—	—	(456)	—
Increase in delayed draw unsecured term loan credit facility	5	—	—	36	—
Payments of other long-term debt, including lease obligations (2025 - \$59 million for the 9-month period (\$20 million for the 3-month period); 2024 - \$50 million for the 9-month period (\$15 million for the 3-month period))	5	(21)	(17)	(61)	(54)
Issuance of common shares upon exercise of stock options	8	—	—	2	2
Dividends paid to non-controlling interests		(3)	(4)	(30)	(12)
Acquisition of non-controlling interests		—	—	—	(3)
Dividends paid to the Corporation's Shareholders		(12)	(12)	(36)	(36)
		(104)	(57)	(66)	(21)
Net change in cash and cash equivalents during the period		46	11	46	(21)
Currency translation on cash and cash equivalents		1	—	—	1
Cash and cash equivalents - Beginning of the period		26	23	27	54
Cash and cash equivalents - End of the period		73	34	73	34

The accompanying notes are an integral part of these Unaudited Condensed Interim Consolidated Financial Statements.

SEGMENTED INFORMATION

In the fourth quarter of 2024, the Corporation announced organizational changes designed to support its strategic growth. These changes involve the combination of the Containerboard and Specialty Products activities into a single operational unit. Since January 2025, the Corporation's operations are managed in two segments: Packaging Products and Tissue Papers. The comparative figures have been restated to conform with the current year's presentation. The accounting policies of the reportable segments are the same as the Corporation's accounting policies described in the most recent Audited Consolidated Financial Statements for the year ended December 31, 2024.

The Corporation's operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision-maker (CODM). The Chief Executive Officer has authority for resource allocation and management of the Corporation's performance and is therefore the CODM. The CODM assesses the performance of each reportable segment based on sales and earnings before interest, taxes, depreciation and amortization, adjusted to exclude specific items (EBITDA (A)). The CODM considers EBITDA (A) to be the best performance measure of the Corporation's activities.

Sales for each segment are prepared on the same basis as those of the Corporation. Inter-segment operations are recorded on the same basis as sales to third parties, which are at fair market value.

EBITDA (A) does not have a standardized meaning under IFRS® Accounting Standards; accordingly, it may not be comparable to similarly named measures used by other companies. Investors should not view EBITDA (A) as an alternative measure to, for example, net earnings, or as a measure of operating results, which are IFRS Accounting Standards measures.

Sales by business segment are shown in the following table:

For the 3-month periods ended September 30 (in millions of Canadian dollars) (unaudited)	SALES					
	2025			2024		
	Total	Inter-segment	External	Total	Inter-segment	External
Packaging Products	797	(13)	784	773	(12)	761
Tissue Papers	412	—	412	390	—	390
Corporate, Recovery and Recycling activities	69	(27)	42	90	(40)	50
	1,278	(40)	1,238	1,253	(52)	1,201

For the 9-month periods ended September 30 (in millions of Canadian dollars) (unaudited)	SALES					
	2025			2024		
	Total	Inter-segment	External	Total	Inter-segment	External
Packaging Products	2,322	(37)	2,285	2,227	(37)	2,190
Tissue Papers	1,168	—	1,168	1,154	(1)	1,153
Corporate, Recovery and Recycling activities	215	(89)	126	261	(114)	147
	3,705	(126)	3,579	3,642	(152)	3,490

EBITDA (A) by business segment is reconciled to IFRS Accounting Standards measure, namely operating income (loss), and is shown in the following table:

(in millions of Canadian dollars) (unaudited)	For the 3-month period ended September 30, 2025			
	Packaging Products	Tissue Papers	Corporate, Recovery and Recycling activities	Consolidated
Operating income (loss)	73	30	(30)	73
Depreciation and amortization	48	16	10	74
Other loss	10	—	—	10
Restructuring costs	5	—	1	6
Unrealized gain on derivative financial instruments	—	—	(4)	(4)
EBITDA (A)	136	46	(23)	159
Supply chain and logistic and Wage and employee benefits expenses included in operating income (loss)	619	345	49	1,013

