FORWARD-LOOKING STATEMENT
Certain statements in this presentation, including statements regarding future results and performance, are forward-looking statements within the meaning of securities legislation based on current expectations. The accuracy of such statements is subject to a number of risks, uncertainties and assumptions that may cause actual results to differ materially from those projected, including, but not limited to, the effect of general economic conditions, decreases in demand for Cascades Inc.’s (“Cascades,” “CAS,” the “Company,” the “Corporation,” “us” or “we”) products, the prices and availability of raw materials, changes in the relative values of certain currencies, fluctuations in selling prices and adverse changes in general market and industry conditions. This presentation may also include price indices as well as variance and sensitivity analyses that are intended to provide the reader with a better understanding of the trends related to our business activities. These items are based on the best estimates available to the Corporation.

SUPPLEMENTAL INFORMATION ON NON-IFRS MEASURES – SPECIFIC ITEMS
The Corporation incurs some specific items that adversely or positively affected its operating results. We believe it is useful for readers to be aware of these items, as they provide additional information to measure the performance, compare the Corporation’s results between periods and to assess operating results and liquidity, notwithstanding these specific items. Management believes these specific items are not necessarily reflective of the Corporation underlying business operations in measuring and comparing its performance and analyzing future trends. Our definition of specific items may differ from those of other corporations and some of them may arise in the future and may reduce the cash available to us.

They include, but are not limited to, charges for (reversals of) impairment of assets, restructuring gains or costs, loss on refinancing of long-term debt, some deferred tax assets provisions or reversals, premiums paid on long-term debt refinancing, gains or losses on the acquisition or sale of a business unit, gains or losses on the share of results of associates and joint ventures, unrealized gains or losses on derivative financial instruments that do not qualify for hedge accounting, unrealized gains or losses on interest rate swaps, foreign exchange gains or losses on long-term debt, specific items of discontinued operations and other significant items of an unusual, non-cash or non-recurring nature.

RECONCILIATION OF NON-IFRS MEASURES
To provide more information for evaluating the Corporation’s performance, the financial information included in this analysis contains certain data that are not performance measures under IFRS (“non-IFRS measures”) which are also calculated on an adjusted basis to exclude specific items. We believe that providing certain key performance measures and non-IFRS measures is useful to both management and investors as they provide additional information to measure the performance and financial position of the Corporation. It also increases the transparency and clarity of the financial information. The following non-IFRS measures are used in our financial disclosures:

- Operating income before depreciation and amortization (OIBD): Used to assess operating performance and contribution of each segment when excluding depreciation & amortization. OIBD is widely used by investors as a measure of a corporation ability to incur and service debt and as an evaluation metric.
- Adjusted OIBD: Used to assess operating performance and contribution of each segment on a comparable basis.
- Adjusted operating income: Used to assess operating performance of each segment on a comparable basis.
- Adjusted net earnings: Used to assess the Corporation’s consolidated financial performance on a comparable basis.
- Adjusted free cash flow: Used to assess the Corporation’s capacity to generate cash flows to meet financial obligation and/or discretionary items such as share repurchase, dividend increase and strategic investments.
- Net debt to adjusted OIBD ratio: Used to measure the Corporation’s credit performance and evaluate the financial leverage.

Non-IFRS measures are mainly derived from the consolidated financial statements but do not have meanings prescribed by IFRS. These measures have limitations as an analytical tool, and should not be considered on their own or as a substitute for an analysis of our results as reported under IFRS. In addition, our definitions of non-IFRS measures may differ from those of other corporations. Any such modification or reformulation may be significant.

All amounts in this presentation are in Canadian dollars unless otherwise indicated.

Please click here for the 2016 supplemental information on non-IFRS measures.
Please click here for the Q3 2017 supplemental information on non-IFRS measures.
INVESTMENT THESIS

- **Founded in 1964** by the Lemaire brothers in Kingsey Falls, Quebec, Canada
- 89 facilities\(^1\), 11,000 employees, operations in Canada, US and Europe\(^2\)
- 80% of Cascades’ products are made with **recycled fibres**
- Long-term circular economy advocates, practitioners & pioneers:
  - ✓ “Closed-Loop” **business model**: Recovery & Recycling → Manufacturing → Converting → Customers

- 94.7 M common shares (~ 30% held by founders & directors)
- Market cap\(^3\): CAN$1.41 B
- TSX avg. daily trading volume\(^3\): 190,825 shares
- Member of: S&P/TSX Composite Index and S&P/TSX Dividend Index (added June 19/17), S&P/TSX Clean Technology Index, S&P/TSX Small Cap Index, BMO Small Cap Index
- Corporate credit ratings: Moody’s: Ba2 (Stable), S&P: BB- (Stable)

1 Including joint ventures.  
2 Via our 57.7% equity ownership in Reno de Medici S.p.A. (RdM)  
3 As of November 6, 2017
INVESTMENT THESIS

**Diversified Player, Strong Competitive Positioning**

*Leading market positions* in growing North American packaging and tissue business segments, well-positioned in Europe

- #6 containerboard producer in North America
- #5 tissue producer in North America
- #2 coated recycled boxboard producer in Europe
- #1 paper collector in Canada, top 10 worldwide

**Focused on Value Creation and Strategic Growth**

Repositioned, invested & restructured over 2011 – 2016:

- Invested more than $500M in modern equipment
- $125M in annual working capital savings
- *Refocused NA platform* on growing packaging & tissue segments

2017 – 2022 focus:

- **Organic growth**, increasing *integration*, optimizing our geographic footprint, investing in *state of the art equipment*
- **Monetize benefits** from significant IT & internal processes optimizations
- **Differentiate** via innovation, customer focus, our *sustainable product offerings*

---

1 Via our 57.7% equity ownership in Reno de Medici S.p.A. (RdM)
INVESTMENT THESIS

Financial Metrics 2016

✓ Revenues: $4.0 B (+6.2% 5-yr CAGR)
✓ Adj. EBITDA: $403 M (+9.0% 5-yr CAGR)
✓ Adj. CF Ops.: $324 M (+20.2% 5-yr CAGR)
✓ Net debt reduced by 11% to $1.5 B
✓ Net debt/Adjusted EBITDA¹: 3.8x

Sales by Geography

2016 SALES FROM (SOURCE)
- Europe¹: 21%
- U.S.: 28%
- Canada: 51%

2016 SALES TO (DESTINATION)
- Europe¹: 22%
- U.S.: 39%
- Canada: 39%

Sales by Segment

LTM Q3-17

- Containerboard: 36%
- Boxboard Europe¹: 29%
- Specialty Products: 19%
- Tissue Papers: 16%

1 Via 57.7% equity ownership in Reno de Medici S.p.A. (RdM)
2 Pro-forma for the consolidation of Greenpac on a LTM basis. Supplemental information on non-IFRS measures for 2016 and Q3-2017.
INVESTMENT THESIS
Near-Term Business Drivers

Tailwinds
✓ Full implementation of linerboard and medium price increases in containerboard
✓ Benefits from business process modernization and implementation of ERP platform
✓ Increasing sale volume at new tissue converting facility in Oregon
✓ New containerboard facility in NJ with expected start-up in Q2/18
✓ Announced price increases in European Boxboard division
✓ Segment specific price increases announced in Tissue

Headwinds
✓ Potential fluctuations in raw material pricing – OCC, SOP, pulp
✓ Increased competitiveness and capacity additions in tissue segment
✓ Rumored and announced plant conversions in containerboard
✓ Canadian dollar exchange rate – USD and euro
OPERATING PERFORMANCE AND FINANCIAL SITUATION

Strong Financial Profile

Sales (CANS M)

CAGR: + 6.4%

<table>
<thead>
<tr>
<th>Year</th>
<th>Sales (CANS M)</th>
</tr>
</thead>
<tbody>
<tr>
<td>2012</td>
<td>3,141</td>
</tr>
<tr>
<td>2013</td>
<td>3,370</td>
</tr>
<tr>
<td>2014</td>
<td>3,561</td>
</tr>
<tr>
<td>2015</td>
<td>3,861</td>
</tr>
<tr>
<td>2016</td>
<td>4,001</td>
</tr>
<tr>
<td>LTM Q3-17</td>
<td>4,218</td>
</tr>
</tbody>
</table>

Operating Income & Margin (CANS M and %)

CAGR: + 18.8%

<table>
<thead>
<tr>
<th>Year</th>
<th>Operating Income &amp; Margin (CANS M and %)</th>
</tr>
</thead>
<tbody>
<tr>
<td>2012</td>
<td>72 (2.3%)</td>
</tr>
<tr>
<td>2013</td>
<td>176 (5.2%)</td>
</tr>
<tr>
<td>2014</td>
<td>137 (3.8%)</td>
</tr>
<tr>
<td>2015</td>
<td>153 (4.0%)</td>
</tr>
<tr>
<td>2016</td>
<td>221 (5.5%)</td>
</tr>
<tr>
<td>LTM Q3-17</td>
<td>163 (3.9%)</td>
</tr>
</tbody>
</table>

Adjusted OIBD¹ & Margin (CANS M and %)

CAGR: + 5.6%

<table>
<thead>
<tr>
<th>Year</th>
<th>Adjusted OIBD &amp; Margin (CANS M and %)</th>
</tr>
</thead>
<tbody>
<tr>
<td>2012</td>
<td>285 (9.1%)</td>
</tr>
<tr>
<td>2013</td>
<td>342 (10.1%)</td>
</tr>
<tr>
<td>2014</td>
<td>340 (9.5%)</td>
</tr>
<tr>
<td>2015</td>
<td>426 (11.0%)</td>
</tr>
<tr>
<td>2016</td>
<td>403 (10.1%)</td>
</tr>
<tr>
<td>LTM Q3-17</td>
<td>370 (8.8%)</td>
</tr>
</tbody>
</table>

Adjusted Free Cash Flow per Share¹ (CANS)

<table>
<thead>
<tr>
<th>Year</th>
<th>Adjusted Free Cash Flow per Share¹ (CANS)</th>
</tr>
</thead>
<tbody>
<tr>
<td>2012</td>
<td>($0.28)</td>
</tr>
<tr>
<td>2013</td>
<td>$0.78</td>
</tr>
<tr>
<td>2014</td>
<td>$0.86</td>
</tr>
<tr>
<td>2015</td>
<td>$1.58</td>
</tr>
<tr>
<td>2016</td>
<td>$1.20</td>
</tr>
<tr>
<td>LTM Q3-17</td>
<td>$0.37</td>
</tr>
</tbody>
</table>

¹ Supplemental information on non-IFRS measures for 2016 and Q3-2017.
OPERATING PERFORMANCE AND FINANCIAL SITUATION
Consolidated Financial Ratios & Debt Maturities

Net Debt / LTM Adjusted OIBD\(^1\)

<table>
<thead>
<tr>
<th>Year</th>
<th>2012</th>
<th>2013</th>
<th>2014</th>
<th>2015</th>
<th>2016</th>
</tr>
</thead>
<tbody>
<tr>
<td>Ratio</td>
<td>5.0x</td>
<td>4.6x</td>
<td>4.7x</td>
<td>4.0x</td>
<td>3.8x</td>
</tr>
</tbody>
</table>

Interest Coverage Ratio\(^2\)

<table>
<thead>
<tr>
<th>Year</th>
<th>2012</th>
<th>2013</th>
<th>2014</th>
<th>2015</th>
<th>2016</th>
</tr>
</thead>
<tbody>
<tr>
<td>Ratio</td>
<td>3.0x</td>
<td>3.4x</td>
<td>3.4x</td>
<td>4.7x</td>
<td>4.6x</td>
</tr>
</tbody>
</table>

Net Debt\(^1\) / Net Debt + Total Equity

<table>
<thead>
<tr>
<th>Year</th>
<th>2012</th>
<th>2013</th>
<th>2014</th>
<th>2015</th>
<th>2016</th>
</tr>
</thead>
<tbody>
<tr>
<td>Percent</td>
<td>58%</td>
<td>57%</td>
<td>62%</td>
<td>64%</td>
<td>59%</td>
</tr>
</tbody>
</table>

Long-Term Debt Maturities (as at September 30, 2017)

<table>
<thead>
<tr>
<th>Year</th>
<th>1 year</th>
<th>&gt;1 year</th>
<th>2021</th>
<th>2022</th>
<th>2023</th>
</tr>
</thead>
<tbody>
<tr>
<td>Amount</td>
<td>53</td>
<td>115</td>
<td>475</td>
<td>686</td>
<td>312</td>
</tr>
</tbody>
</table>

Our leverage ratio target of 3.0x-3.5x achievable in near term

Bank debt financial covenant ratios: Net funded debt to capitalization < 65% (currently at 43.33%), interest coverage ratio > 2.25x (currently at 3.93x).