	For the 3-month period ended September 30, 2024			
(in millions of Canadian dollars) (unaudited)	Packaging Products	Tissue Papers	Corporate, Recovery and Recycling activities	Consolidated
Operating income (loss)	41	24	(29)	36
Depreciation and amortization	44	16	10	70
Impairment charges	4	3	—	7
Other loss	24	—	—	24
Restructuring costs	5	—	—	5
Unrealized gain on derivative financial instruments	(1)	—	(1)	(2)
EBITDA (A)	117	43	(20)	140
Supply chain and logistic and Wage and employee benefits expenses included in operating income (loss)	621	325	57	1,003

	For the 9-month period ended September 30, 2025			
(in millions of Canadian dollars) (unaudited)	Packaging Products	Tissue Papers	Corporate, Recovery and Recycling activities	Consolidated
Operating income (loss)	179	79	(99)	159
Depreciation and amortization	143	43	29	215
Impairment charges	23	—	1	24
Other loss (gain)	16	(1)	—	15
Restructuring costs	6	—	6	12
Unrealized gain on derivative financial instruments	(3)	—	(1)	(4)
EBITDA (A)	364	121	(64)	421
Supply chain and logistic and Wage and employee benefits expenses included in operating income (loss)	1,816	980	153	2,949

	For the 9-month period ended September 30, 2024			
(in millions of Canadian dollars) (unaudited)	Packaging Products	Tissue Papers	Corporate, Recovery and Recycling activities	Consolidated
Operating income (loss)	87	93	(101)	79
Depreciation and amortization	131	42	33	206
Impairment charges	6	3	—	9
Other loss	27	—	—	27
Restructuring costs	28	9	1	38
Unrealized gain on derivative financial instruments	(1)	—	(3)	(4)
EBITDA (A)	278	147	(70)	355
Supply chain and logistic and Wage and employee benefits expenses included in operating income (loss)	1,827	942	166	2,935

IMPAIRMENT CHARGES

2025

In the second quarter, the Packaging Products segment recorded an impairment charge of \$17 million on spare parts and \$6 million on equipment related to the closure of a plant in the United States. The recoverable amount of the assets is nil based on the market approach reflecting an orderly transaction between market participants.

In the first quarter, the Recovery and Recycling activities recorded an impairment charge of \$1 million on some equipment related to a closed recovery facility in Québec, Canada.

2024

In the first quarter, the Packaging Products segment recorded an additional impairment charge of \$2 million on inventories related to the closure of a plant in Ontario, Canada.

In the third quarter, the Packaging Products segment also recorded an impairment charge of \$4 million on some equipment related to a decision to discontinue product lines in Canada and in the United States.

In the third quarter, the Tissue Papers segment recorded an impairment charge of \$3 million on some equipment related to a decision to discontinue a product line in Canada.

OTHER LOSS (GAIN)**2025**

In the first nine months, the Packaging Products segment recorded a provision of \$6 million payable to the claimant for administration fees, compensation and expenses of the arbitrators related to a dispute pertaining to the construction of the Bear Island plant. For further details, please refer to Note 6.

In the third quarter, the Packaging Products segment also recorded an additional environmental cost of \$10 million related to the closure of a plant in Ontario, Canada in 2024. For further details, please refer to Note 6.

In the second quarter, the Tissue Papers segment recorded a \$1 million gain from the sale of some assets related to previously closed plants in the United States.

2024

In the first nine months, the Packaging Products segment recorded an additional environmental cost of \$28 million (\$24 million in the third quarter) related to the closure of a plant in Ontario, Canada. For further details, please refer to Note 6.

In the second quarter, the Packaging Products segment also recorded a \$1 million gain from the sale of some assets related to a previously closed plant in the United States.

RESTRUCTURING COSTS**2025**

In the first nine months, the Packaging Products segment recorded severances totaling \$6 million (\$5 million in the third quarter) related to closed plants in the United States.

In the first nine months, the Corporate activities recorded costs totaling \$6 million (\$1 million in the third quarter) related to organizational changes.

2024

In the first nine months, the Packaging Products segment recorded costs totaling \$28 million (\$5 million in the third quarter) related to closed plants in Canada and in the United States, severances and the redeployment of equipment within the network.

In the first nine months, the Tissue Papers segment recorded costs totaling \$9 million related to the closures of the plants in the United States and the redeployment of equipment within the network.

In the first quarter, the Recovery and Recycling activities recorded costs totaling \$1 million related to the non-renewal of a service contract in Canada.

UNREALIZED GAIN ON DERIVATIVE FINANCIAL INSTRUMENTS

The Packaging Products segment recorded an unrealized gain of \$3 million in the first nine months of 2025 (unrealized gain of less than a million dollars in the third quarter), compared to an unrealized gain of \$1 million in the same period of 2024 (unrealized gain of \$1 million in the third quarter), from a steam contract embedded derivatives related to our Niagara Falls containerboard complex.

Corporate activities recorded an unrealized gain of \$1 million in the first nine months of 2025 (unrealized gain of \$4 million in the third quarter), compared to an unrealized gain of \$3 million in the same period of 2024 (unrealized gain of \$1 million in the third quarter), due to the financial hedging contracts for natural gas purchases.

Payments for property, plant and equipment by business segment are shown in the following table:

		PAYMENTS FOR PROPERTY, PLANT AND EQUIPMENT			
		For the 3-month periods ended September 30,		For the 9-month periods ended September 30,	
(in millions of Canadian dollars) (unaudited)	NOTE	2025	2024	2025	2024
Packaging Products		25	31	92	108
Tissue Papers		9	12	31	32
Corporate, Recovery and Recycling activities		4	10	11	29
Total acquisitions		38	53	134	169
Right-of-use assets acquisitions (non-cash)		(9)	(19)	(43)	(73)
		29	34	91	96
Acquisitions for property, plant and equipment included in "Trade and other payables"					
Beginning of the period		14	26	32	45
End of the period		(13)	(25)	(13)	(25)
Payments for property, plant and equipment	6	30	35	110	116
Proceeds from disposals of property, plant and equipment		—	(1)	(26)	(18)
Payments for property, plant and equipment net of proceeds from disposals		30	34	84	98

NOTES TO THE CONDENSED INTERIM CONSOLIDATED FINANCIAL STATEMENTS

(UNAUDITED)

(Tabular amounts are shown in millions of Canadian dollars, except amounts per common share and number of common shares.)

NOTE 1 GENERAL INFORMATION

Cascades Inc. and its subsidiaries (together “Cascades” or the “Corporation”) produce, convert and market packaging and tissue products composed mainly of recycled fibres. Cascades Inc. is incorporated and domiciled in Québec, Canada. The address of its registered office is 404 Marie-Victorin Boulevard, Kingsey Falls. Its common shares are traded on the Toronto Stock Exchange under the ticker symbol “CAS”.

The Board of Directors approved the Unaudited Condensed Interim Consolidated Financial Statements on November 5, 2025.

NOTE 2 SUMMARY OF MATERIAL ACCOUNTING POLICIES

These Unaudited Condensed Interim Consolidated Financial Statements were prepared in accordance with International Financial Reporting Standards as issued by the International Accounting Standards Board (IFRS® Accounting Standards) applicable to the preparation of interim financial statements, including *IAS 34 Interim Financial Reporting*. The Unaudited Condensed Interim Consolidated Financial Statements should be read in conjunction with the Audited Consolidated Financial Statements for the year ended December 31, 2024, which were prepared in accordance with Canadian Generally Accepted Accounting Principles (GAAP) as set forth in Part I of the Chartered Professional Accountants of Canada (CPA Canada) Handbook – Accounting, which incorporates IFRS Accounting Standards as issued by the IASB®.

The accounting policies applied in these Unaudited Condensed Interim Consolidated Financial Statements are the same as those applied in the Audited Consolidated Financial Statements for the year ended December 31, 2024, except as discussed below.

The income taxes in the interim periods are accrued using the tax rate that would be applicable to the expected annual earnings or losses for each jurisdiction.

NOTE 3 CHANGES IN ACCOUNTING POLICY AND DISCLOSURES

A. RECENT IFRS ACCOUNTING STANDARDS NOT YET ADOPTED

IFRS 18 Presentation and Disclosure in Financial Statements

On April 9, 2024, the IASB issued a new standard - *IFRS 18 Presentation and Disclosure in Financial Statements*. The new requirements introduced in *IFRS 18* will help to achieve the comparability of the financial performance of similar entities, especially related to how operating profit or loss is defined. The new disclosures required for some management-defined performance measures will also enhance transparency.