\(^1\) Supplemental information on non-IFRS measures for 2016 and Q3-2017.

\(^2\) OIBD to interest expense.

\(^3\) Pro-forma for the consolidation of Greenpac on a LTM basis.
OPERATING PERFORMANCE AND FINANCIAL SITUATION
Near-Term Leverage Target of 3.0x – 3.5x

$288 M of proceeds from the sale of equity stake in Boralex brought us closer to our targeted leverage ratio.

1 Based on Street’s adjusted OIBD estimates $427 million for 2017 and $532 million for 2018. Assuming stable adjusted OIBD for 2019 ($532 million), FX US$/CAN$ at 1.25 and $100 million of free cash flows dedicated to debt reduction annually. Greenpac Mill included on a twelve month pro-forma basis.
RAW MATERIAL COSTS – INDEX LIST PRICES

**Recycled Fibre Prices**

- **White grades (Basket of products)**
- **Brown grades (OCC)**

**Virgin Pulp Prices**

- **NBSK (Canadian sources delivered to Eastern US)**
- **NBHK (Canada/US sources delivered to Eastern US)**

**Recovered Paper Prices**

- White grades - Basket of products (Northeast average)\(^1\)
- Brown grades - OCC No. 11 (Northeast average)

**Virgin pulp prices up significantly in 2017 due to strong Chinese demand; Lower OCC prices expected to be beneficial for Q4 performance**

Source: RISI. \(^1\) Basket of white recycled paper, including grades such as SOP, Hard White Envelope and Coated Book Stock; Northeast average. Weighted average based on Cascades’ consumption of each grade.
CONTAINERBOARD PACKAGING GROUP
A Leading Canadian and Major North American Player

- Largest corrugated box producer in Canada with ~32% market share
- 67% integration rate, targeting 85% in the mid-term
- Strong platform in Canada and growing presence in U.S. Northeast
- Annual capacity of 1,531K s.t. (including Greenpac):
  - 84% recycled vs. 16% virgin
  - 53% linerboard vs. 47% medium
- 2013-LTM Q3-17 sales CAGR: +9.7%

2016 Sales $1,370M

LTM Q3-17 adjusted OIBD² margin of 14%

1 Including associates and JVs and Greenpac. ² Supplemental information on non-IFRS measures for 2016 and Q3-2017. ³ OIBD margin including Greenpac on a pro-forma basis: 15.6% in 2014, 21.3% in 2015, 18.5% in 2016 and 15.1% in LTM Q3-17.
CONTAINERBOARD PACKAGING GROUP
Modernizing and Upgrading - Organic Growth

New Conversion Plant in Piscataway, NJ

- New state of the art conversion facility housing 1st quartile equipment
- US$80 M project largely funded by sale of land of NYC plant (scheduled to close by end of 2018); property is currently listed for US$72 M
- Corrugator capacity: 2.4 billion ft²
- Q2/18 start-up planned, with focus in 1st year of operation to ramp up 1.5 billion ft² to accommodate business transferred from Cascades’ other US northeast plants and new customers
- When fully ramped-up, operation will increase integration rate by ±5%

- Product differentiation: Greenpac XP grades represent majority of total production
- Take-or-pay agreement for 81% of the mill’s output
- Partners: 1 pension fund, 2 independent converters
- As of Q2/17: ownership increased to 62.5% from 59.7%, and Greenpac results are consolidated

Largest recycled linerboard mill in North America
→ 1,425¹ st/day
→ 26 pounds

¹ Mill capacity at 515,000 tons based on 90% production of lightweight products compared to initial stated capacity of 540,000 tons
# CONTAINERBOARD PACKAGING GROUP
## Consolidated North American Competitive Landscape

<table>
<thead>
<tr>
<th>Year</th>
<th>Company</th>
<th>Share</th>
</tr>
</thead>
<tbody>
<tr>
<td>2007</td>
<td>Smurfit Stone</td>
<td>20%</td>
</tr>
<tr>
<td></td>
<td>Weyerhaeuser</td>
<td>16%</td>
</tr>
<tr>
<td></td>
<td>IP</td>
<td>11%</td>
</tr>
<tr>
<td></td>
<td>GP</td>
<td>11%</td>
</tr>
<tr>
<td></td>
<td>Temple Inland</td>
<td>9%</td>
</tr>
<tr>
<td></td>
<td>PCA</td>
<td>6%</td>
</tr>
<tr>
<td></td>
<td>Cascades¹</td>
<td>3%</td>
</tr>
<tr>
<td></td>
<td>Others</td>
<td>24%</td>
</tr>
<tr>
<td></td>
<td><strong>Top-5</strong></td>
<td>67%</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Year</th>
<th>Company</th>
<th>Share</th>
</tr>
</thead>
<tbody>
<tr>
<td>2013</td>
<td>IP</td>
<td>35%</td>
</tr>
<tr>
<td></td>
<td>Rock Tenn</td>
<td>20%</td>
</tr>
<tr>
<td></td>
<td>Koch/GP</td>
<td>11%</td>
</tr>
<tr>
<td></td>
<td>PCA</td>
<td>7%</td>
</tr>
<tr>
<td></td>
<td>Cascades¹</td>
<td>4%</td>
</tr>
<tr>
<td></td>
<td>Pratt</td>
<td>3%</td>
</tr>
<tr>
<td></td>
<td>Kapstone</td>
<td>2%</td>
</tr>
<tr>
<td></td>
<td>Others</td>
<td>18%</td>
</tr>
<tr>
<td></td>
<td><strong>Top-5</strong></td>
<td>77%</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Year</th>
<th>Company</th>
<th>Share</th>
</tr>
</thead>
<tbody>
<tr>
<td>2016</td>
<td>IP</td>
<td>33%</td>
</tr>
<tr>
<td></td>
<td>WestRock</td>
<td>19%</td>
</tr>
<tr>
<td></td>
<td>Koch/GP</td>
<td>10%</td>
</tr>
<tr>
<td></td>
<td>PCA</td>
<td>9%</td>
</tr>
<tr>
<td></td>
<td>Kapstone</td>
<td>4%</td>
</tr>
<tr>
<td></td>
<td>Cascades¹</td>
<td>4%</td>
</tr>
<tr>
<td></td>
<td>Pratt</td>
<td>4%</td>
</tr>
<tr>
<td></td>
<td>Others</td>
<td>17%</td>
</tr>
<tr>
<td></td>
<td><strong>Top-5</strong></td>
<td>75%</td>
</tr>
</tbody>
</table>