The new standard will be effective for annual reporting periods beginning on or after January 1, 2027, including for interim financial statements. A retrospective application is required, and so comparative information needs to be prepared under *IFRS 18*. The Corporation is currently evaluating the impact of this standard on its Consolidated Financial Statements.

Amendments to IFRS 9 and IFRS 7 - Amendments to the Classification and Measurement of Financial Instruments

On May 30, 2024, the IASB issued targeted amendments to *IFRS 9 Financial Instruments* and *IFRS 7 Financial Instruments: Disclosures*. These amendments address diversity in accounting practice by making the requirements more understandable and consistent.

These amendments are effective for annual reporting periods beginning on or after January 1, 2026. Earlier application is permitted. The Corporation is currently evaluating the impact of this standard on its Consolidated Financial Statements.

NOTE 4

CRITICAL ACCOUNTING ESTIMATES AND JUDGMENTS

The preparation of Unaudited Condensed Interim Consolidated Financial Statements requires Management to make judgments, estimates and assumptions that affect the application of accounting policies and reported amounts of assets and liabilities, income and expenses. Actual results may differ from these estimates.

Further information on critical accounting estimates and judgments is detailed in the Audited Consolidated Financial Statements for the year ended December 31, 2024.

NOTE 5

LONG-TERM DEBT

(in millions of Canadian dollars)	NOTE	MATURITY	September 30, 2025	December 31, 2024
Revolving credit facility, weighted average interest rate of 4.82% as of September 30, 2025 and consists of \$95 million and US\$10 million (December 31, 2024 - \$6 million and US\$187 million)	5(b)	2029	109	275
5.125% Unsecured senior notes of \$175 million repurchased in 2025	5(c)	2025	—	175
5.125% Unsecured senior notes of US\$206 million repurchased in 2025	5(d)	2026	—	296
5.375% Unsecured senior notes of US\$445 million and \$3 million of unamortized premium as of September 30, 2025 (December 31, 2024 - US\$445 million and \$4 million of unamortized premium)		2028	623	644
6.75% Unsecured senior notes of US\$400 million	5(d)	2030	557	—
Delayed draw unsecured term loan credit facility, interest rate of 6.56% as of September 30, 2025	5(c)	2026	35	—
Term loan of US\$260 million, interest rate of 6.26% as of September 30, 2025		2027	362	374
Lease obligations with recourse to the Corporation			208	233
Other debts with recourse to the Corporation			14	16
Lease obligations without recourse to the Corporation			18	20
Revolving credit facility without recourse to the Corporation, weighted average interest rate of 5.77% as of September 30, 2025 and consists of US\$128 million (December 31, 2024 - US\$59 million)	5(e)	2028	178	85
			2,104	2,118
Less: Unamortized financing expenses			9	5
Total long-term debt			2,095	2,113
Less:				
Current portion of unsecured senior notes			—	175
Current portion of lease obligations with recourse to the Corporation			59	57
Current portion of other debts with recourse to the Corporation			—	2
Current portion of lease obligations without recourse to the Corporation			9	8
			68	67
			2,027	1,871

- As of September 30, 2025, the long-term debt had a fair value of \$2,107 million (December 31, 2024 – \$2,093 million).
- On July 31, 2025, the Corporation entered into an agreement with its lenders to amend and extend the maturity of its existing revolving credit facility from July 2027 to July 2029. The financial conditions remained unchanged.
- On January 15, 2025, the Corporation repaid its \$175 million unsecured senior notes with its revolving credit facility. On April 12, 2024, the Corporation entered into a \$175 million delayed draw unsecured term loan credit facility to manage upcoming maturities and this facility was converted into a delayed draw unsecured term loan credit facility of US\$121 million on January 31, 2025. On January 31, 2025, US\$25 million (\$36 million) were borrowed from the facility. This facility will mature on December 31, 2026 and bears interest at a variable rate.