% of total capacity

Source: RISI, Deutsche Bank, Company reports and estimates, Fibre Box Association, Paper Packaging Canada

¹ Including Greenpac Mill in 2016 and 2013. Greenpac was not in operation in 2007.
CONTAINERBOARD PACKAGING GROUP

Sound Environment

- Capacity growth of ±1.9% annually over 2015 - 2019 period
- Sound industry fundamentals (Sept/17):
  ✓ YTD capacity utilization: 97.1% (95.9% in Sept.)
  ✓ Inventories: 1% above 10 year avg.
  ✓ 3.6 weeks of supply below 10 year avg. of 3.9

- US$50/st containerboard price increase implemented on rolls and boxes
- US$30/st corrugating medium price increase reflected in July (US$20/st) & August (US$10/st) RISI publications

1 Source: RISI, Deutsche Bank, RBC, Company reports and estimates. New capacity, net of capacity shutdowns.

Industry Operating Rates

Cascades adjusted OIBD increases ~$2.5M with every 1% increase in our utilization rate

Industry Expected Capacity (M s.t.)

1 Capacity growth of ±1.9% annually over 2015 - 2019 period
2 Sound industry fundamentals (Sept/17):
3 ✓ YTD capacity utilization: 97.1% (95.9% in Sept.)
4 ✓ Inventories: 1% above 10 year avg.
5 ✓ 3.6 weeks of supply below 10 year avg. of 3.9
6 US$50/st containerboard price increase implemented on rolls and boxes
7 US$30/st corrugating medium price increase reflected in July (US$20/st) & August (US$10/st) RISI publications

1 Source: RISI, Deutsche Bank, RBC, Company reports and estimates. New capacity, net of capacity shutdowns.
CONTAINERBOARD PACKAGING GROUP

Business Drivers

Containerboard Benchmark Market Prices

Brown Grades Recycled Fibre Prices

US$50/st containerboard price increase reflected in RISI of April 2017;
US$30/st medium price increase reflected in RISI of July and August 2017

OCC up US $40/st in Q1/17, $6/st in Q2/17 and $14/st in Q3/17 due to strong domestic and foreign demand, before dropping ~$60/st in October due to Chinese recovered paper import permits ban

Source: RISI
CONTAINERBOARD INDUSTRY STATISTICS

U.S. Corrugated Boxes Shipments (BSF)
2017 – 2021 CAGR: + 1.9%

U.S. Containerboard Production & Utilization Capacity Rate (tons & %)
2017 – 2021 CAGR: + 2.5%

Source: FBA, RISI
BOXBOARD EUROPE GROUP
Second Largest Coated Recycled Boxboard Producer in Europe

- 57.7% equity ownership of Reno de Medici, a public Italian company; 5 recycled (885K m.t.) & 1 virgin boxboard (165K m.t.) mills
- Operations in Italy, France and Germany
- Simplified structure and investments made in modernization
- Completed legal transfer of Cascades’ virgin mill in France to RdM in Q2-2016

LTM Q3-17 adjusted OIBD\(^1\) margin of 7%

Steady Contributor to Results

1 Supplemental information on non-IFRS measures for 2016 and Q3-2017.
2 Including $9 million of energy credits.
BOXBOARD EUROPE GROUP
Leading European Producer of Coated Board

Cartonboard Producers by Grade¹ (2016)

WLC Producers¹ (2016)

¹ Source: PÖYRY, 2016, Reno de Medici. Capacity in 1,000 t/a. SBS = Solid Bleached Sulphate (virgin); FBB = Folding Boxboard (virgin); CUK = Coated Unbleached Kraft (virgin); WLC = White Lined Chipboard (recycled); LPB = Liquid Packaging Board (virgin).
A Diversified Packaging Player

- Largest paper collector in Canada with 19 facilities and 1.4 million s.t. of material processed in 2016
- A leading position in industrial packaging with Cascades Sonoco JV
- Strong growth potential in consumer packaging
- 2016 sales (IFRS) of $620M, vs. $819M (Non-IFRS) with JVs at 100%
- 2013-LTM Q3-17 sales CAGR: +6.7%

LTM Q3-17 adjusted OIBD¹ margin of 10%

Focusing on Growth Sectors

1 Supplemental information on non-IFRS measures for 2016 and Q3-2017.
SPECIALTY PRODUCTS GROUP
Cascades Recovery+ Sub-Segment

- Business unit created via the merger of recovery operations & recycled fibre buying group
- Manages procurement of all raw material fibre for Cascades’ North American operations

CIRCULAR ECONOMY APPROACH

NA Recycled Fibre¹ (2.6M st)

- Brown recycled purchased
- White recycled purchased
- Recycled groundwood purchased
- Recycled fibre collected & USED by CAS
- Recycled fibre collected & SOLD by CAS

- We use 29% of the 1.4M st of recycled fibre that we collect via our Recovery operations
- Out of the 2.6M st of recycled fibre that we collect & purchase externally, we use 62% internally, and sell the remaining 38% to external customers

¹ North America only.
TISSUE PAPERS GROUP
A Canadian Leader and Important North American Player

- 5th largest tissue producer in NA based on capacity (650K s.t.)
- Growing footprint in Western U.S.
- 68% integration rate, targeting 85% in the mid-term
- Repositioned and rebranded AfH product lines under Cascades PRO brand to simplify product offering
- Launched new Cascades consumer tissue paper lines in Canada: Fluff™ and Tuff™ brands
- 2013-LTM Q3-17 sales CAGR: +6.0%

LTM Q3-17 adjusted OIBD\(^1\) margin of 9%
TISSUE PAPERS GROUP
Strong Position Across the North American Tissue Market

CAS Sales by Country (2016)

Canada (25%)
- Branded: 43%
  - Private Label: 57%
  - At-Home: 58%
- Away-from-Home: 42%

US (75%)
- Branded: 27%
  - Private Label: 73%
  - At-Home: 53%
- Away-from-Home: 47%

CAS North American Sales by End Markets (2016)

- 42% Retail - branded
- 17% Retail - private label
- 15% AfH - branded
- 22% AfH - private label
- 4% Parent rolls

NA Tissue sales:
~ 75% recycled and ~ 25% virgin

Tissue Market Demand

Indexed U.S. Tissue Demand

Historical CAGR 1.8%

North American Tissue Capacity Additions

(M s.t.)