- d. On May 28, 2025, the Corporation announced that it had priced its private placement in the amount of US\$400 million (\$547 million) aggregate principal at 6.75% Senior Notes due July 15, 2030 (the “Notes”). The Notes were issued at a price of 100% of their principal amount. The closing of the offering of the Notes occurred on June 11, 2025. The Corporation used the proceeds from the offering to redeem all of its outstanding Senior Notes due January 15, 2026 in the amount of US\$206 million (\$281 million) aggregate principal and to repay a portion of the borrowings outstanding under its revolving credit facility and to pay related transaction fees and expenses of \$6 million. The Corporation also wrote off \$1 million unamortized financing expenses related to these notes.

Issuance proceed was used as follows:

(in millions of Canadian dollars)	2025
Issuance of unsecured senior notes of US\$400 million	547
Transaction fees	(6)
Repurchase of unsecured senior notes of US\$206 million	(281)
Decrease of credit facility	260

- e. On June 13, 2025, the Corporation's subsidiary, Greenpac, signed an amendment to the credit agreement with the banking syndicate securing the revolving credit facility, increasing the authorized limit to US\$250 million and extending the maturity from December 2027 to June 2028. The revolving credit facility bears interest at a variable rate based on the level of leverage ratio of the subsidiary. The financial conditions remained unchanged. Transaction fees amounting to less than a million dollars were capitalized in other assets.

NOTE 6

PROVISIONS FOR CHARGES

(in millions of Canadian dollars)	September 30, 2025	December 31, 2024
Environmental restoration obligations	40	54
Environmental costs	19	18
Legal claim	3	11
Severances	3	5
Onerous contract	—	1
Others	12	11
	77	100
Long-term	59	58
Current	18	42
	77	100

ENVIRONMENTAL RESTORATION

The Corporation uses some landfill sites across its locations and settling ponds only at one containerboard mill. A provision has been recognized at fair value for the costs to be incurred for these assets. The provision, that relates to the closure of the containerboard mill announced in February 2024, was increased in the third quarter of 2024 following discussions with regulatory authorities regarding disposition of sludge from the ponds and cleanup of other residues. The change in the underlying assumptions for the estimated clean-up costs led to a significant increase in total projected costs for site restoration in 2024. The ongoing work on site revealed further challenges that required adjustments to the closure plans and schedule resulting in additional costs recorded and paid in the third quarter of 2025.

LEGAL CLAIMS

In the first nine months of 2025, the Packaging Products segment recorded a provision of \$6 million payable to the claimant for administration fees, compensation and expenses of the arbitrators related to a dispute pertaining to the construction of the Bear Island plant. In the first quarter of 2025, an additional provision of \$6 million was capitalized in “Property, plant and equipment” for the works under dispute related to the construction of the plant, bringing the total capitalized provision to \$15 million, which was paid in the second quarter of 2025.

CONTINGENT LIABILITIES

ENVIRONMENTAL CONTINGENT LIABILITIES

Newtown Creek – Superfund Site Case – Former Cascades Containerboard Packaging, New York (CCP NY)

In 2001, CCP NY purchased the shares of Star Corrugated Box Co., a containerboard converting plant located in Maspeth, New York. By purchasing shares, CCP NY presumably became the liable party for the entire “Star Corrugated” ownership period from 1924 to 2001. In 2017, CCP NY sold this asset.

In 2013, CCP NY was informed by the Newtown Creek Group (“NCG”) of potential liability with respect to the Newtown Creek Superfund Site. Newtown Creek is a tributary of the East River discharging in the New-Jersey – New York Harbor Estuary. Newtown Creek includes 5 tributaries that have drained a heavily industrialized area since the 19th century which has caused surface water and sediment contamination, and the former Star Corrugated site is located in this water shed, in close proximity to one of the tributaries. The members of NCG are five major contributors of this contamination and, as is usually the case in these scenarios, they are motivated to identify other Potential Responsible Parties (“PRPs”) who may also have liability and therefore may bear some of the investigation and remediation costs. Because the United States Environmental Protection Agency (“EPA”) would require several years to define the remedy solution and related costs, NCG, the City of New York and approximately 30 other PRPs (including CCP NY) agreed in 2014 to enter into a Tolling Agreement arrangement to avoid the need to initiate legal proceedings while the NCG and EPA continue the evaluation of the Newtown Creek Superfund Site and the selection of the remedial options. In 2022, the Tolling Agreement arrangement was extended until 2028.

By November 20, 2024, EPA had notified approximately 30 other PRPs (including CCP NY) of progress for a specific sector named East Branch Area, representing about 10% of the total Newtown Creek Superfund Site. The EPA estimates that the cost for East Branch Area remediation would approximate to US\$280 million (final solution and costs are not yet determined) and the former Star Corrugated site is located in this specific area. The EPA asked several questions to PRPs to progress toward the level of each PRPs responsibility. Therefore, it is premature to establish or estimate the remediation costs for the East Branch Area or CCP NY’s share of liability for those costs and so no provision has been taken as of September 30, 2025 for this environmental liability.

ANTITRUST CLASS ACTION LAWSUIT

On July 29, 2025, a class action lawsuit was filed against the Corporation and several other North American manufacturers of containerboard in the United States District Court for the Northern District of Illinois (Chicago). The claim alleges a conspiracy to fix the prices of containerboard products in violation of Sections 1 & 3 of the Sherman Act. The action is brought on behalf of “all persons who purchased Containerboard Products directly from one or more Defendants within the United States and its territories from November 1, 2020 until the present”. The Corporation refutes all accusations. As of the reporting period, there is insufficient information to reasonably estimate the potential financial impact, if any, of this litigation.

NOTE 7

FINANCIAL INSTRUMENTS

7.1 FAIR VALUE OF FINANCIAL INSTRUMENTS

The classification of financial instruments as of September 30, 2025 and December 31, 2024, along with the respective carrying amounts and fair values, is as follows:

		September 30, 2025		December 31, 2024	
(in millions of Canadian dollars)	NOTE	CARRYING AMOUNT	FAIR VALUE	CARRYING AMOUNT	FAIR VALUE
Financial assets at fair value through profit or loss					
Equity investments		3	3	3	3
Derivatives		12	12	1	1
Financial assets at amortized cost					
Preferred shares	7.1 A	23	23	23	23
Financial liabilities at fair value through profit or loss					
Derivatives		(10)	(10)	(3)	(3)
Financial liabilities at amortized cost					
Long-term debt		(2,095)	(2,107)	(2,113)	(2,093)

A. PREFERRED SHARES

In the second quarter of 2024, the Corporation acquired US\$15 million (\$21 million) of non-participating fixed interest bearing preferred shares of a converting paper company. The preferred shares are redeemable at the issuer’s option. The preferred shares meet the definition of a financial asset and are measured at amortized cost.

7.2 DETERMINING THE FAIR VALUE OF FINANCIAL INSTRUMENTS

The fair value of a financial instrument is the amount of consideration that would be received upon the sale of an asset or paid to transfer a liability in an orderly transaction between market participants as of the measurement date.

- i. The fair value of cash and cash equivalents, accounts receivable, notes receivable, bank loans and advances, trade and other payables and provisions approximates their carrying amounts due to their relatively short maturities.
- ii. The fair value of long-term debt and some other liabilities is based on observable market data and on the calculation of discounted cash flows. Discount rates were determined based on local government bond yields adjusted for the risks specific to each of the borrowings and the credit market liquidity conditions, and are classified as levels 1 and 3.
- iii. The fair value of derivative instruments, which include forward contracts, swap agreements and embedded derivatives accounted for separately, is calculated as the present value of the estimated future cash flows using an appropriate interest rate yield curve and a forward foreign exchange rate. Assumptions are based on market conditions prevailing at each reporting date and are classified as level 2. The fair value of derivative instruments reflects the estimated amounts that the Corporation would receive or pay to settle the contracts at the reporting date.

7.3 HIERARCHY OF FINANCIAL ASSETS AND LIABILITIES MEASURED AT FAIR VALUE

The following table presents information about the Corporation's financial assets and financial liabilities measured at fair value on a recurring basis as of September 30, 2025 and December 31, 2024 and indicates the fair value hierarchy of the Corporation's valuation techniques to determine such fair value. Three levels of inputs that may be used to measure fair value are:

Level 1 – Quoted prices in active markets for identical assets or liabilities.

Level 2 – Observable inputs other than quoted prices in active markets for identical assets and liabilities, quoted prices for identical or similar assets or liabilities in inactive markets, or other inputs that are observable or can be corroborated by observable market data for almost all of the full term of the assets or liabilities.