CAGR 1.6%

Source: RISI

1 Source: RISI
### 2016 NORTH AMERICAN TISSUE MANUFACTURERS

<table>
<thead>
<tr>
<th>Rank</th>
<th>Company</th>
<th>Capacity (‘000 s.t.)</th>
<th>Market Share</th>
<th>Capacity Retail</th>
<th>Capacity AfH</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Georgia-Pacific</td>
<td>2,849</td>
<td>29%</td>
<td>67%</td>
<td>33%</td>
</tr>
<tr>
<td>2</td>
<td>Procter &amp; Gamble</td>
<td>1,494</td>
<td>15%</td>
<td>100%</td>
<td>0%</td>
</tr>
<tr>
<td>3</td>
<td>Kimberly-Clark</td>
<td>1,466</td>
<td>15%</td>
<td>67%</td>
<td>33%</td>
</tr>
<tr>
<td>4</td>
<td>SCA Tissue NA</td>
<td>784</td>
<td>8%</td>
<td>0%</td>
<td>100%</td>
</tr>
<tr>
<td>5</td>
<td>Cascades Tissue</td>
<td>650</td>
<td>7%</td>
<td>62%</td>
<td>38%</td>
</tr>
<tr>
<td>6</td>
<td>Clearwater Paper</td>
<td>435</td>
<td>4%</td>
<td>90%</td>
<td>10%</td>
</tr>
<tr>
<td>7</td>
<td>KP Tissue</td>
<td>400</td>
<td>4%</td>
<td>77%</td>
<td>23%</td>
</tr>
<tr>
<td>8</td>
<td>First Quality Tissue</td>
<td>319</td>
<td>3%</td>
<td>100%</td>
<td>0%</td>
</tr>
<tr>
<td>9</td>
<td>Irving Tissue</td>
<td>282</td>
<td>3%</td>
<td>100%</td>
<td>0%</td>
</tr>
<tr>
<td>10</td>
<td>ST Paper &amp; Tissue</td>
<td>160</td>
<td>2%</td>
<td>0%</td>
<td>100%</td>
</tr>
<tr>
<td>Others</td>
<td></td>
<td>1,044</td>
<td>10%</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td></td>
<td><strong>9,883</strong></td>
<td><strong>100%</strong></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Source: RISI
After years of volatility, parent roll prices have been trending upward since 2015.

Recent decrease driven by Chinese recovered paper import permits ban.

Source: RISI
Tissue Papers Group
North American Tissue Market

N.A. Retail Tissue Product Consumption (2016)

- Bathroom tissue: 33%
- Toweling: 7%
- Facial: 7%
- Napkins: 7%
- Sanitary: 1%

N.A. Away-from-Home Tissue Product Consumption (2016)

- Toweling: 18%
- Bathroom tissue: 44%
- Napkins: 34%
- Facial: 2%
- Sanitary: 2%

Towel and bathroom tissue products account for majority of tissue consumption

Source: RISI
2017-2022
STRATEGIC PLAN
POSITIONING FOR GROWTH
Building on the Past, Positioning for the Future

WE MODERNIZED
- Invested more than $500M in modern equipment

WE OPTIMIZED
- $125M in annual savings by improving working capital

WE RESTRUCTURED
- Closed 16 non-performing assets, completed 6 asset sales, exited industries and consolidated operational platforms in NA representing $1B in sales, 2% EBITDA margin

WE INNOVATED
- Launched many new products
POSITIONING FOR GROWTH
Building on the Past, Positioning for the Future

Capital Expenditures

- 2017B Capex ~ $200M
  - Mainly growth Capex
  - Mostly in the US
- Strong free cash flow has funded Capex
- Impacted by strong US$
- Important investments made in Tissue Papers (2013-15) and in Containerboard (2012-13)
- Significant IT & administrative process modernization
POSITIONING FOR GROWTH
Building on the Past, Positioning for the Future

1. UPGRADE OUR PLATFORMS
   - Invest in organic growth
   - Increase integration rate to 85%
   - Grow US platform
   - Optimize geographic footprint

2. VALUE CREATION
   - Increase profitability margin from 10% to 15%
     - Disciplined capital allocation
     - Sustainable free cash flow generation
     - Continued focus on debt reduction

3. INNOVATION & CUSTOMER FOCUS
   - 2020: 20% of sales from innovative products
   - Leverage our diversified portfolio to cross-sell
   - Reinforce positioning as THE provider of sustainable packaging and tissue products

2017 – 2022 STRATEGY
# Upgrade Our Platforms

## Accelerate Modernization
- Replace older equipment
- Invest in organic growth

## Increase Integration
- Increase our integration rate by investing in conversion capacity

<table>
<thead>
<tr>
<th>Product</th>
<th>Q3 2017 Integration Rate</th>
<th>Integration Rate 2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>Containerboard</td>
<td>67%¹</td>
<td>85%²</td>
</tr>
<tr>
<td>Tissue</td>
<td>69%¹</td>
<td>85%²</td>
</tr>
</tbody>
</table>

¹Q3 2017 integration rate including associates, joint ventures, and Greenpac.
²Including associates, joint ventures. Containerboard integration including Greenpac.