Level 3 – Inputs that are generally unobservable and typically reflect Management's estimates of assumptions that market participants would use in pricing the asset or liability.

For commodity derivative financial instruments and foreign currency forward contracts, the Corporation classifies the fair value measurement as level 2, as they are based mainly on observable market data. The fair value of commodity derivative financial instruments is determined using expected future cash flows based on observable data and notional quantity, with the resulting value discounted using a curve that reflects the credit risk of the Corporation or the counterparty, as applicable. The fair value of foreign currency forward contracts is determined using quoted forward exchange rates at the measurement date, with the resulting value discounted back to present values using a curve that reflects the credit risk of the Corporation or the counterparty, as applicable.

As of September 30, 2025				
(in millions of Canadian dollars)	CARRYING AMOUNT	QUOTED PRICES IN ACTIVE MARKETS FOR IDENTICAL ASSETS (LEVEL 1)	SIGNIFICANT OBSERVABLE INPUTS (LEVEL 2)	SIGNIFICANT UNOBSERVABLE INPUTS (LEVEL 3)
Financial assets				
Equity investments	3	—	—	3
Derivative financial assets	12	—	12	—
	15	—	12	3
Financial liabilities				
Derivative financial liabilities	(10)	—	(10)	—
	(10)	—	(10)	—

As of December 31, 2024				
(in millions of Canadian dollars)	CARRYING AMOUNT	QUOTED PRICES IN ACTIVE MARKETS FOR IDENTICAL ASSETS (LEVEL 1)	SIGNIFICANT OBSERVABLE INPUTS (LEVEL 2)	SIGNIFICANT UNOBSERVABLE INPUTS (LEVEL 3)
Financial assets				
Equity investments	3	—	—	3
Derivative financial assets	1	—	1	—
	4	—	1	3
Financial liabilities				
Derivative financial liabilities	(3)	—	(3)	—
	(3)	—	(3)	—

7.4 FINANCIAL RISK MANAGEMENT

A. OTHER RISKS

MONETIZATION OF ACCOUNTS RECEIVABLE

The Corporation has in place a monthly rolling receivables' monetization facility without recourse in the amount of \$84 million (US\$60 million). Under this agreement the Corporation considers the receivables transferred and accounts for as a sale. The Corporation's continuing involvement in the transferred assets is limited to servicing the receivables.

In the first nine months of 2025, the Corporation had unrecognized receivables of \$83 million (\$86 million as of December 31, 2024) related to this facility, of which the Corporation received a net amount of \$27 million (\$20 million as of December 31, 2024) as the collection agent and recorded the same amount to the transferred assets purchaser. The Corporation recorded \$3 million in interest expenses in the first nine months of 2025 (\$1 million in the third quarter), compared to \$3 million in the same period of 2024 (\$1 million in the third quarter). The interest is charged monthly and paid on the settlement date.

NOTE 8 CAPITAL STOCK

REDEMPTION OF COMMON SHARES

The Corporation has not renewed its normal course issuer bid program since its expiry on March 18, 2023.

NOTE 9 SALES

Sales by country are shown in the following table:

(in millions of Canadian dollars)	For the 3-month periods ended September 30,				For the 9-month periods ended September 30,			
	2025		2024		2025		2024	
Sales								
Operations located in Canada								
Within Canada	584	82%	552	81%	1,676	82%	1,608	81%
To the United States	127	18%	126	19%	358	18%	379	19%
Other countries	1	—%	1	—%	3	—%	4	—%
	712	100%	679	100%	2,037	100%	1,991	100%
Operations located in the United States								
Within the United States	489	93%	477	91%	1,431	93%	1,398	93%
To Canada	36	7%	44	9%	109	7%	98	7%
Other countries	1	—%	1	—%	2	—%	3	—%
	526	100%	522	100%	1,542	100%	1,499	100%
	1,238		1,201		3,579		3,490	
Sales from:								
Canada	712	58%	679	57%	2,037	57%	1,991	57%
United States	526	42%	522	43%	1,542	43%	1,499	43%
	1,238	100%	1,201	100%	3,579	100%	3,490	100%
Sales to:								
Canada	620	50%	596	50%	1,785	50%	1,706	49%
United States	616	50%	603	50%	1,789	50%	1,777	51%
Other countries	2	—%	2	—%	5	—%	7	—%
	1,238	100%	1,201	100%	3,579	100%	3,490	100%