## Optimize Footprint
- Improve geographic footprint to better serve our customers, increase penetration of national accounts

---

**Scappoose, OR**

**Drummondville, QC**
**CREATE VALUE**

Profitability Margin to **15%**

1. **1**
   - Consolidate Greenpac results (Q2/17)
   - New Oregon tissue conversion facility
   - Sale of equity interest in Boralex (Q3/17)

2. **2**
   - Monetize the benefits of our optimization, modernization and restructuring efforts

3. **3**
   - Transformation program benefits & reduction of implementation costs
   - ±$50 M ANNNUALLY

4. **4**
   - Growth associated with potential strategic investments and acquisitions

**Disciplined Capital Allocation**

- **Cash Flow from Operations**
  - INVEST IN OUR ASSET BASE
    - Modernize equipment
    - Opportunistic M&A
    - Increase integration, optimize footprint
  
  - DEBT REDUCTION
    - Objective = allocate at least $100M of FCF toward debt reduction annually
    - Near-term leverage ratio target of **3.0 x - 3.5 x**

- DIVIDENDS & SHARE REPURCHASES
  - Maintain current strategy
FOCUS ON CUSTOMERS AND INNOVATION

OBJECTIVE:
20% of sales from innovative products in 2020

Greenpac MILL XP
- Produces innovative, lightweight recycled linerboard – XP grades

Cascades PRO Tandem
- Hand towel dispenser with new, patented dispenser technology

Cascades UltraTill
- Low-density PETE containing 80% post-consumer material

FlexSHIELD
- Water-based coating that acts as a barrier against grease and humidity for takeout containers

Cascades evok
- Polystyrene foam packaging containing 25% recycled material

Recyclable insulated container, made with FSC® certified recycled materials

northbxx
- Fresh to your door
APPENDIX
Q3 2017 PERFORMANCE – FINANCIAL RESULTS

Operating Income
Adjusted OIBD

Figures above in millions of CAN$

Net Earnings
Adjusted Net Earnings

Figures above in millions of CAN$

<table>
<thead>
<tr>
<th>(In millions of CAN$, except amount per share)</th>
<th>2016</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Q1</td>
<td>Q2</td>
</tr>
<tr>
<td>Financial results</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Sales</td>
<td>1,003</td>
<td>998</td>
</tr>
<tr>
<td>Operating income</td>
<td>73</td>
<td>65</td>
</tr>
<tr>
<td>Adjusted OIBD</td>
<td>106</td>
<td>112</td>
</tr>
<tr>
<td>Net earnings</td>
<td>75</td>
<td>36</td>
</tr>
<tr>
<td>Adjusted net earnings</td>
<td>34</td>
<td>35</td>
</tr>
<tr>
<td>Net earnings per share</td>
<td>$0.79</td>
<td>$0.38</td>
</tr>
<tr>
<td>Adjusted net earnings per share</td>
<td>$0.35</td>
<td>$0.38</td>
</tr>
</tbody>
</table>

All metrics in Q3-2017 improved YoY with the exception of adjusted net earnings

1 Supplemental information on non-IFRS measures for 2016 and Q3-2017.
2 Please see “Note 4 – Business Combination” in the unaudited Q3-2017 consolidated financial statements.
BUSINESS SEGMENTS
Historical Segmented Operating Income and Margin

Containerboard (CAN$ M and %)

<table>
<thead>
<tr>
<th>Year</th>
<th>Income (M)</th>
<th>Margin (%)</th>
</tr>
</thead>
<tbody>
<tr>
<td>2012</td>
<td>(13)</td>
<td>9%</td>
</tr>
<tr>
<td>2013</td>
<td>104</td>
<td>9%</td>
</tr>
<tr>
<td>2014</td>
<td>108</td>
<td>13%</td>
</tr>
<tr>
<td>2015</td>
<td>170</td>
<td>12%</td>
</tr>
<tr>
<td>2016</td>
<td>158</td>
<td>9%</td>
</tr>
<tr>
<td>LTM Q3-17</td>
<td>141</td>
<td>9%</td>
</tr>
</tbody>
</table>

Boxboard Europe\(^2\) (CAN$ M and %)

<table>
<thead>
<tr>
<th>Year</th>
<th>Income (M)</th>
<th>Margin (%)</th>
</tr>
</thead>
<tbody>
<tr>
<td>2012</td>
<td>3</td>
<td>0%</td>
</tr>
<tr>
<td>2013</td>
<td>11</td>
<td>1%</td>
</tr>
<tr>
<td>2014</td>
<td>29</td>
<td>3%</td>
</tr>
<tr>
<td>2015</td>
<td>(28)</td>
<td>(3%)</td>
</tr>
<tr>
<td>2016</td>
<td>19</td>
<td>2%</td>
</tr>
<tr>
<td>LTM Q3-17</td>
<td>26</td>
<td>3%</td>
</tr>
</tbody>
</table>

Specialty Products (CAN$ M and %)

<table>
<thead>
<tr>
<th>Year</th>
<th>Income (M)</th>
<th>Margin (%)</th>
</tr>
</thead>
<tbody>
<tr>
<td>2012</td>
<td>19</td>
<td>3%</td>
</tr>
<tr>
<td>2013</td>
<td>16</td>
<td>3%</td>
</tr>
<tr>
<td>2014</td>
<td>6</td>
<td>1%</td>
</tr>
<tr>
<td>2015</td>
<td>31</td>
<td>5%</td>
</tr>
<tr>
<td>2016</td>
<td>51</td>
<td>8%</td>
</tr>
<tr>
<td>LTM Q3-17</td>
<td>51</td>
<td>7%</td>
</tr>
</tbody>
</table>

Tissue Papers (CAN$ M and %)

<table>
<thead>
<tr>
<th>Year</th>
<th>Income (M)</th>
<th>Margin (%)</th>
</tr>
</thead>
<tbody>
<tr>
<td>2012</td>
<td>92</td>
<td>9%</td>
</tr>
<tr>
<td>2013</td>
<td>106</td>
<td>10%</td>
</tr>
<tr>
<td>2014</td>
<td>48</td>
<td>5%</td>
</tr>
<tr>
<td>2015</td>
<td>64</td>
<td>5%</td>
</tr>
<tr>
<td>2016</td>
<td>75</td>
<td>6%</td>
</tr>
<tr>
<td>LTM Q3-17</td>
<td>46</td>
<td>4%</td>
</tr>
</tbody>
</table>

\(^1\) Including $9 million of energy credits
\(^2\) Via our 57.7% equity ownership in Reno de Medici S.p.A. (RdM)
BUSINESS SEGMENTS
Historical Segmented Adjusted OIBD\(^3\) and Margin

Containerboard \((\text{CAN}\$ \text{M and } \%)\)

- 2012: 90 (10%)
- 2013: 150 (14%)
- 2014: 164 (14%)
- 2015: 231 (18%)
- 2016: 216 (16%)
- LTM Q3-17: 216 (14%)