NOTE 10

ADDITIONAL INFORMATION

A. CHANGES IN NON-CASH WORKING CAPITAL COMPONENTS ARE SHOWN AS FOLLOWS:

(in millions of Canadian dollars)	For the 3-month periods ended September 30,		For the 9-month periods ended September 30,	
	2025	2024	2025	2024
Accounts receivable	(24)	(4)	(42)	(37)
Current income tax assets	—	(1)	—	(2)
Inventories	43	(7)	3	(28)
Trade and other payables	46	38	(18)	(1)
	65	26	(57)	(68)

B. FINANCING EXPENSE

(in millions of Canadian dollars)	For the 3-month periods ended September 30,		For the 9-month periods ended September 30,	
	2025	2024	2025	2024
Interest on long-term debt, including lease obligations interest (2025 - \$9 million for the 9-month period (\$3 million for the 3-month period); 2024 - \$8 million for the 9-month period (\$3 million for the 3-month period))	33	34	95	97
Amortization of financing expenses	—	1	2	3
Other interest and banking fees	1	—	4	5
Interest expense on employee future benefits	1	—	2	2
Loss on repurchase of long-term debt	—	—	1	—
Unrealized loss (gain) on interest rate hedge instruments	—	2	—	1
Foreign exchange loss (gain) on long-term debt and financial instruments	—	(1)	—	—
	35	36	104	108

LOSS ON REPURCHASE OF LONG-TERM DEBT

In the second quarter of 2025, the Corporation redeemed US\$206 million (\$281 million) of its 2026 unsecured senior notes and wrote off \$1 million of unamortized financing expenses related to these notes.

UNREALIZED LOSS (GAIN) ON INTEREST RATE HEDGE INSTRUMENTS

In the first nine months of 2025, the Corporation recorded an unrealized loss on interest rate hedge instruments of less than a million dollars (unrealized gain of less than a million dollars in the third quarter), compared to an unrealized loss of \$1 million in the same period of 2024 (unrealized loss of \$2 million in the third quarter).

FOREIGN EXCHANGE LOSS (GAIN) ON LONG-TERM DEBT AND FINANCIAL INSTRUMENTS

In the first nine months of 2025, the Corporation had an effective hedge related to a hedging item, represented by the designated portion of the US denominated Canadian long-term debt and related financial instruments, over the US net investment. In the first nine months of 2024, the Corporation recorded a loss of less than a million dollars (gain of \$1 million in the third quarter).

NOTE 11

EVENT AFTER THE REPORTING PERIOD

Sale of Flexible Packaging plant activities

On October 8, 2025, the Corporation announced the sale of Flexible Packaging plant activities for \$31 million, the gain before taxes is estimated at \$21 million subject to closing adjustments as per the sale agreement. The Corporation will retain ownership of the site real estate.

This report is also available on our website at: www.cascades.com

TRANSFER AGENT AND REGISTRAR

Computershare
Shareholder Services
650 de Maisonneuve Blvd. West, 7th floor
Montréal, Québec, H3A 3T2 Canada
Telephone: 514-982-7888 Toll-Free (Canada): 1-800-564-6253
service@computershare.com

HEAD OFFICE

Cascades Inc.
404 Marie-Victorin Blvd.
Kingsey Falls, Québec, J0A 1B0 Canada
Telephone: 819-363-5100 Fax: 819-363-5155

INVESTOR RELATIONS

For more information, please contact:
Jennifer Aitken, MBA
Director, Investor Relations
Cascades Inc.
Telephone: 514-282-2697
investor@cascades.com
www.cascades.com/investors

On peut se procurer la version française
du présent rapport trimestriel en
s'adressant au siège social de la Société
à l'adresse suivante :

Secrétaire corporatif
Cascades inc.
404, boulevard Marie-Victorin
Kingsey Falls (Québec) J0A 1B0 Canada

cascades.com

Printed on Rolland Enviro Print 100M (50lbs) text. This paper contains 100% post-consumer fibre, is manufactured using renewable energy - biogas and processed chlorine free. It is FSC® and Ancien Forest Friendly™ certified.



PCF