Boxboard Europe\(^2\) \((\text{CAN}\$ \text{M and } \%)\)

- 2012: 43 (6%)
- 2013: 57 (7%)
- 2014\(^1\): 72 (9%)
- 2015: 63 (8%)
- 2016: 53 (7%)
- LTM Q3-17: 60 (7%)

Specialty Products \((\text{CAN}\$ \text{M and } \%)\)

- 2012: 37 (7%)
- 2013: 41 (7%)
- 2014: 40 (7%)
- 2015: 58 (10%)
- 2016: 65 (10%)
- LTM Q3-17: 70 (10%)

Tissue Papers \((\text{CAN}\$ \text{M and } \%)\)

- 2012: 138 (14%)
- 2013: 133 (13%)
- 2014: 96 (9%)
- 2015: 119 (10%)
- 2016: 150 (11%)
- LTM Q3-17: 112 (9%)

---

\(^1\) Including $9 million of energy credits

\(^2\) Via our 57.7% equity ownership in Reno de Medici S.p.A. (RdM)

\(^3\) Supplemental information on non-IFRS measures for 2016 and Q3-2017.
# HISTORICAL RESULTS

*(In million of Canadian dollars)*

<table>
<thead>
<tr>
<th>Sales</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Q3-17</strong></td>
</tr>
<tr>
<td>Containerboard</td>
</tr>
<tr>
<td>Boxboard Europe</td>
</tr>
<tr>
<td>Specialty Products</td>
</tr>
<tr>
<td>Tissue Papers</td>
</tr>
<tr>
<td>Inter-segment sales and corporate activities</td>
</tr>
<tr>
<td><strong>Total</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Operating Income</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Q3-17</strong></td>
</tr>
<tr>
<td>Containerboard</td>
</tr>
<tr>
<td>Boxboard Europe</td>
</tr>
<tr>
<td>Specialty Products</td>
</tr>
<tr>
<td>Tissue Papers</td>
</tr>
<tr>
<td>Corporate activities</td>
</tr>
<tr>
<td><strong>Total</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Adjusted OIBD¹</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Q3-17</strong></td>
</tr>
<tr>
<td>Containerboard</td>
</tr>
<tr>
<td>Boxboard Europe</td>
</tr>
<tr>
<td>Specialty Products</td>
</tr>
<tr>
<td>Tissue Papers</td>
</tr>
<tr>
<td>Corporate activities</td>
</tr>
<tr>
<td><strong>Total</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Adjusted OIBD¹ Margin</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>9.6%</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>2016</th>
<th>Q4-16</th>
<th>Q3-16</th>
<th>Q2-16</th>
<th>Q1-16</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total</td>
<td><strong>4,001</strong></td>
<td><strong>979</strong></td>
<td><strong>1,021</strong></td>
<td><strong>998</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>2015</th>
<th>2014</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total</td>
<td><strong>3,861</strong></td>
</tr>
</tbody>
</table>

¹ Supplemental information on non-IFRS measures for 2016 and Q3-2017.
NEAR TERM OUTLOOK

- Price increases fully realized in corrugated boxes following the US$50/s.t. containerboard price increase reflected in RISI in April 2017
- Gradual implementation of the €40/m.t. recycled boxboard (WLC) price increase in Europe, announced for September 1, 2017
- OCC prices significantly lower following the Chinese recovered paper import permits ban

<table>
<thead>
<tr>
<th>Q4-2017 vs Q3-2017</th>
<th>Boxboard Europe</th>
<th>Operating Income Impact</th>
<th>Containerboard</th>
<th>Operating Income Impact</th>
<th>Specialty Products</th>
<th>Operating Income Impact</th>
<th>Tissue Papers</th>
<th>Operating Income Impact</th>
</tr>
</thead>
<tbody>
<tr>
<td>Volume</td>
<td>Slight increase</td>
<td>↑</td>
<td>Slight decrease</td>
<td>↓</td>
<td>Slight decrease</td>
<td>↓</td>
<td>Slight decrease</td>
<td>↓</td>
</tr>
<tr>
<td>Average selling prices</td>
<td>Slight increase</td>
<td>↑</td>
<td>Slight increase</td>
<td>↑</td>
<td>Stable</td>
<td>Stable</td>
<td>↔</td>
<td>↔</td>
</tr>
<tr>
<td>Average raw material costs</td>
<td>Decrease</td>
<td>↑</td>
<td>Decrease</td>
<td>↑</td>
<td>Slight decrease</td>
<td>↑</td>
<td>Slight increase</td>
<td>↑</td>
</tr>
<tr>
<td>CAN$ exchange rate</td>
<td>Stable</td>
<td>↔</td>
<td>Stable</td>
<td>↔</td>
<td>Stable</td>
<td>↔</td>
<td>Stable</td>
<td>↔</td>
</tr>
<tr>
<td>Energy costs</td>
<td>Slight increase</td>
<td>↑</td>
<td>Slight increase</td>
<td>↑</td>
<td>Slight increase</td>
<td>↑</td>
<td>Slight increase</td>
<td>↑</td>
</tr>
</tbody>
</table>

- Challenging market conditions for our Tissue Papers segment, especially in the hand towel parent roll market
- Higher NBSK and NBHK pulp prices
- Higher resin prices following hurricanes in the US
- Slightly higher energy costs
- Sales ramp up slower than expected at new tissue converting plant in Oregon
TISSUE PAPERS GROUP
Newest Investment: Converting Facility in Oregon

- Expands tissue footprint on US West Coast
- US$64M investment
- 40% integration with St. Helens, OR tissue paper plant, located ~12 km away, resulting in a ~9% increase in overall integration rate to 78%
- State-of-the-art facility, with annual production capacity of 5.2 M cases or ~ 58,000 s.t. of finished product

- Manufactures virgin & recycled bathroom tissue products and paper hand towels for the US AfH market
- 3 production lines are installed and in production
- Fully commissioned at the end of Q2/17, on schedule
## 5-YEAR SHAREHOLDER RETURN

### CAS vs. Indices

<table>
<thead>
<tr>
<th></th>
<th>CAS</th>
<th>TSX Composite</th>
<th>TSX Small Cap</th>
<th>Containerboard Index</th>
<th>Tissue Index</th>
</tr>
</thead>
<tbody>
<tr>
<td>1 Year</td>
<td>119%</td>
<td>110%</td>
<td>106%</td>
<td>128%</td>
<td>86%</td>
</tr>
<tr>
<td>3 Year</td>
<td>234%</td>
<td>109%</td>
<td>109%</td>
<td>108%</td>
<td>76%</td>
</tr>
<tr>
<td>5 Year</td>
<td>332%</td>
<td>132%</td>
<td>110%</td>
<td>204%</td>
<td>99%</td>
</tr>
</tbody>
</table>

Note: Shareholder return excludes dividend yield. As of market close November 6, 2017. Source: Bloomberg

1 Containerboard Index includes the following companies: International Paper, WestRock (starting June 24, 2015), Packaging Corp of America and KapStone.

2 Tissue Index includes the following companies: Kimberly-Clark, Clearwater Paper, KP Tissue (starting December 13, 2012) and Orchids Paper.

**CAS added to the TSX Composite Index June 19, 2017**
### SHAREHOLDERS & ANALYST COVERAGE

<table>
<thead>
<tr>
<th>Major Shareholders</th>
<th>%</th>
</tr>
</thead>
<tbody>
<tr>
<td>Lemaire Brothers, BoD &amp; employees</td>
<td>33.6%</td>
</tr>
<tr>
<td>Letko Brosseau</td>
<td>14.2%</td>
</tr>
<tr>
<td>Caisse de Dépôt et Placement du QC</td>
<td>5.0%</td>
</tr>
<tr>
<td>Dimensional Fund Advisors</td>
<td>3.4%</td>
</tr>
<tr>
<td>Norges Bank (Government of Norway)</td>
<td>1.8%</td>
</tr>
<tr>
<td>Vanguard Group</td>
<td>1.8%</td>
</tr>
<tr>
<td>Royal Bank of Canada</td>
<td>1.4%</td>
</tr>
<tr>
<td>IA Financial Group</td>
<td>1.3%</td>
</tr>
<tr>
<td>SEI Investments</td>
<td>0.8%</td>
</tr>
<tr>
<td>Mackenzie Investments</td>
<td>0.6%</td>
</tr>
<tr>
<td>Boston Partners</td>
<td>0.5%</td>
</tr>
<tr>
<td>Putnam Investments</td>
<td>0.4%</td>
</tr>
</tbody>
</table>

### Ownership Breakdown

- Lemaire brothers, BoD & CAS employees: 33.6%
- Institutional: 24.4%
- Retail: 42.0%

### Analyst Coverage

<table>
<thead>
<tr>
<th>Analyst</th>
<th>City</th>
<th>Bank</th>
</tr>
</thead>
<tbody>
<tr>
<td>Leon Aghazarian</td>
<td>Montréal</td>
<td>National Bank</td>
</tr>
<tr>
<td>Keith Howlett</td>
<td>Toronto</td>
<td>Desjardins</td>
</tr>
<tr>
<td>Benoît Laprade</td>
<td>Montréal</td>
<td>Scotiabank</td>
</tr>
<tr>
<td>Hamir Patel</td>
<td>Vancouver</td>
<td>CIBC</td>
</tr>
<tr>
<td>Paul Quinn</td>
<td>Vancouver</td>
<td>Royal Bank of Canada</td>
</tr>
<tr>
<td>Sean Stuart</td>
<td>Toronto</td>
<td>TD Bank</td>
</tr>
</tbody>
</table>

### Analyst Recommendations

- 50.0% Sector Outperform
- 50.0% Sector Perform

---

1 As of November 6, 2017. Source: Bloomberg, InfoSuite
GEOGRAPHICALLY DIVERSIFIED

NORTH AMERICA

Ontario

- Ottawa
- Toronto
- Mississauga
- Vaughan
- Brampton
- St. Marys
- Putnam
- Brantford

NORTHEASTERN UNITED STATES

- New York
  - Rochester, NY
  - Schenectady, NY
  - Mechanicville, NY
  - Waterford, NY
  - Albany, NY
- Pennsylvania
  - Ranson, PA
  - Maspeth, NY

- Massachusetts
- Connecticut
- New England
- New England

- Quebec City
- Montreal
- Drummondville
- Chambly
- Kingston Falls

- Europe

- Belgium
  - Aachen, DE
  - Biennies, FR
  - Châteaulin, FR
  - Sauley-sur-Merthe, FR
  - Saint-Germain

- Italy
  - Ovato, IT
  - Villa Santa Lucia, IT

- United States

- California
  - Fresno, CA
  - Los Angeles, CA

- Washington
  - Tualatin, WA
  - Puyallup, WA

- Oregon
  - St. Helens, OR
  - Scappoose, OR

- Texas

- Louisiana

- Mississippi

- Missouri

- Ohio

- Indiana

- Illinois

- Wisconsin

- Michigan

NORTH AMERICA

Toronto

- Mississauga
  - Brampton
  - St. Marys
  - Putnam
  - Brantford

- Ontario

- Ottawa
- Toronto
- Mississauga
- Vaughan
- Brampton
- St. Marys
- Putnam
- Brantford

- Quebec City
- Montreal
- Drummondville
- Chambly
- Kingston Falls

- Europe

- Belgium
  - Aachen, DE
  - Biennies, FR
  - Châteaulin, FR
  - Sauley-sur-Merthe, FR
  - Saint-Germain

- Italy
  - Ovato, IT
  - Villa Santa Lucia, IT

- United States

- California
  - Fresno, CA
  - Los Angeles, CA

- Washington
  - Tualatin, WA
  - Puyallup, WA

- Oregon
  - St. Helens, OR
  - Scappoose, OR

- Texas

- Louisiana

- Mississippi

- Missouri

- Ohio

- Indiana

- Illinois

- Wisconsin

- Michigan

QUÉBEC

- Quebec City
- Montreal
- Drummondville
- Chambly
- Kingston Falls

LEGEND
- Head Office
- Containerboard Group
- Boxboard Group
- Specialty Products Group
- Tissue Papers Group

* M Manufacturing facility
* C Converting facility
* CM Converting and manufacturing facility
* R Recovery facility
GREEN BY NATURE™

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www.cascades.com/investors
Jennifer Aitken, MBA
Director, Investor Relations
514-282-2697 or jennifer_aitken@cascades.com